

STATE OF CALIFORNIA  
CITIZENS REDISTRICTING COMMISSION (CRC)

In the matter of:

CRC BUSINESS MEETING

THURSDAY, DECEMBER 3, 2020

9:30 a.m.

Transcribed By:

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APPEARANCESCOMMISSIONERS

J. Kennedy, Chair  
Antonio Le Mons, Vice-Chair  
Isra Ahmad, Commissioner  
Linda Akutagawa, Commissioner  
Jane Andersen, Commissioner  
Alicia Fernandez, Commissioner  
Neal Fornaciari, Commissioner  
Sara Sadhwani, Commissioner  
Patricia Sinay, Commissioner  
Derric Taylor, Commissioner  
Pedro Toledo, Commissioner  
Trena Turner, Commissioner  
Russell Yee, Commissioner

STAFF

Daniel Claypool, Executive Director  
Wanda Sheffield, Office Technician  
Fredy Ceja, Communications Director  
Kary Marshall, Chief Counsel  
Marian Johnston, Staff Counsel

TECHNICAL CONTRACTORS

Kristian Manoff, AV Technical Director/Comment Moderator  
Katy Manoff, Public Comment Moderator

**Also Present**Public Comment

Jesus "Jesse" Fraire, Statewide Census Coordinator &  
Southern California Regional Outreach Manager,  
California Native Vote Project  
Debra Levine  
Rosalind Gold, Chief Public Policy Officer with the NALEO  
Educational Fund  
Lori Shellenberger, Redistricting Consultant for Common  
Cause  
Helen Hutchison, Legal Board of Voters in California



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P R O C E E D I N G S

1  
2 December 3, 2020 9:30 a.m.

3 CHAIR KENNEDY: Good morning, everyone. Welcome to  
4 our meeting, the third day, Thursday, the 3rd of  
5 December. I will ask staff to call the roll, and then we  
6 will go into announcement.

7 MS. SHEFFIELD: Good morning.

8 Commissioner Le Mons.

9 VICE CHAIR LE MONS: Here.

10 MS. SHEFFIELD: Commissioner Sadhwani.

11 COMMISSIONER SADHWANI: Here.

12 MS. SHEFFIELD: Commissioner Sinay.

13 COMMISSIONER TOLEDO: Here.

14 MS. SHEFFIELD: Commissioner Taylor.

15 COMMISSIONER TAYLOR: Present.

16 MS. SHEFFIELD: Commissioner Toledo.

17 COMMISSIONER TOLEDO: Here.

18 MS. SHEFFIELD: Commissioner Turner.

19 COMMISSIONER TURNER: Here.

20 MS. SHEFFIELD: Commissioner Vazquez. No?

21 CHAIR KENNEDY: She hopes to join us this afternoon.

22 MS. SHEFFIELD: Commissioner Yee.

23 COMMISSIONER YEE: Here.

24 MS. SHEFFIELD: Commissioner Ahmad.

25 COMMISSIONER AHMAD: Here.



1 MS. SHEFFIELD: Commissioner Akutagawa.

2 CHAIR KENNEDY: She'll be joining us at 10 o'clock.

3 MS. SHEFFIELD: Commissioner Andersen.

4 COMMISSIONER ANDERSEN: Here.

5 MS. SHEFFIELD: Commissioner Fernandez.

6 COMMISSIONER FERNÁNDEZ: Here.

7 MS. SHEFFIELD: Commissioner Fornaciari.

8 COMMISSIONER FORNACIARI: Here.

9 MS. SHEFFIELD: And Commissioner Kennedy.

10 CHAIR KENNEDY: Here.

11 MS. SHEFFIELD: Thank you.

12 CHAIR KENNEDY: Thank you.

13 As far as announcements, first of all, today, the  
14 3rd of December, is the International Day of Persons with  
15 Disabilities. And having worked to promote awareness of  
16 disability rights, and particularly political rights of  
17 people with disabilities, I wanted to take the  
18 opportunity to highlight the day and to point out a  
19 provision from Article 29 of the Convention on the Rights  
20 of Persons with Disabilities, which says that: States  
21 Parties to the convention -- and the United States has  
22 signed but not yet ratified the convention -- are obliged  
23 to promote actively an environment in which persons with  
24 disabilities can effectively and fully participate in the  
25 conduct of public affairs.

1           And I believe I speak for the Commission in saying  
2 that we are committed to promoting an environment in  
3 which people with disabilities can effectively and  
4 actively participate in this element of public affairs,  
5 the redistricting of California.

6           I'd like to acknowledge and thank our ASL  
7 interpreters and our captioners who are perhaps the most  
8 obvious face of our commitment to these principles, but  
9 to assure everyone that we will continue to engage with  
10 the disability community throughout California and do  
11 everything that we can to ensure that that opportunity to  
12 actively and effectively engage in this process is there  
13 at all stages in this process.

14           Second of all, I had been asked by the legal team to  
15 inform commissioners that, at least for the time being,  
16 legal queries will be responded to after a break, whether  
17 it's a fifteen-minute break or a lunch break or a break  
18 until the next day. But we should not, for the time  
19 being, expect immediate answers to our legal queries so  
20 that the legal team can consult and ensure that we are  
21 being provided with the best possible legal advice.

22           Next, I would like to invite Commissioner Fernandez  
23 and Commissioner Ahmad to share some news with us.

24           COMMISSIONER AHMAD: Thank you, chair.

25           I have some exciting news for you all. Commissioner



1 Fernandez and I are retiring from the hiring of the  
2 deputy executive director subcommittee. As of late last  
3 night, we received notice that the position was  
4 established. We got a hold of our candidate through  
5 various attempts, we contacted him through every channel  
6 we had, and Mr. Hernandez has accepted the offer. We  
7 have put him in touch with Raul, who will be starting the  
8 transfer process. We have put him in touch with Fredy,  
9 who will be drafting the press release for the  
10 announcement for his position. Yay.

11 COMMISSIONER FERNANDEZ: Yahoo.

12 COMMISSIONER AHMAD: In terms of a start date, Mr.  
13 Hernandez will be communicating with Raul. He wants to  
14 make sure that he has things set up with his current  
15 employer before moving over.

16 CHAIR KENNEDY: So on behalf of the entire  
17 commission, I want to thank the two of you for your  
18 patience and persistence in helping make this happen.  
19 I'd like to thank Raul in advance for everything that he  
20 will be doing to make the onboarding process go as  
21 smoothly as possible.

22 Thank Mr. Ceja for standing in in the interim and  
23 taking on some additional responsibilities until such  
24 time as Mr. Hernandez is able to join us.

25 But this is something that the Commission has very



1 much been looking forward to, and we are indeed very  
2 excited in being able to share this news.

3 I would also like to take the opportunity to thank  
4 our supporters in the legislature, legislative staff, and  
5 elsewhere for all of their support throughout this  
6 process. We do believe that this is an important  
7 position to enable the Commission to go beyond what the  
8 2010 Commission was able to achieve as far as public  
9 outreach and education about the redistricting process.  
10 so thanks to them. And we look forward to moving forward  
11 with this.

12 Let me also go ahead and review the agenda for the  
13 day.

14 Well, first, before I could do that, Director  
15 Claypool, do you have any announcements?

16 MR. CLAYPOOL: I do not. They stole my thunder.

17 CHAIR KENNEDY: Okay. So reviewing the agenda, we  
18 will head into public comment in a moment. I see there  
19 are individuals in the queue already, and we look forward  
20 to hearing from them.

21 At 10 o'clock, we have a panel presentation  
22 organized by the Global Access Subcommittee. After the  
23 break, we will return to agenda item 10 with the Outreach  
24 and Engagement Subcommittee to finish up. We would also  
25 need to have time before lunch to discuss the paperwork



1 related to the line drawing RFP.

2 After lunch, so approximately 1:45, we would open  
3 another period for public comment. We will then discuss  
4 future agenda items and meeting dates. We need to set  
5 some more meeting dates both in the near future and  
6 pushing out our calendar in 2021. After which, we will  
7 have a discussion on Commission Dynamics as set out under  
8 item 13 in the agenda. And we would close the day with  
9 public comment.

10 If we end up with additional time, we can go back  
11 and perhaps revisit any items that there are lingering  
12 questions or comments on, but that is the outline for the  
13 day.

14 So with -- Commissioner Sinay.

15 COMMISSIONER SINAY: Will we be discussing at all  
16 the letter we got from the legislatives on the COI tool?

17 CHAIR KENNEDY: We can do that, I would say, perhaps  
18 as we are discussing future agenda items, so after lunch  
19 and public comment.

20 Okay. So with that, let me ask Katy to invite our  
21 first caller to join us.

22 PUBLIC COMMENT MODERATOR: In order to maximize  
23 transparency and public participation in our process, the  
24 commissioners will be taking public comment by phone.

25 To call in, dial the telephone number provided on



1 the livestream feed. The telephone number is 877-853-  
2 5247. When prompted, enter the meeting ID number  
3 provided on the livestream feed. It is 92738068918 for  
4 this week's meeting. When prompted to enter a  
5 participant ID, simply press the pound key.

6       Once you have dialed in, you will be placed in a  
7 queue from which a moderator will begin unmuting callers  
8 to submit their comment. You will also hear an automatic  
9 message that says, press star nine. Please do this to  
10 raise your hand, indicating you wish to comment.

11       When it is your turn to speak, the moderator will  
12 unmute you, and you will hear an automatic message that  
13 says, the host would like you to talk, and to press star  
14 six to speak.

15       Please make sure to mute your computer or livestream  
16 audio to prevent any feedback or distortion during your  
17 call. Once you are waiting in the queue, be alert for  
18 when it is your turn to speak. And again, please turn  
19 down the livestream volume. These instructions are also  
20 located on the website.

21       The Commission is taking general public comment at  
22 this time.

23       If you'll please state and spell your name for the  
24 court reporter.

25       MS. LEVINE: Debra, D-E-B-R-A, Levine, L-E-V-I-N-E.



1 I've been trying to follow the commissioners' thoughtful  
2 discussions, including the contracts, and I wanted to  
3 inform you, if you're not aware, of the ongoing  
4 controversy about the Secretary of State's outreach for  
5 the November election and the contracts involved there.  
6 Their request was to limit proposals to fifteen pages,  
7 and there were two bidders that ended in a dispute  
8 because one of them included hyperlinks which increased  
9 the actual size of the proposal to forty-nine pages.  
10 This is not a criticism of the Secretary of State; it is  
11 to be aware of the issue of what is the actual number of  
12 pages submitted.

13 I did see on your agenda for your next meeting that  
14 it included outreach grants. Hopefully, it will be clear  
15 on the number of pages if you are to have page limits.  
16 Are they to include appendixes, attachments, or  
17 hyperlinks? I am primarily interested in the outreach  
18 grants, and I did notice page limits in the request for  
19 legal counsel and line drawing. So limiting venters,  
20 let's say up to five pages, is not enough to lay out a  
21 plan to redraw the state. If it is increased, let's say,  
22 to ten pages, it should be clear what those ten pages  
23 actually mean.

