

Application for Linda Akutagawa

- Initial Application
- Supplemental Application
- Letters of Recommendation
- Public Comments
- Files

Initial Application

Below is the initial application for the Citizens Redistricting Commission. In this section of the application you will be asked to provide personal information that will assist the Applicant Review Panel in processing your application.

You do not have to complete the entire application at one time. At any point, you can save your application using the "Save Application" button. After the application has been saved, you can return to this site to complete the application using your email and password if you choose to set one. Be sure to submit your initial application on or before August 19, 2019.

All fields with * are required to submit the application.

| — Identification Information ———————————————————————————————————— |
|---|
| |
| |
| First Name*: |
| Linda |
| Middle name: |
| Last Name*: |
| Akutagawa |
| Suffix (Sr., II, Esq., etc.): |
| |
| |

Physical Address

City*:

Huntington Beach

State (if temporarily residing outside of California):

Zip/Postal Code*:

92649

County:

Orange

Country (if temporarily residing outside of the United States):

Mailing Address (If different than Physical Address)

City:

Rosemead

| State (if temporarily residing outside of California): | |
|---|---------|
| Zip/Postal Code: | |
| 91770 | |
| Country (if temporarily residing outside of the United St | rates): |

Gender

| Gender*: | | |
|----------|------|-----------|
| Female | Male | Nonbinary |

Racial or Ethnic Background

Select the circle that best describes your race/ethnicity*

| Latino Group | Pacific Islander Group | | |
|------------------------------|---|--|--|
| Cuban | Guamanian or Chamorro | | |
| Mexican/Mexican American | Hawaiian | | |
| Puerto Rican | Samoan | | |
| Other Hispanic/Latino Groups | Other Pacific Islander Group | | |
| Asian Group | Other Groups | | |
| Asian Indian | Aleut | | |
| Cambodian | American Indian/Native American | | |
| Chinese | Black/African American | | |
| Filipino | Eskimo | | |
| Japanese | White | | |
| Korean | Other Racial Group | | |
| Laotian | | | |
| Vietnamese | | | |
| Other Asian Group | | | |
| | | | |

If other please specify:

The Voters FIRST Act is designed to produce a Citizens Redistricting Commission that is reasonably representative of the state's diversity. This information is required to help the Applicant Review Panel identify a diverse pool of the most qualified applicants. Although your specific date of birth will remain confidential, your age may be calculated from your date of birth and made public.

Economic Status

What was your total household income during the past 12 months?*

- Under \$35,000
- \$35,000 \$74,999
- \$75,000 \$124,999
- \$125,000 \$250,000
- Over \$250,000

Eligibility Information

or voter registrar in the county in which you resided during the period of time in question. The contact information and address for California's county elections offices can be found at https://voterstatus.sos.ca.gov/. 1. Have you been continuously registered to vote in the State of California since July 1, 2015?* Yes No 2. With what party are you registered?* No Party Preference (Formerly known as Decline to State) American Independent Party Democratic Party Green Party Libertarian Party Peace and Freedom Party Republican Party Other If other, please specify: 3. Has your political party affiliation remained the same since July 1, 2015? ○ No Yes 4. Indicate in which of the last three statewide general elections you voted, (check all that apply)*: November 2014 (Gubernatorial) November 2016 (Presidential) November 2018 (Gubernatorial) **Conflicts of Interest** The Voters FIRST Act (Act) is designed to produce a Citizens Redistricting Commission that is independent from legislative influence and, therefore, disqualifies from service any person having a conflict of interest as defined by the Act. The information below is required to help the State Auditor and the Applicant Review Panel identify any conflicts of interest you may have. 5. Have you done any of the following within 10 years of the date you submit this application: 5a. Have you within 10 years of the date you submit this application been appointed to, elected to, or a candidate for a California congressional or state office (Appointed means appointed by the Governor, a member of the Legislature, or a member of the State Board of Equalization; or served at the pleasure of the Governor, a member of the Legislature, or a member of the State Board of Equalization)?* ○ Yes No 5b. Have you within 10 years of the date you submit this application served as an officer, employee, or paid consultant of a California political party or of the campaign committee of a candidate for a California congressional or elective state office?* Yes No 5c. Have you within 10 years of the date you submit this application served as an elected or appointed member of a political party central committee in California?* ○ Yes No