24 I did want to thank you for allowing me to speak,  
25 and for your service, particularly in these difficult



1 times. And good luck. Thank you.

2 CHAIR KENNEDY: Thank you very much, Ms. Levine, for  
3 that. That is important information for us to be aware  
4 of as we move forward with these RFPs.

5 PUBLIC COMMENT MODERATOR: And that was the only  
6 person in the queue at this time.

7 CHAIR KENNEDY: Okay. And I promised Commissioner  
8 Akutagawa that I would (indiscernible) until she arrived  
9 at 10 o'clock.

10 Does anyone have any matters of general interest  
11 that they would like to share at this point?

12 Commissioner Sinay, and then Commissioner Sadhwani.

13 COMMISSIONER SINAY: I think the speaker -- the  
14 public comment, that was a really good point. And if we  
15 just want to take a few minutes just to think through  
16 what -- how we want to present that. I did think fifteen  
17 pages looked short, and now I know how people get around  
18 the fifteen pages for all the information we were asking.  
19 I know we want to keep it so it's doable, but we also  
20 want to make sure that it's equitable for everybody  
21 applying. So thoughts -- those who have already been  
22 thinking about the RFP, what were your thoughts on that?  
23 I know that when people submitted their applications, I  
24 did look at all the hyperlinks and that was really  
25 helpful. But do we limit the number of hyperlinks or

1 what -- you know?

2 CHAIR KENNEDY: Commissioner Sadhwani.

3 COMMISSIONER SADHWANI: I have a different comment  
4 in general, but yes, I agree with you, Commissioner  
5 Sinay.

6 I had heard a little bit -- I had read a little bit  
7 about the issue with the Secretary of State. And in all  
8 honesty, I hadn't even applied that to the RFPs that we  
9 are putting together, so I very much appreciate Ms.  
10 Levine calling in.

11 So thank you very much. And certainly, we will take  
12 that into consideration as we continue to refine the RFP,  
13 particularly for the line drawer. We have had a page  
14 limit there for sure. So absolutely. And thank you for  
15 that.

16 The other piece I just wanted to mention, we had  
17 been talking about Twitter communications, and this  
18 morning I had seen a piece I just wanted to share with  
19 you all. They had -- it was from Redistricting  
20 Partners -- they had included the -- our handle,  
21 @WeDrawTheLines, which is the Twitter account for us,  
22 though relatively dormant right now -- that there is a  
23 panel coming up tomorrow, I believe it is, on the 2010  
24 Commission's use of LGBTQ as a community of interest.  
25 And so they are having a discussion. It looks like a

1 nationwide discussion. They have folks from Virginia and  
2 other states also, but the focus is talking about the  
3 2010 Commission. I don't know if I'll be able to make  
4 it. I believe it's at noon. I'm happy to share that if  
5 other commissioners haven't seen it, but I just wanted to  
6 flag that for everyone.

7 CHAIR KENNEDY: And that was from the Redistricting  
8 Partners?

9 COMMISSIONER SADHWANI: You know, Redistricting  
10 Partners tweeted it, but it's actually a panel of the  
11 Victory Fund with Equality California and others. Yeah.

12 CHAIR KENNEDY: And that's noon Pacific or noon  
13 Eastern?

14 COMMISSIONER SADHWANI: It's 3 p.m. Eastern, noon  
15 Pacific.

16 CHAIR KENNEDY: Very good.

17 COMMISSIONER SADHWANI: Yeah. It looks like it  
18 might be a part of a larger conference or something like  
19 that. It says it's a breakout session.

20 CHAIR KENNEDY: There was an article in The  
21 Washington Post, if not yesterday, sometime in the last  
22 two or three days, Professor Andrew Reynolds, who  
23 recently moved from University of North Carolina to  
24 Princeton, is one of the major researchers in the area of  
25 LGBTQ representation, author of the book Children of

1 Harvey Milk: How LGBTQ Politicians Have Changed the  
2 World (sic), I think, is the subtitle. Andy's a long-  
3 time colleague from all of the international work, and  
4 I'm helping him connect with a journalist in the U.K.  
5 who's doing some major work on this as well. So thank  
6 you for bringing that to our attention.

7       On the -- back on the subject of hyperlinks and RFP  
8 responses, you know, I certainly recognize the value of  
9 the hyperlinks. I'm wondering if one way to address that  
10 would be to say there are certain elements that must be  
11 included in the RFP response itself in the body of the  
12 response, that hyperlinks are not excluded from the  
13 responses but may or may not be considered depending on  
14 time. So if you have all of the required elements in the  
15 body of the response, that would ensure that there is  
16 consideration of those in this case that each response.  
17 And then recognizing the importance of hyperlinks, we  
18 would do our best to take a look at, but if it leads to a  
19 thousand pages of material, it simply could not be -- we  
20 could not give assurances of considering all of that  
21 material. So I put that out for thoughts from other  
22 commissioners.

23       COMMISSIONER TURNER: Yeah, Commission -- oh.

24       CHAIR KENNEDY: Commissioner Turner.

25       COMMISSIONER TURNER: Yeah, I actually like that as



1 an idea because it will force then the meat of the  
2 important elements into the main body, which then will  
3 come back under the required number of pages. And even  
4 if we choose to set pages maybe at a higher number or --  
5 but I definitely think that -- I -- when you were  
6 talking, I almost thought of the conversation we had  
7 earlier about people taking the time to put some things  
8 that we're not reading, but if there -- but if indeed we  
9 are naming it up front as the critical elements need to  
10 be in the body, perhaps that will drive that behavior.

11 CHAIR KENNEDY: Director Claypool, did you have any  
12 thoughts on that approach?

13 MR. CLAYPOOL: So first of all, I didn't -- I wasn't  
14 thinking that there would be any limit to the number of  
15 pages that a response would come back with. I've seen  
16 responses be quite voluminous, but I wasn't thinking in  
17 terms that someone would go ahead and put hyperlinks in  
18 it when it was returned to us. We just need to take a  
19 look at it and talk amongst ourselves about how we feel  
20 about it.

21 I think that what we've said right now makes a lot  
22 of sense, that if it's something that you really need us  
23 to address, it needs to be in the body, and if it  
24 addresses the elements of what we're asking for, it needs  
25 to be in the body. And then if you wish to use links for



1 other things, that's fine, they just may or may not be  
2 something that we review, particularly if they're  
3 lengthy. But that's the best I can do.

4 I also think that our legal counsel should probably  
5 get together and just give us an idea at some point in  
6 the future -- near future -- about the use of hyperlinks  
7 and whether there's any precedent with the thing that  
8 happened with the Secretary of State's office. That's  
9 all.

10 CHAIR KENNEDY: Very good. Thank you.

11 Commissioner Sadhwani.

12 COMMISSIONER SADHWANI: Yeah, I agree. And I think  
13 if we just come up with this -- what's standard for the  
14 Commission and how we're going to handle it, I think that  
15 that would be fine.

16 My sense just from reading, I think was in the L.A.  
17 Times, a while -- a few days ago -- the piece around the  
18 Secretary of State, I believe, has another political  
19 layer, that he ended up using a communications firm that  
20 was associated with the Biden campaign rather than  
21 Mercury, the big communications firm, which, former  
22 Speaker of the Assembly Fabian Nunez is a part of. So my  
23 sense is that there's another political layer to this,  
24 that the hyperlinks are one component, but that there's  
25 other -- that there's certainly other pieces. So I agree

1 for the clarity that we should figure out what our  
2 precedent will be. And I'm certainly open to suggestions  
3 to make sure that there's fairness and equity in the  
4 process.

5 CHAIR KENNEDY: Very good.

6 Any further comments or items of general interest at  
7 this point? Okay. If not, and respecting my promise to  
8 Commissioner Akutagawa, let's take a -- just a five-  
9 minute break, come back 9:58, and be prepared for our 10  
10 o'clock panel.

11 (Whereupon, a recess was held)

12 CHAIR KENNEDY: Thank you, everyone, for rejoining  
13 us after our brief break. It is 10 o'clock, and we now  
14 have a panel organized by our Global Access Subcommittee,  
15 so I will turn it over to the subcommittee to make the  
16 introductions of the panel and the speakers.

17 COMMISSIONER FERNANDEZ: Okay. Good morning,  
18 everyone. I do see that Chairman Smith is online, yes?

19 MR. SMITH: Yes.

20 COMMISSIONER FERNANDEZ: Okay. And also is Chris  
21 with you as well?

22 MR. SMITH: Yes, he is.

23 COMMISSIONER FERNANDEZ: Okay. And is Jesse there  
24 also? Am I missing Jesse?

25 MR. FRAIRE: I am. Good morning.



1 COMMISSIONER FERNANDEZ: Where's Jesse? Oh, okay.  
2 Will you be using your video?

3 MR. FRAIRE: I will be, yes.

4 COMMISSIONER FERNANDEZ: Okay. Chairman Smith and  
5 Chris, will you also be using the video, or are you just  
6 phoning in right now?

7 MR. SMITH: We're just phoning in right now.

8 COMMISSIONER FERNANDEZ: Okay. Okay. Great.

9 So welcome, everyone. Is -- oops. Is my fellow  
10 subcommittee commissioner not here yet? So I'll go ahead  
11 and get started. We are just very happy and honored to  
12 have two -- or actually three -- individuals that will be  
13 talking about the Native American communities. I will  
14 first like to introduce Chairman Smith. He is the  
15 chairman of the Pala Band of Mission Indians, and he --  
16 also if you have read his bio, it is online, which is so  
17 impressive -- he's the -- he successfully negotiated the  
18 first tribal state contract in California with the --  
19 with Governor Pete Wilson in 1996. And if you just read  
20 his bio, it's just all the wonderful work he has done for  
21 the tribal members and area residents. I'm not sure if  
22 you actually ever sleep, Chairman Smith, but we thank  
23 you.

24 MR. SMITH: Thank you. I try.

25 COMMISSIONER FERNANDEZ: Thank you. Thank you so



1 much for your work.

2       And then also with him is Chris Nejo. I don't have  
3 a bio for him, but I do believe he's a legal analyst in  
4 research, and I'm sure he's right along with Chairman  
5 Smith and just doing wonderful work for all of the tribal  
6 members.

7       MR. NEJO: Yes. Yes.

8       COMMISSIONER FERNANDEZ: And then we'll -- okay.  
9 And then we have Jesus, which is Jesse Fraire.

10       Did I pronounce your last name correct, hopefully?

11       MR. FRAIRE: Yes.

12       COMMISSIONER FERNANDEZ: Okay. Whew. He's the  
13 statewide census manager and Southern California Regional  
14 Outreach manager with the California Native Vote Project,  
15 and he focuses on civic engagement advocacy and outreach  
16 for tribal communities across the state.

17       So with that, I'm not sure who's going to go first.  
18 Should we let Chairman Smith go first? Is that okay,  
19 Jesse? Yes? Okay.

20       Chairman Smith, would you like to start?

21       MR. SMITH: Yes. (Indiscernible). Can you all see  
22 the presentation fine? Can you guys see the  
23 presentation?

24       CHAIR KENNEDY: Yes.

25       COMMISSIONER FERNANDEZ: Yes.



1 MR. SMITH: Okay. (Indiscernible).

2 Okay. I'm going to talk a little about cultural  
3 awareness and language access panel presentation for the  
4 Pala Band of Mission Indians. Again, we're located in  
5 Northern San Diego County. We have 936 enrolled members.  
6 We have our own community, so we have a youth center,  
7 child care center, learning center, fire station, sports  
8 complex, gym, transfer station, skate park, and more.

9 In addition to gaming, the tribe operates the Pala  
10 Fox Raceway; manages avocado groves, citrus groves, a  
11 vineyard, alfalfa project, shooting range, RV park with  
12 all the -- all while within the reservation boundaries.  
13 Today, the tribe has over 16,000 acres of trust and fee  
14 lands. Again, there's a map of our reservations so you  
15 can see all the tribe trusts land and the fee land, so  
16 that's our reservation. We're, like, eighteen miles east  
17 of the ocean.

18 Again, California American Indian/Alaska Natives'  
19 population in the country according to the 2010 Census,  
20 California represents twelve percent of the total  
21 American Indian/Alaska Native population; approximately  
22 720,000 identified themselves as Native American. There  
23 are 109 federally recognized tribes in California and  
24 seventy-eight petitioning for recognition. So there are  
25 eighteen federally recognized tribes in the county of San



1 Diego. I'm also the chairman of all those tribes. I've  
2 been there kind of -- you know, voted in because I  
3 started young. And my predecessor was there for fifty  
4 years, so now I kind of steer the community, but it's a  
5 good -- all the chairmen are there, so we meet once a  
6 month, and we do social programs for our members.

7       So the four indigenous peoples in the county are  
8 the Cupeno, Luiseno, and the Kumeyaay, and the Cahuilla.  
9 So again, I'm going to touch a little bit on sovereignty.  
10 Sovereignty refers to inherent authority of American  
11 Indians/Alaska Natives to govern themselves. The U.S.  
12 Constitution recognizes Indian tribes as distinct  
13 governments, and they have, with a few exceptions, the  
14 same powers as federal and state governments to regulate  
15 their internal affairs.

16       So again, sovereignty constitutes a legal political  
17 status, acknowledges the right to self-government,  
18 recognizes tribal government as distinct, independent  
19 entities, and with unique authority. Means the rules,  
20 customs, and cultures, and protocols among tribes of  
21 communities will vary.

22       Interaction with federally recognized tribes must be  
23 conducted on a government-to-government basis. This is  
24 in addition to what goes on beyond any public involvement  
25 and community outreach efforts.



1 Each tribe is independent. We need customs,  
2 cultures, laws, protocols. Below are some procedural and  
3 cultural considerations to keep in mind when working with  
4 tribes throughout the state. Tribal councils need to be  
5 consulted before any work is done; give some time for the  
6 council to make decisions. Often, there are multiple  
7 steps in decision-making processes. Many tribes,  
8 different communities, departments are consulted before  
9 final decisions are made. Respect confidentiality and  
10 right of a tribe to control information, data, and public  
11 information about service provided to the tribe. Try to  
12 learn how native community refers to itself as a group  
13 tribal name. Some of us in Southern California are Bands  
14 of Mission Indians; some are just tribes, so we all vary.  
15 Be honest and clear about your role and expectations to  
16 be willing to adapt to meet the needs of the community,  
17 show respect by being open to their ways in thinking and  
18 behaving.

19 It is uncommon to come across Native Americans who  
20 have a low level of trust in government. This is  
21 expected due to policies enacted over time and local,  
22 state, and federal government intended to disfranchise or  
23 even terminate tribal communities. It is recommended  
24 that outside entities work with tribal leadership or  
25 tribal organization leaders to identify trust -- trusted



1 messengers that can serve as community access points.

2       Trusted messengers are active in community and know  
3 how to engage with other (audio interference) respectful  
4 and genuine manner. Working with trusted messengers  
5 helps increase census participation. We know it works if  
6 you spend time and educate the messenger. We know they  
7 can refine the message in ways to connect with the  
8 community, who trusted messengers then will be very  
9 little, if any, communication participation. Again,  
10 trusted messengers, along with the tribal council, will  
11 develop the appropriate materials to distribute if  
12 necessary.

13       In addition, the trusted community member messengers  
14 can also be tribal organizations. TOs in our area  
15 include Southern California Tribal Chairmen's  
16 Association, California Indian Manpower Consortium,  
17 Indian Health Council, California Native Vote Project.  
18 So again, SCTCA is a multiservice nonprofit corporation  
19 established in 1972 for consortium of federally  
20 recognized tribes in Southern California. Currently, we  
21 have twenty-four members, some in Riverside and San  
22 Diego, the majority in San Diego.

23       Our mission is to serve wealth -- health, welfare,  
24 and safety, educational, cultural, economic, and  
25 unemployment needs of the tribal members and descendants





1 in southern region of the state. The board of directors  
2 compromise the travel chairpersons from each of the tribe  
3 members governs SCTCA. Again, I'm currently the chairman  
4 of the board. We allow guest speakers -- excuse me. We  
5 allow on our monthly meeting guest speakers come before  
6 the board and do a presentation. So again, Riverside,  
7 San Diego County, and help connect non-tribal  
8 organizations, tribal groups throughout the region.

9           Recently, Tribal Chairmen's Association formed a  
10 compromise with representatives from SCTCA Central Tribal  
11 Chairman's Association and Northern Tribal Association,  
12 so we have a statewide group now.

13           So again, ever since first contact was already  
14 colonizers, efforts have been made to eradicate  
15 indigenous languages. We have family members who  
16 attended Indian schools, Christian schools that were  
17 punished for speaking our language. Many of our  
18 ancestors chose not to pass on indigenous language in  
19 order to protect future generations of racism and  
20 discrimination. As a result, many languages in  
21 California are sleeping. Efforts are being made to teach  
22 new generations to speak; some revitalization programs  
23 are really taking off.

24           It is recommended to ask each tribe individually as  
25 a sovereign nation if you would like any outreach



1 conducted in their language. Some tribes may not want to  
2 share their language just yet, may dispute its written  
3 form. The decision needs to be made by a tribe or tribal  
4 group. Language can be a sensitive topic, so it needs to  
5 be approached delicately.

6 It is important to acknowledge that California is  
7 home to over ninety indigenous languages in hundreds of  
8 dialects. In fact, that's often forgotten. Some tribes  
9 may not have the manpower or resources to actually engage  
10 the community members in the way we want to, so let the  
11 tribes know what resources are available for them.

12 It is difficult to visit each tribe individually,  
13 especially since we're so spread out throughout the  
14 state. It would be helpful if public hearings could take  
15 place on or near tribal lands and that if a tribe agrees  
16 to it. You may be met with some resistance. Again, find  
17 someone hard -- trust -- you know, a lot of us don't  
18 trust nontribal groups, so try to get somebody like me,  
19 Chris, or -- that we have resources, connections, and  
20 work with organizations like SCTCA with all the tribes in  
21 one room.

22 And also, broadband is an issue. Most tribes are  
23 located in areas without limit broadband access.  
24 Satellite internet service can be expensive and  
25 unreliable.

1           Okay. We worked with the Census office to ensure  
2 accurate and complete count. The state educated, trained  
3 our trusted messengers, who took the information back to  
4 the community and provided it to be a success, so the  
5 same efforts can be done in redistricting efforts. So  
6 thank you.

7           Again, just some contact information for our  
8 tribe -- our address, our website, and also Southern  
9 California Tribal Chairmen's executive director, and our  
10 website, so. I'm open to any questions.

11 (Indiscernible). Thank you.

12           COMMISSIONER FERNANDEZ: Okay. Thank you.

13           Chairman Smith, I forgot to ask. Do you have a hard  
14 stop? I would like to have Jesse go right after you, and  
15 then we'll have questions at the end. But if you can't  
16 wait, then --

17           MR. SMITH: No, go ahead. I'm fine.

18           COMMISSIONER FERNANDEZ: You're fine. Okay. Thank  
19 you so much.

20           And then I just want to ask Chris, if you could  
21 forward that presentation to us -- or to me, and then  
22 we'll have it posted. So thank you so much.

23           MR. SMITH: Okay. All right.

24           COMMISSIONER FERNANDEZ: Thank you so much. And  
25 we're going to pass it on to Jesse now.



1 MR. FRAIRE: Awesome. Thank you.

2 And thank you, Chairman Smith, for the amazing  
3 presentation.

4 Let me go ahead and -- I believe I may need screen  
5 share access. Or I think we might need to --

6 COMMISSIONER FERNANDEZ: Kristian, can you help him  
7 with that? Oh, here we go.

8 MR. FRAIRE: Let's see. Oh, here we go. All right.  
9 Thank you. Okay. Perfect. Awesome.

10 Good morning, everyone, and thank you so much for  
11 the opportunity to speak today. I'm really looking  
12 forward to talking about some of these pieces that  
13 Chairman Smith brought up. I think our presentations are  
14 very similar.

15 So my name is Jesse Fraire; I'm Tohono O'odham and  
16 Chicano, and I'm with the California Native Vote Project.  
17 Our organization first started in 2016 leading up to the  
18 presidential election, and here are just a few of the  
19 different areas in which we work in just as a quick  
20 review. Community organizing/issue advocacy. Some of  
21 our other forms of civic engagement that include voter  
22 registration, education, getting out to vote, election  
23 protection, census, and our redistricting work as well.  
24 Always looking for ways to do leadership development  
25 within our tribal communities across the state, and



1 ultimately engage with tribal community members.

2       We used to have a lot more in-person interactions  
3 before COVID. We were known for our strength -- our  
4 strong canvassing team, which was about thirty-plus  
5 canvassers throughout the state. And it could be small,  
6 meetings, big gatherings; we would attend in person and  
7 share information with folks on the ground.

8       And then one of the pieces we're working to  
9 integrate more is a Native American candidate recruitment  
10 and preparation program. I just wanted to go through  
11 that real quick.

12       This map here shows the areas of influence, so  
13 mostly the counties in which we've been active in.  
14 Please keep in mind it is a little bit outdated. We did  
15 this leading up to some of our major census work. I know  
16 Chairman Smith brought up the census. We were one of the  
17 statewide contractors, and yeah, worked closely with Paul  
18 (ph.) and Chairman Smith on that great project.

19       So some of these areas here that are not more  
20 intensely yellow or orangish, some of these may have  
21 changed through time as we moved forward with our census  
22 work, but this gives you a quick glimpse as to what areas  
23 we've been active in. So we are based out of L.A. but  
24 have a strong canvassing team based out of L.A.,  
25 Sacramento, and Humboldt, and Del Norte counties.



1 All right. And Chairman Smith touched on a lot of  
2 this. So real quick, there are a 109 federally  
3 recognized tribes in California and dozens that are  
4 filing for federal recognition. So we have seventy-  
5 eight, and those numbers continue to increase.