If you are uncertain about your prior voting registration, voting record, or party affiliation, we suggest that you contact the county clerk

| | ve you withi <u>nia local gov</u> | n 10 years of the date you submit this application <u>been a lobbyist registered with the State of California or a</u> vernment?* |
|--------------------------------|---|--|
| | | No No |
| | 103 | |
| 5e. Hav | ve you withii | n 10 years of the date you submit this application been a registered federal lobbyist?* |
| | Yes | No |
| | | |
| | e you withir <u>of Equalizati</u> | n 10 years of the date you submit this application <u>served as a paid California congressional, legislative, or State</u> on <u>staff</u> ?* |
| | Yes | No |
| state, c | or local cand | n 10 years of the date you submit this application <u>contributed \$2,500 or more to any California congressional,</u> idate for elective public office within any single calendar year?(This amount has been adjusted using the er Price Index.)* |
| | Yes | No |
| Califor | | y serving as <u>staff</u> , or as a <u>consultant</u> to the Governor of California, a member of the California Legislature, a of Congress, or a member of the State Board of Equalization?* No |
| - | | y under contract with the Governor of California, a member of the California Legislature, a California member nember of the State Board of Equalization?* |
| | Yes | No |
| | . | ions 8 and 9, <i>immediate family</i> means your parents, step-parents, spouse, registered domestic partner, siblings, step-siblings, parents-in-law, siblings-in-law, and sons- and daughters-in-law with whom you have done the following: |
| • <u>Shared</u> | <u>ownership</u> | or a period or periods totaling 30 days or more during the past 12 months or of any real or personal property having a total value of \$1,000 or more during the past 12 months or ed a financial benefit totaling \$1,000 or more during the past 12 months |
| Califor | nia member | immediate family relationship with the Governor of California, a member of the California Legislature, a of Congress, or a member of the State Board of Equalization?* |
| | Yes | No |
| 9. Has a men | nber of your | immediate family done any of the following within 10 years of the date you submit this application: |
| to, or a Legisla Legisla | candidate f ture, or a mo ture, or a mo | of your immediate family within 10 years of the date you submit this application been <u>appointed to</u> , elected for a California congressional or <u>state office</u> ? (<i>Appointed</i> means appointed by the Governor, a member of the ember of the State Board of Equalization, or served at the pleasure of the Governor, a member of the ember of the State Board of Equalization)?* No |
| employ congre | /ee, or <u>paid</u> | of your immediate family within 10 years of the date you submit this application served as an officer, consultant of a California political party or of the campaign committee of a candidate for a California lective state office?* No |
| appoin | | of your immediate family within 10 years of the date you submit this application served as an elected or r of a <u>political party central committee</u> in California?* No |
| with th | | of your immediate family within 10 years of the date you submit this application <u>been a lobbyist registered</u> <u>alifornia or a California local government</u> ?* No |

9e. Has a member of your immediate family within 10 years of the date you submit this application <u>been a registered federal lobbyist</u>?*

○ Yes • No

9f. Has a member of your immediate family within 10 years of the date you submit this application <u>served as a paid California</u> <u>congressional, legislative, or State Board of Equalization staff</u>?*

Yes No

9g. Has a member of your immediate family within 10 years of the date you submit this application <u>contributed \$2,500 or more to any California congressional, state, or local candidate for elective public office within any single calendar year? (This amount has been adjusted using the California Consumer Price Index.)*</u>