6 One of the neat opportunities here is that there  
7 are really strong networks of tribal governments and  
8 tribal CBOs throughout the state. So as Chairman Smith  
9 was mentioning, the Southern California Tribal Chairmen's  
10 Association and now the new statewide Chairperson's  
11 Association, which I think will be a really good  
12 organization or network to connect with. And I think  
13 that's always a best bet, too, especially when we talk  
14 about redistricting and the land here in California. I  
15 think it's always the best bet to connect with our  
16 California tribes directly. So just like he was  
17 mentioning, just making sure that we're aware of the  
18 uniqueness, the nuances, the individual tribal  
19 sovereignty for each tribal community here in the state.

20 Many tribal lands have challenges with reliable  
21 broadband access and mail services. I know Chairman  
22 Smith was talking about some of those broadband access  
23 challenges, and we noticed a lot of this during our  
24 census work as well. So when it comes to communication  
25 with education, sometimes it's a little bit more



1 difficult to do given some of these challenges, right?  
2 Sometimes we don't have the luxury of just being able to  
3 rely on digital means of communication, and even physical  
4 mail to some point, to get the message across or to share  
5 some of these educational pieces. So we have to work  
6 directly with community members and tribal leadership to  
7 figure out ways to get through these barriers.

8       Again, each tribe is unique and sovereign. There  
9 are some similarities depending on the region, but always  
10 the best practice is to approach individual tribes and  
11 see how we can work together. And recently, we saw this  
12 in our census work. It impacted us big time, but COVID-  
13 19 has had a really negative effect on a lot of our  
14 reservations and rancherias throughout the state. Many  
15 of them were closed as COVID-19 was intensifying. So  
16 again, we want to keep some of these pieces in mind as we  
17 continue to work closely with tribal governments here for  
18 the next decade around redistricting.

19       So there are a lot of external factors that may  
20 affect access to tribal government, or to, you know,  
21 maybe having like an in-person meeting with reservations  
22 or rancherias. But hopefully, we're all hoping that the  
23 pandemic is over within the next few months.

24       I wanted to touch on a quick issue that we saw  
25 during the 2010 redistricting cycle, specifically with

1 our Karuk Tribe up in Northern California based out of  
2 Humboldt and Siskiyou counties. So the tribal lands are  
3 basically part of two different counties, and what we saw  
4 is that during 2010 redistricting cycle, they were  
5 actually split into two different State Assembly  
6 Districts -- Assembly Districts 1 and 2. So we want to  
7 make sure -- and this is my last point here -- to keep  
8 tribal lands and tribal peoples in mind as communities of  
9 interest while we think about redistricting.

10 And I did include a couple of contacts, which I  
11 think would be great. The first one being the Tribal  
12 Chairperson's Association, which tribal -- which Chairman  
13 Smith talked about, and I have their email address here.  
14 And yeah, he's part of it. And then they have the  
15 separate Southern California, Northern California,  
16 Central California as well, so there are a lot of  
17 opportunities to connect with tribal leadership.

18 I would also recommend reaching out to the  
19 Governor's Office of the Tribal Advisor. Her name is  
20 Christina Snider -- the tribal advisor to Governor  
21 Newsom. Amazing advocate, knows our communities really  
22 well. So I have her phone number and email address. And  
23 yeah, I think another strong recommendation is to start  
24 that communication early.

25 I know Chairman Smith was saying to give it time,





1 the trust building, the relationship building piece is  
2 really big within our communities, so we want to make  
3 sure we're being respectful of time and respectful of any  
4 any local customs, any local protocol. So we want to  
5 make sure that we give the best opportunity possible to  
6 have these informational sessions. Which, when I checked  
7 in with one of the commissioners from 2010, they were  
8 saying that there were basically no meetings on  
9 reservation or rancherias during the 2010 cycle. So  
10 yeah, ideally having some of those informational  
11 sessions, educational sessions with tribal governments  
12 and tribal peoples would be ideal, both in person or  
13 virtually, depending on the situation.

14       And just in terms of outreach, I know Chairman Smith  
15 was recommending, and I agree, connecting directly with  
16 tribal governments around language access, language  
17 needs, and with tribal CBOs as well. We have a few  
18 examples here that were really effective for our census  
19 work. So again, just simple one-pagers with bullet  
20 points with information on them, I think, are really  
21 effective and committee members really seem to like it,  
22 and be able to basically extract the information from  
23 them, so.

24       Imagery, and you can always work with us as tribal  
25 CBOs. I'm sure a lot of our tribal governments, too,



1 would be open to helping out with the process as well in  
2 terms of imagery and language that can be used.

3 And I included our contact information here. So I  
4 included myself, and then our executive director and co-  
5 founder, Chrissie Castro as well. And that concludes my  
6 presentation. Thank you.

7 COMMISSIONER FERNANDEZ: Great. Thank you. Just  
8 two very wonderful presentations. So thank you both.

9 Chair Kennedy, did you want me to monitor, or do --  
10 how do you want to how handle this?

11 CHAIR KENNEDY: You can go ahead and moderate the  
12 discussion.

13 COMMISSIONER FERNANDEZ: Okay.

14 CHAIR KENNEDY: Thank you.

15 COMMISSIONER FERNANDEZ: Okay.

16 Oh, Mr. Ceja.

17 MR. CEJA: We taking questions already?

18 COMMISSIONER FERNANDEZ: We can take questions. I  
19 was just going to ask one question really quick, though.  
20 Is that all right?

21 I thought it was very appropriate when we talked  
22 with Chairman Smith and Chris the other day --

23 And Chairman Smith, I know you probably remember  
24 your comment you made to me with, now, what are you  
25 trying to do? Which I thought was just perfect because

1 it really does highlight our education outreach needs.  
2 And you brought up you were able to connect it with --  
3 you mentioned a school district. I think you went  
4 through the same process. Could you kind of give us a  
5 little bit of background on what that effort looked like  
6 and how you organized your tribal members and how you  
7 went forward with that?

8 MR. SMITH: Yeah, we're part of Monson Union School  
9 District (ph.), and our kids attend the middle school,  
10 primary, and high school there. And you know, in the  
11 past, before I was born, we had a board member for forty  
12 years that was a tribal member, and then they changed the  
13 district, so we weren't really represented well, so our  
14 Indian reservation and the local community just to the  
15 west of us, so. They redistrict the voting area, and  
16 then we got a seat on the board, which is a role member  
17 of our tribe, which is good, because we have a charter  
18 school on our reservation, so we have kids here, and we  
19 have kids that go into the public school system, so it  
20 goes hand-in-hand, so just really gives us a good voice  
21 on the school board, so.

22 COMMISSIONER FERNANDEZ: All right. Yes. Thank  
23 you.

24 I will open it up for questions.

25 So Mr. Ceja and Chair Kennedy.



1 MR. CEJA: Yes, quickly. Thank you so much.

2 You did mention, Jesse, that in 2010 we did not hold  
3 any public meetings on tribal land. That hopefully will  
4 change. And as we start crafting our outreach protocols,  
5 how have you gotten around COVID-19 in your particular  
6 communities? Is your community apt to using social media  
7 or going online for meetings?

8 MR. FRAIRE: Yeah, great question, Fredy. Thank you  
9 for that. Yeah, so I think for our census work, when  
10 COVID-19 hit, like I had mentioned at the beginning, we  
11 were so used to being out in the community in person, so  
12 we kind of had to pivot our outreach strategy. So what  
13 we saw was really effective is that we did both phone  
14 banking and text banking. We have an internal membership  
15 base of close to 14,000 individuals here just alone with  
16 California Native Vote Project, and we opened it up to  
17 our tribal CBO partners, our tribal government partners,  
18 so we were able to reach out in that way, and we saw a  
19 pretty good contact rate and good responses from  
20 community members.

21 But yeah, we were also really good about posting  
22 daily on social media regarding census information. We  
23 had contests, just shared basic information, so you know,  
24 multimedia, finding different ways to get the message  
25 across. We had virtual events mostly through Facebook.



1 And then we also really used email campaigns as well. We  
2 use a platform called "Action Network" to send -- we were  
3 sending out basically weekly, bi-weekly emails to folks  
4 from within our membership based on partnerships. So  
5 yeah, those were some of the ways.

6 And then we were -- we also had a chance to  
7 experiment a little bit with geofencing. So we had a  
8 chance to do that mostly through Facebook, and that  
9 really helped us in terms of base building and getting  
10 the message across.

11 COMMISSIONER FERNANDEZ: Thank you.

12 I have Chair Kennedy, and then Commissioner Turner.

13 CHAIR KENNEDY: Thank you, Commissioner Fernandez.

14 I just wanted to highlight I enjoyed listening to a  
15 piece on KCRW NPR last night on my way home talking about  
16 Assemblyman Ramos, who is one of our former county  
17 supervisors here in San Bernardino County, who is the  
18 first Native American elected to the California State  
19 Assembly. And not only that, but the fact that three of  
20 his bills were signed into law this year, including one  
21 promoting Native American political participation. And  
22 so it just -- it does really show the importance of  
23 having Native voices at the table making the case and  
24 getting these bills passed to engage the -- our Native  
25 American population in this state comprehensively in the

1 political process, and also the work that he did, the  
2 bills that have, I'm sure, great meaning to tribal  
3 members such as repatriation of remains.

4       And then we were talking about repatriating remains  
5 from a museum in Chicago in them that belonged here in  
6 California, and how important that was to Native American  
7 peoples in this state. So I just wanted to raise that as  
8 evidence of the impact that our work can have, and  
9 certainly the work of California Native Vote Project as  
10 far as candidate recruitment because it is important to  
11 identify people who are interested in running for office  
12 and have some background that will help them succeed once  
13 they get there. So thank you.

14       COMMISSIONER FERNANDEZ: Commissioner Turner.

15       COMMISSIONER TURNER: Thank you.

16       And for Chairman Smith, Mr. Fraire, thank you so  
17 much for the presentation; appreciate the -- just the  
18 education, the sharing, the reminders, et cetera.

19       Just something pretty, perhaps, basic, but you  
20 mentioned the challenges that we're aware of, of course,  
21 with broadband. And one of the things that we don't talk  
22 about often is the challenges with mail. And I'm  
23 wondering if for this Commission you can talk a little  
24 bit about -- because we tend to think that if broadband  
25 is not available, that mail may work. And can you just

1 speak to the challenges of mail so that we're  
2 understanding as we're trying to do our outreach for your  
3 communities?

4 MR. SMITH: Okay. I'll speak first. It's Chairman  
5 Smith. We have a U.S. mail system, so I get mail at my  
6 street, and we also have our -- our tribe owns our own  
7 PostalAnnex, so all our tribal members have a -- we call  
8 them "PMBs" -- like P.O. box. So we have both, so it  
9 works pretty good, and that's how we get the word out to  
10 our community.