Yes No

PRIVACY NOTIFICATION AND WAIVER

LEGAL AUTHORITY AND REASON FOR COLLECTION OF PERSONAL INFORMATION

The Voters FIRST Act (Act) and the regulations implementing the Act require that the selection of commissioners for the Citizens Redistricting Commission (Commission) be open to public scrutiny and the press (California Constitution, Article XXI, section 2, subdivision (c); Government Code sections 8252, 11120, 11121, and 11125.1; California Code of Regulations, title 2, sections 60835, 60836, 60842, and 60846). The Act also requires the California State Auditor's Office (State Auditor's Office) to select 60 of the most qualified applicants based upon their voter affiliation; eligibility to serve pursuant to Article XXI of the California Constitution; the absence of any conflicts of interest; relevant analytical skills; ability to be impartial; appreciation for California's diverse demographics and geography; and racial, ethnic, geographic, gender, and economic diversity. To determine each applicant's identity and qualifications to serve on the Commission and to track the demographic information of the applicant pool, this application seeks personal information about applicants that will be provided to the Applicant Review Panel, State Auditor's Office staff, and the public, including members of the press, the Legislature, and the Commission.

CONSEQUENCE OF NOT PROVIDING ALL REQUESTED INFORMATION

Failure to provide all of the requested information will result in your disqualification and the removal of your name from the applicant pool. Thus, if you wish to serve on the Commission, it is mandatory that you submit a response for each item of information requested.

PERMISSION TO USE AND RELEASE PERSONAL INFORMATION

By submitting this application, you acknowledge that the application, all documents submitted in support of your application, including a Statement of Economic Interests (FPPC Form 700) if you are asked to submit one, letters of recommendation, materials generated as a result of any State Auditor's Office or Applicant Review Panel investigation of you, and all public comments and responses to public comments about your application are public records. You agree that the State Auditor's Office shall provide copies of these materials to members of the public and the press, members and staff of the Applicant Review Panel, State Auditor's Office staff, the Legislature, the Commission, and as otherwise compelled by law. You understand that members of the Applicant Review Panel and the public may make public statements about you. You authorize the State Auditor's Office to use the information submitted by and about you as the State Auditor's Office deems necessary to select commissioners, replacement commissioners, or otherwise comply with its legal duties. You also authorize the State Auditor's Office to post all materials related to your application to serve on the Commission on its website and any website authorized by the State Auditor's Office.

VOLUNTARY WAIVER OF PRIVACY RIGHTS AND STATE AUDITOR'S OFFICE LIABILITY

By applying to be a commissioner, you are waiving your privacy and other rights under various state and federal laws including, but not limited to, the Information Practices Act (Cal. Civil Code section 1798 et seq.), and any defamation, invasion of privacy, and negligence claim you may have against the State Auditor's Office and those acting on its behalf. Accordingly, by waiving your privacy rights, you are agreeing to permit the State Auditor's Office to release any and all information submitted by or about you, EXCEPT that the State Auditor's Office will not post on the Internet your date of birth; physical, mailing, and email addresses (excluding the city and county); telephone numbers; the addresses and telephone numbers of your immediate family members; or any materials that the State Auditor's Office deems offensive. At this point in the process, the State Auditor's Office will not collect, and you should not voluntarily submit to the State Auditor's Office, your social security number, driver's license number, financial account numbers, or health information. By submitting your application, you acknowledge and consent to the release of the information you and others are providing related to you and, except as specifically provided above, you are waiving your right to privacy regarding all information relating to you and your application to serve as a commissioner. This waiver authorizes the State Auditor's Office to make public information submitted by or about you for a period of 12 years from the date of your application, even if you are not selected as a commissioner. You are providing this waiver voluntarily, understanding that the State Auditor's Office shall not be legally liable as a result of the release of information submitted by or about you or as the result of comments made about you by others, and that the State Auditor's Office will post on its website or otherwise release publicly. This includes claims of defamation, invasion of privacy, negligence, and any other statutory or common law claims.

You have a right to review personal information the State Auditor's Office maintains about you and to verify its accuracy. Please contact the State Auditor's Office's Information Privacy Officer at (916) 445-0255; 621 Capitol Mall, Suite 1200, Sacramento, California, 95814; if you would like to view or obtain information about the location of your records and the categories of persons who use the information in your records.

Affirmation

I affirm, by entering my initials in the box, that the statements contained in this application are true and correct to the best of my knowledge, and that I have read and understand the Privacy Notification and Waiver.

Initials*:

Submitted At: 08/10/2019 10:44:00AM

<u>Supplemental Application not displayed (redacted content)</u>

Letters of Recommendation

Letter of Recommendation #1, submitted by George C. Wu

How Submitter Knows Applicant: Board Chair

Letter of Recommendation:

Dear Selection Committee Members:

It is my pleasure to provide this letter of recommendation for Linda Akutagawa as she seeks selection to the 2020 Citizens Redistricting Commission. My professional partnership with Linda spans a decade, from our peer-to-peer relationship as executives of national non-profits to my current role as board chair of her organization, LEAP.

Along the way, I've benefited from Linda's expertise in two formal leadership development programs she served as lead trainer; collaborated on numerous projects, initiatives and meetings; and, most importantly to me, enjoyed her friendship and our shared love of all things Disney. Through it all, and now more than ever, Linda has been the consummate professional and true change agent within the communities we both serve.

Since joining the LEAP Board of Directors in 2014, I have further witnessed firsthand Linda's mastery of stakeholder engagement on issues of leadership development, diversity and inclusion, civic participation, and public policy across the business, government, higher education, media, and philanthropic sectors. All the while, Linda also maintained an intense nationwide training schedule as LEAP's lead (and most sought after) trainer. Furthermore, Linda and her small, yet dynamic team in LEAP's Little Tokyo-based headquarters managed to complete a wholesale transformation of the organization from the hanging-on-by-a-thread days of the Great Recession to the modernized, connected, and well-funded player LEAP is today.

On top of all this, Linda lends her time, energy and leadership to a wide range of civic, professional, non-profit, community causes and organizations. In short, Linda has made board members like myself and the organizations she serves look as good as the legions of LEAP training alumni now making their way up the proverbial ladder throughout the United States and abroad. I count my and LEAP's blessings every day that Linda is so committed to our mission and vision. I'm also always very excited when she tells me of new ways she believes she can have an impact on our society. Service on the 2020 Citizens Redistricting Commission will be no different. Simply put, Linda will make the Commission stronger by bringing with her a wide range of experiences and connections critical to the task at hand.

I'm particularly excited for Linda about this opportunity, because I know redistricting and civic participation is near and dear to her heart. I am also excited, because these types of applications force Linda to do the one thing she is always reluctant to do - promote herself. If she is selected, I'm excited for the entire Commission and our home state of California, because I know the entire process will greatly benefit from Linda's breadth of experiences and commitment to bridge building and equity.

As a Japanese American, Linda is keenly aware the dangerous consequences of society losing track of values such as equality, fairness, and equity. I believe her and her family's journey only adds to her commitment to these very values in everything she does and puts her name to. As she has done for decades building LEAP into a national force with a strong connection to the local Los Angeles community, Linda will be able to articulate a strong, equitable vision for Californians through service on the 2020 Citizens Redistricting Commission.

In closing, I'd like to restate my strong and unwavering support for Linda's application to the 2020 Citizens Redistricting Commission. I'm confident that she will surpass your expectations and enrich the experiences of all stakeholders. Linda is driven, self-confident, proactively helpful, and smart, and I know she will be a long-term asset to redistricting in California. As LEAP's board chair, I take these requests very seriously as it means Linda has to share her time and talents with other causes, but I can't think of anything more important than the work of the Commission and how well suited Linda will be as a member. Please feel free to contact me at [Redacted] if I can be of any further service to the selection committee. Thank you for your time.

Sincerely,

George C. Wu Chairman of the Board of Directors, LEAP Partner, VENG Group

Letter of Recommendation #2, submitted by Tammy Tran

How Submitter Knows Applicant: I know Linda Akutagawa as an Executive Director of a nonprofit; a subject matter expert on diversity, inclusion, and representation.