11 COMMISSIONER TURNER: Okay.

12 MR. FRAIRE: Yeah, what we saw from several  
13 communities during our census work was that -- yeah,  
14 mostly the use of P.O. boxes complicated the outreach  
15 efforts, and I think it was mostly due to, like,  
16 classifications of physical addresses where the homes  
17 are, and then basically ensuring that they're able to  
18 receive information in a timely manner. So I think it  
19 usually requires pretty close coordination between maybe  
20 the county, and like, the local postal office in the  
21 region that serves our reservations and rancherias.

22 And then yet, like Chairman Smith was saying,  
23 depending on each tribe, too, and their sharing  
24 situations. But yeah, it usually deals with, like, the  
25 physical location, and then coordination in terms of how

1 to access all these P.O. boxes within reservations and  
2 rancherias, which is a possibility. We did it up in  
3 Humboldt and Del Norte counties, where we had  
4 relationships with the local postal office and -- or  
5 offices, and they were able to basically let us know how  
6 many P.O. boxes there are that cover the nearby  
7 reservations, and that we would ensure that -- that folks  
8 in the community were able to receive the information  
9 through P.O. boxes.

10 COMMISSIONER TURNER: Um-hum. Thank you. Just as a  
11 quick follow-up, because I noted that you mentioned that  
12 some of the reservations/rancherias were shut down  
13 because of COVID, which, I would imagine would further  
14 the impact the issue of being able to reach out and get  
15 the mail through.

16 MR. FRAIRE: Exactly. Um-hum.

17 COMMISSIONER FERNÁNDEZ: Commissioner Sinay.

18 COMMISSIONER SINAY: Thank you so much. This was  
19 really helpful. If it's okay, I'm going to ask just some  
20 basic questions since you're here. And I really want to  
21 make sure that we walk away with the -- I had noticed  
22 that in all the PowerPoints, Tribal, the "T" was  
23 capitalized. So I just wanted to confirm that that's  
24 something we should be always being aware of?

25 MR. SMITH: Yes.





1 COMMISSIONER SINAY: Okay. And then second, when  
2 we're talking about the Native American population in  
3 California, what is the best term? And I apologize if  
4 Native American isn't the best term.

5 MR. SMITH: (Indiscernible). The term that we  
6 (indiscernible) --

7 COMMISSIONER SINAY: Whoops. We can't hear you.

8 MR. SMITH: Sorry. Terms we use (indiscernible)  
9 American Indian Alaska Native --

10 COMMISSIONER SINAY: Sorry, we can't hear you. Can  
11 you get closer to the mic?

12 MR. SMITH: Can you hear me?

13 COMMISSIONER SINAY: Yes.

14 MR. SMITH: Okay. It's Alaska Native/American  
15 Indian is the term that's commonly used.

16 COMMISSIONER SINAY: Okay. Thank you.

17 MR. SMITH: Alaska Native (indiscernible) American  
18 Indian.

19 COMMISSIONER SINAY: And then when you use  
20 rancherias, how is rancherias and reservations different?  
21 And can you use tribal land to refer to both?

22 MR. SMITH: Yes. Yes, some of us are reservations,  
23 some of us are rancherias, but they're both tribal land.

24 MR. FRAIRE: Rancherias tend to be in Central and  
25 Northern California and are smaller in size than the

1 reservations down in the southern portion of the state.

2       COMMISSIONER SINAY: Okay. Thank you. Thank you  
3 for entertaining those questions. I know they're very  
4 basic, but they're the -- where I find I slip up the  
5 most, and I wanted to be -- I know for -- I know that the  
6 California Native Voter Project wasn't ready to apply to  
7 the California philanthropy association's grants program  
8 when they were offering -- when they were accepting  
9 proposals, and so I was wondering, Jesse, how are you all  
10 getting ready for redistricting, and how are you being  
11 supported on that effort?

12       MR. FRAIRE: Yeah, great question. So we are part  
13 of a couple of different redistricting groups here in  
14 California, the Redistricting Collaborative, as well as  
15 the IBE Redistricting Group (ph.). So, yeah, we've -- we  
16 are, I think, one of the only few groups, especially in  
17 terms of tribal CBOs, who are doing work around outreach  
18 regarding redistricting here in the state for tribal  
19 community members. So yeah, it's been a learning  
20 process. Learning a lot of best practices from  
21 organizations and communities who have been doing this  
22 work for a while, so that's been really good. But I  
23 think that's mostly the two spaces in which we've been  
24 engaging in regarding redistricting work.

25       We did include some of the messaging -- you know,



1 the importance of redistricting when we did our census  
2 work since they're so closely connected. But yeah, it's  
3 been to -- it's been through those two redistricting  
4 collaboratives that we've been able to really learn and  
5 kind of modify messaging and share information with  
6 tribal community members.

7       COMMISSIONER SINAY: And in addition to the learning  
8 that they're providing, what other resources do you feel  
9 that -- and this goes for both -- that the tribal  
10 community -- or sorry -- that your communities would need  
11 to be able to engage your members in redistricting?

12       MR. SMITH: I think from the -- from my tribe is a  
13 tribal contact person like Chris, is when we did the  
14 census, we hired our own people that worked with the U.S.  
15 Census in collaboration, and we got more people that did  
16 the census and participated. So again, community within  
17 the community is a great tool.

18       COMMISSIONER SINAY: Right. Thank you.

19       MR. FRAIRE: Yeah, I agree with that, too. And I  
20 think to whatever level possible, too, maybe just talking  
21 on some of those technical pieces when it comes to  
22 redrawing the political district lines. So I think  
23 really getting into some of those specifics around how  
24 redistricting works, so kind of demystifying the process  
25 is what I'm trying to say, I think is really big within

1 our communities. We saw it -- you know, it still happens  
2 for voting for census there was a big campaign to just  
3 educate community members about what it is and why it's  
4 important, so something similar would be great.

5 COMMISSIONER SINAY: And then just -- sorry, just  
6 one last -- an invitation is in January and early  
7 February, the commissioners will be going out and kind of  
8 doing redistricting 101 sessions, mainly Zoom calls and  
9 such, just an overview of fifteen minutes. So if there's  
10 any meetings or any opportunities where you think it  
11 could be helpful to have staff or one of the  
12 commissioners present just to start those relationships,  
13 please do let us know. Just want to give that invitation  
14 to both -- or -- entities.

15 MR. SMITH: Okay. Yeah, for my group, SCTCA, we  
16 meet the third Tuesday of every month. We've been doing  
17 an in-person Zoom, so you have twenty-four leaders at the  
18 table. So that'd be a perfect opportunity. You can  
19 contact me or Chris, and I could set you up for either  
20 January or February just to make the introduction so you  
21 have a contact -- both a leader from the tribes in our  
22 area.

23 COMMISSIONER SINAY: Okay. Well, we'll follow-up.  
24 And just so that you know, Chair Smith, I am one of your  
25 neighbors in Encinitas, so I'm close by.



1 MR. SMITH: Oh, okay. All right. Thank you.

2 COMMISSIONER FERNÁNDEZ: Commissioner Le Mons, Yee,  
3 and Andersen.

4 VICE CHAIR LE MONS: Good morning. Thank you both  
5 for the presentation. I have two questions. The first  
6 question is, as we go out to do the one-on-ones that  
7 Commissioner Sinay just referenced, are there specific  
8 types of information or things you would want to make  
9 sure that we include in those presentations?

10 MR. SMITH: Yeah, I think the current districts as  
11 they lay out currently and how the change affects our  
12 area would be good to explain to our people so they  
13 understand it, and also partnership with a tribal  
14 representative also.

15 MR. FRAIRE: This is Chris. Just to add to that,  
16 just start with the basics. I think that that would help  
17 a lot. We know that one of the first questions people  
18 are going to have is, what is redistricting? Why is it  
19 important? How does it affect me? So that early  
20 education will be really helpful for them moving forward.

21 VICE CHAIR LE MONS: And then, Jesse, my other  
22 question, as you mentioned, that, you know, COVID has,  
23 quote, unquote, shut down the reservations in Rancherias.  
24 What exactly does that mean and what is the impact of  
25 them being shut down on someone trying to do what we're

1 trying to do?

2 MR. FRAIRE: Right. So I think it varies. There  
3 was different levels, but basically meaning closing the  
4 borders of the reservation of Rancherias. So you know,  
5 some tribes didn't allow basically folks from the outside  
6 to come in just, you know, out of the safety of their own  
7 community members.

8 And even to the point where, you know, depending on  
9 the situation in the area, but you know, in-person  
10 meetings were limited. Even, you know, when we saw some  
11 of the census workers, right, we had tribal partnership  
12 specialists serving as liaisons between tribes and the  
13 U.S. Census Bureau. Even scheduling those meetings, you  
14 know, became a little bit more challenging.

15 And I think just the added, you know,  
16 responsibilities, added pressures to tribal leadership  
17 who already have, you know, a ton to deal with. You  
18 know, given the seriousness of the pandemic and you know,  
19 potential, you know, negative impacts, it just adds  
20 another layer of -- you know, of what they have to focus  
21 on so it complicates the communication, you know, cycle  
22 all the way around.

23 VICE CHAIR LE MONS: Great. Thank you.

24 COMMISSIONER FERNANDEZ: Commissioner Yee?

25 COMMISSIONER YEE: Thank you, Chairman Smith and



1 Jesse and Chris. We're honored by your presence and  
2 grateful for your help in helping us do our work in a way  
3 that respects and honors native -- American Native  
4 Californian presence here.

5 An observation and then a question. Observation is  
6 in our -- in our redistricting criteria, the communities  
7 of interest paragraph talks about states, cities,  
8 counties, and actually it doesn't explicitly state tribal  
9 boundaries, unfortunately, although of course it's  
10 included in the general language. I did notice though  
11 that in the community of interest tool that we'll be  
12 rolling out in the statewide database, the mapping layers  
13 do include tribal boundaries. So as we roll out that  
14 tool, hopefully we can make good use of that and promote  
15 that as one of the layers to especially use.

16 My question has to do with the tribal sovereignty.  
17 So we need to respect that, but wondering how that works  
18 in practice. I guess it's kind of a parallel world, you  
19 know, where you have U.S. and state government in place,  
20 but also tribal sovereignty. So I'm wondering if you can  
21 give us any examples or highlight or alert us to examples  
22 where we would especially need to navigate differences in  
23 how that sovereignty affects the work that we are trying  
24 to do and what we can anticipate. Thank you.

25 MR. SMITH: Okay. Again, sovereignty is a -- you



1 know, it's a big word, but I think it more -- it's a  
2 government to government. So you would be dealing as a  
3 commissioner directly -- near my -- Chris, or whoever I  
4 point -- so you -- we meet face to face, and that way you  
5 go to the leader and then it flows down to the worker  
6 bees and works well with the community.

7       So we pass our own ordinances which are laws, so we  
8 have a peace and security ordinance. We have, like,  
9 thirty-two ordinances, but we have a -- every tribe is  
10 different. We have a constitution that governs our tribe  
11 so that's the highest letter of the law, kind of like the  
12 Constitution of the United States but it's the  
13 Constitution of Pala Band. And every reservation in  
14 Rancharia is different. So that's how we're structured  
15 in Pala.

16       COMMISSIONER FERNANDEZ: Okay. Thank you.

17       Commissioner Andersen?

18       COMMISSIONER ANDERSEN: Commissioner Toledo had his  
19 hand up before me.

20       COMMISSIONER FERNANDEZ: Oh, I'm sorry.

21       Commissioner Toledo?

22       COMMISSIONER TOLEDO: Well, thank you. And that  
23 actually dovetails with Commissioner Yee's question.  
24 Because oftentimes government to government, especially  
25 for tribal governments, we -- you know, there is tribal



1 consultation. Oftentimes in the state of California,  
2 we'll do tribal consult -- and it's required to do tribal  
3 consultation on changes to healthcare issues, on actually  
4 various issues that impact tribal organizations or  
5 tribal -- tribes, I should say.

6       And I am wondering what your thought process is in  
7 terms of how we invite tribes to participate in this  
8 process. Should it be through some kind of consult --  
9 government to government consultation process where we're  
10 getting feedback from them or -- or some other type of  
11 process, because it is -- to a certain extent, it is  
12 government to government, right, where we'd be reaching  
13 out to the tribal governments to invite them to  
14 participate in this process. So I'm just curious about  
15 your thoughts around that.

16       MR. SMITH: Yeah, I think that's a good idea,  
17 because, like, the state government does it, the federal  
18 government, so -- and some tribes have their own  
19 consultation policy. So I think that's the best practice  
20 because tribes are used to it so that would be -- I would  
21 be for that.

22       MR. FRAIRE: Okay. And I think -- another approach  
23 I've seen too included with the one you mentioned is,  
24 like, an initial invitational letter, informational  
25 letter, talking about the, you know, potential



1 collaboration and work together. And it's fairly easy to  
2 pull the list of our federally recognized tribes through  
3 the Bureau of Indian Affairs. And I think they have  
4 updated tribal leadership and updated tribal leadership  
5 contact information as well. So I would recommend a  
6 physical mailer as well.

7 MS. FERNANDEZ: Commissioner Andersen.

8 COMMISSIONER ANDERSEN: Thank you very much for this  
9 presentation. My question is a little bit different  
10 rather than just how do we contact you, but a little bit  
11 more about the logistics of the -- where the people are  
12 in terms of geography. And specifically this came up  
13 when you were mentioning about the census. In the census  
14 most of the tribal members who are on tribal land have I  
15 think (indiscernible) and PMBs or you know, post office  
16 boxes essentially.

17 So my -- I've got a couple of questions, but one,  
18 how do the census locate people on the tribal land? And  
19 then obviously, like, particularly in Alameda County, the  
20 actual tribal lands are smaller but the tribal members  
21 live all over. So how do you -- and we need to locate  
22 the entire community as well as respect the tribal land.

23 So could you sort of give us a walkthrough of that  
24 in terms of where members are located, and specifically  
25 we're thinking of the data we get through -- from this

1 census bureau locates people in certain areas. And so  
2 I'm wondering on the tribal land, are they just sort of  
3 assuming because of P.O. boxes that they're all lumped in  
4 one area, or if you could give us more information on  
5 that please?

6 MR. NEJO: Hi. This is Chris Nejo. For the census  
7 work they did on the ground canvassing, they went and  
8 actually physically saw the homes on the reservation and  
9 made sure that the numbers that we provided matched what  
10 they had in their system as well. So they did do on-the-  
11 ground work to make sure the homes were there.

12 The majority of the homes, at least in Pala, they're  
13 not on the mail route, which is why we use PMBs or P.O.  
14 boxes. And for other reservations, I know a lot of their  
15 tribal members, they live off reservations for various  
16 reasons, but if you work with the tribal governments,  
17 they do have the -- the information for all of their  
18 tribal members.

19 MS. ANDERSEN: Great. Thank you very much. So  
20 the -- our com -- your community of interest, as we are  
21 calling them, your entire group member is not just your  
22 tribal land, but it can be in many other areas. So we'll  
23 definitely need to reach out to collect that information  
24 as it pertains to our line drawing. So thank you very  
25 much.



1 COMMISSIONER FERNANDEZ: Commissioner Sinay?

2 COMMISSIONER SINAY: Jesse, in the slides that we --  
3 that are -- that we have, and I don't know if it came up  
4 in the one that you shared, you actually share an example  
5 of redistricting in tribal areas for the Karuk tribe in  
6 Humboldt and Siskiyou counties. Did you just -- did you  
7 talk about that in your presentation and I -- and I  
8 missed it? Okay. So sorry.

9 MR. FRAIRE: Yeah.

10 COMMISSIONER SINAY: So sorry. I was -- I got  
11 really into the drawing. But that's an example -- when  
12 you shared that, were -- is that the difference -- there  
13 was a -- tribal areas aren't necessarily all tribal lands  
14 like what Commissioner Andersen was saying, right? It's  
15 knowing what people are living?

16 MR. FRAIRE: Can you repeat that again,  
17 Commissioner?

18 COMMISSIONER SINAY: No. It's okay. You've already  
19 explained it. So I'll just go back to the video. Sorry.

20 COMMISSIONER FERNANDEZ: I think -- I think that's a  
21 valid question. I think what Commissioner Sinay was  
22 asking in that -- in that one -- the PowerPoint slide  
23 that talks about how it was split, that was -- was that  
24 the reservations or was that where the population is?

25 MR. FRAIRE: Okay. Yeah, that was the physical



1 reservation. So those were the tribal borders or  
2 boundaries. And it's split between two counties and then  
3 split between two assembly districts.

4 COMMISSIONER FERNANDEZ: Commissioner Andersen and  
5 then Commissioner Kennedy.

6 COMMISSIONER ANDERSEN: Just on that same note, that  
7 picture on -- that you did draw the Karuk up in Siskiyou  
8 County, that is certainly much more what the tribal lands  
9 look like through the Bay Area. They are very small  
10 little localized areas and you -- and certain tribes have  
11 connections and other don't.

12 So that's the -- it's a little bit more -- in terms  
13 of how most of us sort of think of that, I think  
14 generally if you don't -- those coming in without any  
15 knowledge would sort of assume it's a little bit more  
16 like New Mexico or Arizona where they're very large  
17 reservations. And that's not the case throughout  
18 California. So if you could kind of give us a little bit  
19 more education on that, that would be great. Thank you.

20 MR. FRAIRE: And you know, you'll also see there's a  
21 lot of basically tribal lands that are checkerboarded,  
22 you know, for political reasons when they were  
23 established. So you see some of those complications too.  
24 Several examples in southern California and then there's  
25 stuff up in northern California as well. But they're not

1 always like in a -- like in a block or continuous. They  
2 may be checkerboarded geographically as well, which makes  
3 things a little bit more difficult.

4 COMMISSIONER FERNANDEZ: Okay. Commissioner  
5 Kennedy.

6 CHAIR KENNEDY: And Jesse just made the point that I  
7 was going to make. I'll just say that Palm Springs is  
8 one of those examples. So indeed the 2010 or 2011  
9 hearing at Palm Springs City Hall was -- was not on  
10 tribal land, but it was about a block away from the  
11 nearest checkerboard square that is tribal land. The  
12 Palm Springs -- you know, when you're coming into Palm  
13 Springs, you see the sign, welcome to the Agua Caliente  
14 reservation. And Palm Springs is one of those examples  
15 of checkerboarding.

16 COMMISSIONER FERNANDEZ: Okay. Any other questions  
17 from the commissioners? Okay.

18 CHAIR KENNEDY: Commissioner Sinay.

19 COMMISSIONER FERNANDEZ: Oh, Commissioner Sinay.  
20 Sorry.

21 COMMISSIONER SINAY: If there was a fund that was  
22 kind of to support the -- the tribe -- you know, doing  
23 outreach to the tribe, is there -- as a philanthropist  
24 I'm just going to ask it. Is there an opportunity,  
25 Chairman Smith, to have some of the other tribal leaders

1 match that fund so that we can do outreach to the smaller  
2 tribes?

3 MR. SMITH: It might be a possibility if you explain  
4 the importance to them.

5 COMMISSIONER SINAY: Okay. Thank you.

6 COMMISSIONER FERNANDEZ: Commissioner Andersen and  
7 then Kennedy.

8 COMMISSIONER ANDERSEN: Oh, I do have one other  
9 question. This might be -- again, because we get a lot  
10 of our data from the census and in the census questions,  
11 there is of course the -- you know, I believe the wording  
12 is Native American, and then there's always the other.  
13 And as unfortunately we know that Native American, there  
14 are very few a hundred percent Native American. And so  
15 can you give us an idea in terms of -- because there's  
16 been an issue with other nationalities in terms of they  
17 would check, like, the other box as opposed to what --  
18 you know, the Native Amer -- well, whatever they  
19 particularly are.

20 But so can you give us an idea in terms of the  
21 census data how accurate you believe that to be based on  
22 actually indicating Native American or -- because I  
23 believe that's the term they use?

24 MR. FRAIRE: Yeah, what we notice is that the best  
25 approach is to use -- so there's an American

1 Indian/Alaska Native alone category. But we always  
2 recommend is that we also use the American Indian/Alaska  
3 Native or you know, in combination with any other race as  
4 well, to give them a more accurate number.

5 And yeah, when -- when we ask questions to the  
6 census bureau regarding the funding stream, I think  
7 that's where it usually got a little bit more confusing  
8 regarding race and ethnicity and how many different, you  
9 know, labels or groups people identify with and how that  
10 would affect the funding stream for census.

11 But yeah, I think I would recommend that, just in  
12 terms of when you're looking at the data, make sure you  
13 include American Indians/Alaska Natives in combination  
14 with any other race as well.

15 COMMISSIONER FERNANDEZ: Commissioner Kennedy?

16 CHAIR KENNEDY: Just going back to Commissioner  
17 Sinay's question a bit. I'm aware that there are I guess  
18 what are generally called casino tribes and non-casino  
19 tribes. I mean, are the -- are those with funding from  
20 casinos, have they traditionally helped fund initiatives  
21 that benefit all tribes in the state? Do they -- do they  
22 fund the Native vote project for example?

23 MR. SMITH: As far as tribes in -- overall, yeah, we  
24 do support initiatives that help all California Native  
25 American tribes, so there is a possibility, yes.



1 MR. FRAIRE: Most of our -- our funding comes from  
2 foundational grants, but yeah, we have seen some projects  
3 where -- you know, it could be regional or benefits --  
4 intentions of benefitting tribal members statewide from  
5 tribal governments.

6 CHAIR KENNEDY: Okay. Thank you.

7 COMMISSIONER FERNANDEZ: Okay. Any other questions  
8 from a commissioner or staff?

9 Okay. I wanted to thank Chairman Smith, Chris, and  
10 Jesse. Thank you so much for coming today. This has  
11 been very educational for me personally. But it --  
12 unfortunately that's how much how much I don't know, and  
13 I'm actually looking forward to learning more. Thank you  
14 for the -- the recommendations that you've given us and  
15 also some resources that we can also count on and look  
16 into and we look forward to the partnership. So thank  
17 you so much.