Letter of Recommendation:

Dear 2020 Citizen Redistricting Commission Selection Committee:

It is with great confidence that I submit this letter of recommendation to strongly support Linda Akutagawa's application to serve on the 2020 Citizens Redistricting Commission. I have known Linda Akutagawa for close to ten years as a strong leader, subject-matter expert, and voice for the Asian Pacific Islanders communities. Alongside her role as the Executive Director of Leadership Education for Asian Pacifics, Inc. (LEAP), I know Linda to be highly sought-after as an expert speaker, facilitator, and trainer on leadership, diversity, and inclusion. She has a steadfast and foundational commitment to achieving full participation and equality for Asian and Pacific Islanders through leadership, empowerment, and policy. She is among the most thoughtful, accomplished, and innovative nonprofits leaders that I have met and worked with in the past fifteen years.

In 2014, I had the opportunity to work with directly with Linda in my role as a public affairs professional at Southern California Edison (SCE). Linda had been selected to serve on SCE's Consumer Advisory Panel that I project-managed for SCE. In this role, Linda represented the Asia Pacific Islander communities and provided direct, candid, and insightful guidance to SCE's senior leadership including the Chief Executive Officer and Vice President of Local Public Affairs. Linda helped broaden and sharpen the company's understanding of consumer issues, challenges, and barriers to service. Linda provided specific suggestions on how SCE can better serve the diverse API populations through in-language outreach, trusted partnerships, and community engagement.

Throughout her three years of service on the panel, Linda facilitated key introductions to nonprofits and community leaders that resulted in SCE's stronger engagement with a cross section of API communities throughout Southern California. Linda would routinely share information and research on demographic trends across diverse communities and best practices in diversity and inclusion. Her contributions during meetings were always insightful and would spur additional follow-up discussions. Her questions were always sharp and analytical. Linda presented herself to be very knowledgeable of not just the API communities but of all diverse communities. In addition, she was very attentive, self-aware, and thoughtful of the difference perspectives of other members on the advisory panel. This ability to balance and weigh different experiences and backgrounds will serve Linda well as a member of the 2020 Citizens Redistricting Commission.

Linda is a strategic community leader with a strong ability to make connections. She values data-driven programming and targeted leadership development. Under her leadership, LEAP has expanded programs for individuals to realize their full potential at different life stages from students to retirees. These programs have resulted in increased leadership participation of APIs at all levels in this increasingly globalized world. I personally know many people who have participated and benefited from these programs. I can confidently say Linda is directly responsible for producing community leaders who could advocate and speak on their behalf.

Linda will be a valuable addition to the 2020 Citizens Redistricting Commission. She is an articulate, fair-minded, and highly effective nonprofit professional. Linda approaches her work with integrity, professionalism and an understanding of the importance of equality and participation. I have full confidence that she will be an impartial member of the Commission and use the experience to continue to do meaningful work. I hope that you strongly consider her application.

Sincerely,

Tammy T. Tran
Senior Manager, Local Public Affairs
Southern California Edison

Letter of Recommendation #3, submitted by Yvette Chappell-Ingram

How Submitter Knows Applicant: We are professional colleagues

Letter of Recommendation:

October 3, 2019

California State Auditors Commission C/O Applicant Review Panel 621 Capitol Mall, Suite 1200 Sacramento, CA. 95813

RE: Applicant ID number is 22971

Dear Review Panel:

I am delighted to be called upon as a reference for Ms. Linda Akutagawa. I was introduced to Ms. Akutagawa in early 2012 when I, along with our co-founder Virgil Roberts, was forming the African American Board Leadership Institute (AABLI). We were seeking advice and guidance on best practices of organizations similar to AABLI's. Linda realized the impact AABLI could have on communities throughout California, and despite her hectic schedule, she unselfishly provided many hours of her time in helping us to develop our business model and programming. As President and CEO of AABLI and State Commissioner, we have been calling on each other's support ever since.

In the time that I have known Linda, I have been very impressed with her intellect, poise and ability to take on difficult challenges. I have witnessed, first-hand, the competence she has brought to her role as President and CEO of LEAP (Leadership Education for Asian Pacifics.) Since assuming this role, she was instrumental in changing the business model of the organization, establishing new client relations and strengthening relations with staff, donors and volunteers. Her many successes can be directly attributed to her professionalism and consummate people skills. Most importantly, she is a person of impeccable integrity and character who has earned the respect of her peers and constituents. Her approach to problem-solving is collaborative, mature and fun.