18 And I will hand it back to Chair Kennedy.

19 CHAIR KENNEDY: And before you go, I will also in my  
20 role as rotating chair thank all of you for coming and  
21 sharing this -- your perspective and all of this good  
22 information with us.

23 Commissioner Toledo, is your hand up currently or  
24 was that from previously?

25 COMMISSIONER TOLEDO: That's from previous. Thank



1 you.

2 CHAIR KENNEDY: Okay. Okay. Very good.

3 So again, thank you -- thank you all so much and we  
4 do look forward to being in touch with you and if there  
5 is anything that you would like us to be aware of at any  
6 point in the future please don't hesitate to let us know  
7 through public comment, writing us, or any other way. We  
8 certainly are here and want to make sure that we are  
9 always listening.

10 MR. SMITH: Thank you.

11 MR. FRAIRE: Thank you so much.

12 MR. SMITH: Thank you for having us.

13 CHAIR KENNEDY: Okay. So we now have our morning  
14 break and let's be back at 11:15 please.

15 (Whereupon, a recess was held)

16 CHAIR KENNEDY: Welcome back from the morning break.  
17 Thank you again to the global access subcommittee for  
18 organizing this morning's panel presentations. Very  
19 useful to us. And I would now like to return to item 10  
20 on the agenda with the outreach and engagement  
21 subcommittee.

22 So I turn it over to Commissioner Sinay and in her  
23 absence, Commissioner Vazquez.

24 COMMISSIONER SINAY: Thank you, Chair and  
25 colleagues. And Fredy will be part of the presentation



1 at -- kind of. There's a few things that we wanted to  
2 kind of catch up and maybe get some input on.

3       The first was if we could just quickly go around and  
4 do round-robin on -- around the regions and the regional  
5 teams, and what's worked and what hasn't worked and  
6 then -- and then we can have a conversation of how do we  
7 want to continue using the regional teams. One of the --  
8 I think in one of the questions that I want to keep  
9 putting out there is are there regions that make sense to  
10 split up or add. There's two that are in the back of my  
11 mind.

12       So again, these are just -- they're -- these have  
13 nothing to do with the maps that will eventually be  
14 drawn. It's just been a way for us to organize ourselves  
15 and start collecting information. And then one of the  
16 questions that I have for Fredy is -- sorry, Director  
17 Ceja, is how do we start getting information to Director  
18 Ceja, especially of organizations, their addresses,  
19 contact information, those things. You know, the whole  
20 idea of capturing people is -- capturing that information  
21 is really critical for -- for the next step, for some of  
22 our steps.

23       And so after everybody kind of goes -- does their  
24 round-robin, maybe then if, Fredy, you can kind of share  
25 some thoughts on that. I know I'm just throwing that at

1 you, so I apologize. So hopefully -- so why don't we  
2 start with Region 1.

3 COMMISSIONER FERNANDEZ: Okay. That's Commissioner  
4 Le Mons and I.

5 So I have to admit, we got off to a really slow  
6 start. We did reach out to the census -- the two  
7 individuals and did not receive a response for -- I'm  
8 going to say probably about a month and we did go back --  
9 you know, I did send a -- we did send several requests.  
10 But we actually finally made contact, which is great.

11 So what we started doing was, because Region 1 is  
12 seventeen counties, actually started reaching out to the  
13 counties. And Commissioner Le Mons and I had meetings  
14 with three of those -- three of them on Monday. And we  
15 are continuing to schedule more meetings but of course  
16 realizing that with seventeen counties it can be a little  
17 overwhelming.

18 But what we have found is that during the census,  
19 they contracted with these various foundations. So I  
20 think moving forward, that's going to be the key for us.  
21 And I don't know if Commissioner Le Mons would also agree  
22 with that. Because these foundations then were  
23 responsible for the outreach effort, either for their  
24 county or for various counties. So that's what I think  
25 we're going to focus -- our attention will be on the

1 foundations because that's kind of where we're getting  
2 additional referrals to versus individual counties.

3       So again, that's only -- I think that was four  
4 counties that we made contact with, because one of them  
5 was for Sutter and Yuba so that was good.

6       But it's good information that they've been giving  
7 to us and forwarding to us. And I did like -- one of  
8 them said, you know, come out with a -- some sort of  
9 something quick -- I forget what they called it.  
10 Commissioner Le Mons probably remembers. But anyway, so  
11 you know, like, to wear your shirt or something and a  
12 slogan. So he came up with, you know, something like be  
13 a voice for your community. I'm like, oh that sounds  
14 really good. So anyway, it has been helpful.

15       We could really get into detail in terms of all the  
16 information, but I think ultimately I guess what I also  
17 want to learn is what do I -- what do we do with this  
18 information. I guess we sent it -- we send it to  
19 Director Ceja? Is he -- and what format do we give it to  
20 him? Just so that -- because I just have, like, pages  
21 and pages of notes, but it's like, I'm not going to give  
22 you my notes because I can't even read my notes anymore.  
23 So but anyway it has been a very interesting and eye-  
24 opening experience.

25       And Commissioner Le Mons, if you wanted to add.



1           VICE CHAIR LE MONS: I think you -- you covered it.  
2 The only thing I would add is people were really  
3 receptive and wanting to help. And a couple of them said  
4 very directly that they didn't need any resources to  
5 help, that they are a very close community and they  
6 really want to be involved. And so that was really nice  
7 also. So I think that allows those resources to be used  
8 in other places that need them. So I thought that was a  
9 good takeaway.

10           I think people are very enthusiastic. And I think  
11 what it reinforced for me is -- and I'm sure as get more  
12 into this discussion, this will become clearer again --  
13 is who are target really is. So yeah.

14           COMMISSIONER SINAY: Thank you.

15           COMMISSIONER FERNANDEZ: And I just want to add one  
16 more thing. As Commissioner Le Mons said, they are very  
17 receptive. And one of them -- I even said, so like, for  
18 resources? He's like, no, we're -- that's what we do.  
19 Don't worry about that piece of it. But they did -- one  
20 of the -- two of the counties said that if you want, you  
21 can send us the draft of whatever you're going to publish  
22 out there and we can review it for you.

23           You know, because they're basically -- keep it  
24 simple. Keep it simple so that easy to understand. So  
25 pretty much everything we've been hearing. So there are

1 so many more resources out there than -- that we know of  
2 or have called in. So it's just -- it was really  
3 heartwarming I guess at times. So thank you.

4 COMMISSIONER SINAY: Thank you so much, Region 1.

5 Fredy, I'm just going to move on to region -- or  
6 well, go ahead. Sorry.

7 MR. CEJA: Just a point of clarification, so just as  
8 I get caught up with the work that we're doing here, nine  
9 regional teams and what we're building is a database of  
10 partners -- ten regional teams.

11 COMMISSIONER SINAY: So I'll send you the  
12 information. We created ten regional teams. We  
13 basically use the census map that -- kind of how the  
14 census broke up the regions. And so that's why that --  
15 you know, that was -- it was an easy way to start because  
16 of a lot of the census work already and there was some  
17 overlap, like we heard earlier today, that some of the  
18 folks who did census work starting talking about  
19 redistricting.

20 And we asked the teams -- people -- we created teams  
21 of two -- two commissioners, one who knows the region and  
22 one who doesn't, and we tried to mix it up with someone  
23 who you're not already on a subcommittee with as well as  
24 your political affiliation. And the first task was  
25 really to reach out to the census folks to -- either

1 the -- the staff person as well as the CBO, just those  
2 two.

3       And through that, different teams have -- some  
4 census ones were better than others. And so the question  
5 after this initial conversation will be, okay, how do we  
6 want to continue as teams, because I know a lot of you  
7 are like, now what. And so we just wanted to do the  
8 initial round-robin.

9       Anyone want to add anything?

10       I also wanted to say that Angela really -- I mean,  
11 Commissioner Vazquez really wanted to be here, but she  
12 was able to get an appointment she really needed, and so  
13 she apologized. My apologies for not saying that sooner.  
14 But she and I did go over all these aspects yesterday.

15       Region Number 2. Commissioner Toledo and  
16 Commissioner Taylor.

17       COMMISSIONER TAYLOR: Good morning. I'm not sure if  
18 Commissioner Toledo is on right now so I'll just go  
19 ahead.

20       So after -- it took us several rounds to finally get  
21 ahold of our census lead -- and excuse me that I don't  
22 remember her name offhand. We were finally able to get  
23 ahold of her and have a conference with her.

24       I think one of the most interesting things about our  
25 conversation was again that need -- and it's been



1 reiterated to use these trusted partners. They had  
2 established -- up north they had established a network of  
3 the -- of the trusted partners that they used and were  
4 successful with. And their recommendation was that we  
5 follow again on that spider web that they outlaid.

6 So they were willing to share those trusted partners  
7 with us that I guess in turn we'll give to Director Ceja.  
8 And their advice was to follow along those lines.

9 COMMISSIONER SINAY: My apologies. For either  
10 one -- either Region 1 or 2, are there any  
11 recommendations on changing your regions, splitting your  
12 regions? I know that Region 1 has seventeen counties.  
13 So I just wanted to -- you know, just keep that in mind  
14 to let us know.

15 COMMISSIONER TAYLOR: In our conversations, there  
16 was -- there was not -- again, we're working through the  
17 census lead and they felt that they had a modicum of  
18 success, so they're like, let's use this -- use that  
19 blueprint. So we -- we didn't get any feedback along  
20 splitting -- splitting up those regions.

21 They did acknowledge that there are differences  
22 between -- and Commissioner Toledo knows it better than I  
23 do. They did explain that there are differences within  
24 the community and you do have to be mindful between tribal  
25 lands, between rural and then the semi-urban. So they

1 were -- they did hit those points. But no one mentioned  
2 that it needed to be split.

3 COMMISSIONER SINAY: Sounds great. Thank you.

4 Yes, Alicia. I mean, Commissioner Fernandez.

5 Sorry.

6 COMMISSIONER FERNANDEZ: I would agree with  
7 Commissioner Taylor. I think for right now, because we  
8 finally made a contact with a census and individual and  
9 we're going to meet with them soon -- I haven't had a  
10 chance to get back to her yet -- I would like to hold off  
11 on making the recommendation until I speak with them  
12 first to see what that is, since I was kind of venturing  
13 off on my own little journey and Le Mons was following me  
14 and we're going together, so it was a great pairing.

15 But I would like to wait to see what they have to  
16 offer. But again it is -- they did mention -- I mean,  
17 seventeen counties. I mean, they're just so different  
18 just like Commissioner Taylor's area as well. So I'll  
19 hold off.

20 COMMISSIONER SINAY: Okay. Thank you.

21 Region Number 3 and that would be Commissioner  
22 Toledo and Commissioner Yee. And I'll let -- leave it to  
23 you, Commissioner Yee.