Without reservation, I give Linda Akutagawa my highest recommendation. She is a dynamic leader who can make an excellent commissioner. If there are any questions or further comments required, I would be pleased to respond.

Sincerely,

Yvette Chappell-Ingram
President and CEO
African American Board Leadership Institute

[Redacted]

Public Comments

Submit Public Comment for this Applicant

Comment 686, submitted by Cid Wilson

How Submitter Knows Applicant: See Attached Letter

Submitted On: 10/29/2019

Comment (PDF)

Comment 3484, submitted by Rachelle Arizmendi

How Submitter Knows Applicant: Fellow Board of Director Member

Submitted On: 05/05/2020

Comment:

Linda Akutagawa is a colleague and fellow member on a Board of Directors for a non-profit organization- I, as the Board President and Ms. Akutagawa as an active Board Member. The organization is an association of 40+ Asian American Pacific Islander (AAPI) organizations throughout Los Angeles County that advocate for the rights and needs for the AAPI underrepresented communities. Ms. Akutagawa is thoughtful and analytical in her contributions on the board. She encourages differing opinions to ensure that we are making the best decisions for the organization that are based on facts, expertise, knowledge, and the professional opinions of her colleagues. She is cognizant of the fact that the direction we take as a Board should be representative, as best as possible, for all the member organizations. She brings a sense of balance of reflection and foresight when planning and evaluating our strategic plan. Ms. Akutagawa challenges differing opinions with respect and professionalism- she can stand firm without intimidating others. She embraces wisdom of the experienced and values the insight of newer voices. I am confident that Ms. Akutagawa will be an extremely valuable asset to the Commission. She has always proved herself to be fair, reasonable, and in general- a nice person.

Comment 3485, submitted by Manjusha P. Kulkarni

How Submitter Knows Applicant: Linda is Board Member of A3PCON, the organization where I work.

Submitted On: 05/05/2020

Comment:

Dear Applicant Review Panel:

I am writing to submit a recommendation on behalf of Linda Akutagawa. I have known Linda for a number of years as she has been a longtime leader in the Asian American Pacific Islander community in Los Angeles as executive director of Leadership Education for Asian Pacifics (LEAP). More recently, since 2018, Linda has also served as a Member-at-Large of the Asian Pacific Policy and Planning Council (A3PCON), the organization where I serve as an executive director.

In the time I have known Linda, she has demonstrated tremendous thoughtfulness and integrity in her leadership of .LEAP. In her role as A3PCON board member, Linda has always shown impartiality in her decisionmaking. In consequential discussions about A3PCON matters, she weighs all of the information presented and considers the various points of view of other board members before she shares her thoughts and weighs in to the conversation. In each case, I have been impressed by her deliberative process and contemplative approach.

For these reasons, I strongly support Linda's application to serve on the CA Redistricting Commission. I know she will serve all communities of California as she determines the best way with her colleagues to determine the voting districts throughout the state. Without a doubt, Linda will be objective and impartial in her decisionmaking and will consider all of the information shared with the commission along with the arguments made by her fellow commissioners.

Thank you for your consideration of my recommendation. Please do not hesitate to contact me if you have any questions.

Yours,

Manjusha P. Kulkarni

Comment 3487, submitted by Tami Bui

How Submitter Knows Applicant: LEAP Intern and Board Member

Submitted On: 05/06/2020

Comment:

Dear 2020 Citizen Redistricting Commission Selection Committee:

First, I hope you are all safe and well!

I am very happy to submit this letter of recommendation to support Linda Akutugawa's application to serve on the 2020 Citizens Redistricting Commission. There has been so much that has changed in the past weeks and months, but there are some things that have not - and that includes importance of the work of this Commission as well the need for strong, ethical leadership.

I have known Linda now for nearly 20 years, and while each of our roles have changed over time, Linda has been a consistently steady hand in supporting and building the leadership pipeline as well as being a voice for Asian Pacific Islander communities, women, underrepresented groups and her community at-large. Developing and building leaders in all sectors so that all our communities stronger is part of her identity, and fortunately for us, I see it as gift to all of us that she does that every day in her work as the Executive Director for Leadership Education for Asian Pacifics, Inc. (LEAP).

I first met Linda as a college student who was getting ready to graduate in Political Science. I had the opportunity to be in LEAP's Leadership in Action program which was an internship that exposed young leaders to careers in non-profit while also training them with leadership skills wherever they may go. Linda was the VP of External Affairs at the time and I quickly learned that leadership is not so much a title as it is about what you do and how you are. I watched how Linda would speak passionately (this includes the

expressive use of her hands, by the way) about our community, our issues, and our opportunities - and unequivocally believed in it. Whether was to corporate leaders, community partners, or students, she has an unwavering commitment to honesty, transparency, and fairness. And I truly believe that it is because of how Linda is that makes her someone that people want to hear from, follow, work with, and trust.

After my internship, it was Linda who encouraged me to join the board for LEAP. I remember thinking how she could even propose such a thing at my age, but looking back, this goes back to her leadership style. Linda can be the one in front speaking to a large group or facilitating a panel - and she can also be the one in the back, not seen but you feel her cheering you on and feel her supporting you with the blow horns, reminding you of your potential. She is inclusive, she is compassionate, she is kind. These are things that make her someone you want to work with. And as the Commission will have to think about the diversity of this State, the many voices and issues, she will be someone to think critically and thoughtfully about the impact of the choices and decisions made on this Commission.

Finally, I would say that Linda is someone with integrity and a strong ethical core. With that as a compass, she is not an ideologue nor is she someone who is quickly swayed without meaningful dialogue and data. She will ask questions, she will take the time to fully understand issues, and she will always come from of, "what is the right thing to do?" The answer is not always easy, but she is someone who will take the time to be thorough, thoughtful and intentional.

So there you have it. I am sure you will read more about the various roles Linda has played - her many accomplishments and accolades. I wanted to give you a picture of the person the Linda would be if she were to be a part of the 2020 Citizens Redistricting Commission. She would bring her leadership skills to bear as someone who walks the talk, she is agile and flexible as someone who will and does speak up, but also knows that leadership is about making sure to listen and hear the many sides to issues and be considerate of colleagues and diverse perspectives. She will keep you on your toes with questions, but she will also be critically taking in information to guide thoughtful decision-making. And, as a foundation to it all, she will always conduct herself with professionalism, respect and the highest of ethical standards.

As you make the important decision on the makeup of this Commission, I truly hope you consider Linda. My appreciation to each of you for your work on this.

Tami Bui

Associate Vice President, Government & Community Relations California State University, Fullerton

Comment 3488, submitted by Chris Thompson

How Submitter Knows Applicant: LInda Akutagawa served as member of an adivsory committee I oversaw.

Submitted On: 05/08/2020

Comment:

I understand Linda Akutagawa is a finalist for California's 2020 Citizen's Redistricting Commission. I am confident Linda will bring a diverse and valuable perspective to support and meet the goals of the Commission.

As Vice President of Local Public Affairs at Southern California Edison, I have known and worked with Linda Akutagawa since 2015 while she served a three-year term as a member of our Consumer Advisory Panel (CAP). Linda was very engaged, inquisitive, and thoughtful throughout her service. She provided important insights and feedback that has helped increase our company's understanding and outreach into diverse communities. Linda has consistently been a reliable source of information as well as a voice for the Asian Pacific Islander communities.

I know Linda Akutagawa will bring a balanced perspective to the 2020 Citizens Redistricting Commission. She is articulate, direct, and highly effective. Linda approaches her role as a community leader with integrity, professionalism, and inclusiveness. I believe that Linda will be an invaluable and impartial member of the Commission.

Files

- <u>Supplemental Application (PDF)</u> (redacted content)
- Form 700 (PDF)
- Background Check (PDF)