24 COMMISSIONER YEE: Sure. So this is the Bay Area.  
25 And Commissioner Toledo took the northern counties and I

1 took the southern counties. Two takeaways for me.

2 One is in talking to these census outreach leaders,  
3 wow, it was just really humbling to be reminded of the  
4 blood, sweat, and tears that went into the census effort.  
5 And a lot of that is, you know, for us, for our work.  
6 You know, they did this us, to make our work successful.  
7 And so it was really a -- almost a rededicating kind of  
8 experience for me, to be reminded of, you know, the huge  
9 effort that has gone into the data that we will be using.  
10 And they're counting on us, you know, to make a good use  
11 of it. So that was very inspiring for me.

12 The other big takeaway was basically that, you know,  
13 you aim for the grass tops, the community-based  
14 organizations, you know, trusted messengers. So many  
15 different resources out there. Come with a specific,  
16 clear ask, and if at all possible, come with money. You  
17 know, and don't bring along unfunded requests because  
18 these folks are strained to the max, all the COVID work,  
19 so on. And so make a clear ask and bring resources to  
20 back up those asks.

21 Commissioner Toledo.

22 COMMISSIONER TOLEDO: All right. I would echo that.  
23 That's what we heard as well. And one thing that -- that  
24 did -- that did resonate with me, one of the  
25 organizations of the county government basically said



1 they're going to be doing county redistricting, city  
2 redistricting, and then there's also going to be the  
3 statewide redistricting happening all around the same  
4 time.

5       And if there was a way to get those align a little  
6 bit better because the hard-to-reach populations are  
7 going to be asked to participate over and over again.  
8 It's going to be the same people over and over again.  
9 And they're just afraid that they might not -- there may  
10 not be the capacity or the -- you know, the interest or  
11 even the knowledge on -- on how the three kind of play  
12 together and come together.

13       And so how do we -- the thought process was how --  
14 is there a way to bring all three, but there may not be,  
15 but that was just something that the county was -- county  
16 administrators office wanted us to think about and see if  
17 there's a way to -- especially for a smaller community  
18 you're depending on the same CBOs and same individ --  
19 local organizations to try to engage these same people to  
20 come to different forums.

21       So if there was a way to -- to do joint forums, et  
22 cetera, et cetera. There may not be, but that was some  
23 of the process in thinking that came out of one of the  
24 meetings that I thought was interesting and maybe --  
25 maybe not something that we can do this time around, but

1 something that we might want to think about in the  
2 future.

3 COMMISSIONER SINAY: Yeah. I mean, it -- that has  
4 come up a lot. And so I'm writing down the big questions  
5 that are coming up that we can -- we can kind of discuss  
6 and then we don't lose them. And how do we -- do we take  
7 the lead on that before the statewide effort or -- it's  
8 great, valid point.

9 Region Number 4. Commissioner Turner. We never did  
10 confirm, but what I'm assuming that you were okay with  
11 our assignment.

12 COMMISSIONER TURNER: Absolutely. It was assigned  
13 for me and Commissioner Andersen, and unfortunately I  
14 moved so quickly because I was excited to have a Region 4  
15 that I kind of left Commissioner Andersen out of it.

16 But team, Region 4 CBOs were pulled together. We  
17 actually did and was granted the ACBO for Region 4. Some  
18 of my partners which included Pablo from Communities for  
19 a New California, Deep Singh which is the Jakara  
20 Movement, Cha Vang from Hmong Innovating Politics or HIP,  
21 and then Tomas Evangelista that does a lot of work in the  
22 foothills and has a radio station there, and then my  
23 organization Faith in the Valley.

24 And so the five of us came together for this CBO.  
25 So when I called them to tell them that this was our

1 assignment, rather than putting us off, they were like,  
2 yes, we pulled everybody on a call, let's do it right  
3 now. So we didn't have time to grab Commissioner  
4 Andersen.

5 So the team has been very clear. We intentionally  
6 pulled Region 4 together because we do similar work,  
7 year-round civic engagement, and we engage the community  
8 in a similar fashion. So we knew that we would be on the  
9 same page for all of our strategy, et cetera.

10 And what I want to say about that is that Region 4  
11 sees census as a power-building strategy for racial  
12 equity and we engaged in that effort because of  
13 redistricting. So they see it all the way through as one  
14 issue, and so they're already working on redistricting  
15 and then trying to determine how they're going to again  
16 engage -- I'm going to spell the names of the five  
17 organizations.

18 Yes. I said the CNC, that's Pablo Rodriguez, and he  
19 is Communities for a New California. The Jakara  
20 Movement, J-A-K-A-A-R-A (sic), Deep Singh. HIP, Hmong,  
21 H-M-O-N-G, Innovating Politics. And Evangelista, I think  
22 it's radio. Okay. And then Faith in the Valley is my  
23 organization.

24 So let's see, lessons. Some of the things they  
25 talked about. They are for sure excited about

1 participating, intend to be a part of redistricting.  
2 They're already working with common cause, trying to come  
3 up with -- looking for resources to be able to fund the  
4 work, definitely interested in any funding that will come  
5 this way.

6       Wanted to be real clear of the commission, what they  
7 asked me to go back with is to ask what would be specific  
8 measurable goals. What is this commission expecting them  
9 to do? So that as we do the work that we typically do,  
10 is it people turnout? Is it Zoom participation? Are you  
11 looking for a certain number of maps? So as we extend  
12 the RFPs if we're going to extend grants just to very  
13 detailed in what it is that we're wanting the community  
14 to do -- the organizations to do, I'm sorry.

15       Let's see. I took a lot of notes. Lessons learned  
16 from 2030. One of the things that came up is that  
17 they're hoping -- this is more so not so much for us, but  
18 maybe for our lessons learned team, that we are including  
19 redistricting at the moment we start talking about census  
20 so it doesn't look like it's just a heavy lift. We've  
21 educated about census and now we're coming right back  
22 with education about redistricting like it's a separate  
23 effort, as opposed to it being one long effort that we  
24 want to ensure, that we're talking to the community  
25 about.



1 Our -- Region 4, our census, we started covering  
2 census area early. So all of our areas was actually  
3 covered by October pre-COVID, so we were very successful  
4 in the effort because we went right out with canvassing,  
5 with phone banking, et cetera. So our tracks were all  
6 covered by October 5th, about five months ahead of time.  
7 And we still believe even with COVID we'll be doing the  
8 work through phones to make sure that impacted people  
9 still have a say, to make sure that we're ahead of the  
10 curve. I'm trying to see if there's anything else.

11 Bottom line, the whole discussion was just like,  
12 yes, let's move. This is what we do. We do want to be  
13 involved in redistricting and I think that's about it.  
14 They were excited, they're like, let's do it.

15 And there was no mention of needing to change.  
16 Tomas Evangelista, he does most of the work in the  
17 foothills, almost exclusively. A lot of our other  
18 organizations overlap in the areas that we cover,  
19 anywhere from Kern County all the way through San Joaquin  
20 County. And depending on whether it's the Jakara  
21 Movement or Hmong, they may have pieces in there, but all  
22 of those were heavily covered. And then Evangelista was  
23 the only one that does foothills.

24 And so we are aware of that and will need to put in  
25 some -- ensure that that area is covered at a -- at a --



1 I guess a bigger slice, because it was covered. We want  
2 to just ensure that there's more coverage in the  
3 foothills. But no mentioning of changing the district.  
4 We work well as partners and feel like that will still be  
5 moving forward with redistricting as well.

6 COMMISSIONER SINAY: Great. Thank you. Region 6.  
7 Vazquez and -- go ahead, Commissioner.

8 COMMISSIONER FORNACIARI: Region 5.

9 COMMISSIONER SINAY: Oh, sorry, 5. I saw 5, but --

10 COMMISSIONER FORNACIARI: 5 is me and -- myself and  
11 Commissioner Kennedy.

12 COMMISSIONER SINAY: Kennedy?

13 COMMISSIONER FORNACIARI: Let's see, when I  
14 initially reached out to former Commissioner Aguirre and  
15 the census staff lead Patricia Vazquez-Topete, got a  
16 response right away. And we were trying to set something  
17 up but then, you know, the -- the central census -- state  
18 census organization put a halt to it. And ever since  
19 then, I did nothing. And so I've reached out several  
20 times and I have heard nothing back from either of them.

21 So I mean, that's where I'm at. I didn't -- I guess  
22 I should have thought to reach out directly to the  
23 counties, but I didn't. I was hoping to get some  
24 feedback and some ideas on how to move that forward, but  
25 I haven't heard anything.

1 COMMISSIONER SINAY: And it may be helpful -- and we  
2 can -- we can talk about -- you know, as we're thinking  
3 about next steps, is there's some strong community  
4 foundations in that area that might be able to help as  
5 well in thinking about it. So we can brainstorm on that  
6 offline.

7 COMMISSIONER FORNACIARI: Okay. And then Region  
8 6 --

9 COMMISSIONER SINAY: Yes.

10 COMMISSIONER FORNACIARI: -- since Commissioner  
11 Vazquez isn't -- is not with us, she and I had a phone  
12 call with some folks from the Sierra Health Foundation  
13 who led the effort for that region. They were very  
14 enthusiastic to talk to us and enthusiastic to be  
15 engaged. They just got back to us a couple days ago with  
16 a list of the organizations that they work with in the --  
17 in their region. So that's helpful.

18 And the messages are basically the same. They were  
19 enthusiastic. The message engaged the trusted partners  
20 to engage the -- the hard-to-reach communities, and B,  
21 have a specific a clear ask.

22 COMMISSIONER SINAY: Thank you. Region 7?

23 CHAIR KENNEDY: Region 7 reached out initially to --  
24 well, let me back up. We had a very good first meeting  
25 with -- and let me pull her up -- the Center for Social



1 Innovation at UC-Riverside who alerted us to the creation  
2 of a brand-new organization covering both counties called  
3 IE RISE. So I'll be following up with IE RISE to engage  
4 with them.

5 I'm also working on a cataloging project just so  
6 that eventually the 2030 Commission has a complete  
7 database of, you know, local governments, media,  
8 educational institutions -- both higher education and  
9 public schools -- community-based organizations, et  
10 cetera. So I'm working on that cataloging effort in  
11 parallel to these meetings.

12 When I reached out to the census, and I did wait  
13 until after the director of the California Complete Count  
14 spoke to us, I got a message back saying you might want  
15 to touch base with the individual county contacts. So I  
16 now I have those individual county contacts. I found an  
17 organization called the Center for Religion and Civic  
18 Culture at USC and so I -- I'll be speaking with them  
19 tomorrow to see if they have any interest in working with  
20 us.

21 My -- I've sent out a number of emails to San  
22 Bernardino County schools as one of the lead agencies for  
23 the civic engagement initiative. I have not yet heard  
24 back from them. I sent a note to -- I think it was the  
25 San Bernardino County clergymen's association. Haven't



1 heard back from them yet. So there are a number of those  
2 feelers out there that I'll have to follow up on. And  
3 the big one of course is IE RISE. So I'll be in touch  
4 with them.

5 COMMISSIONER SINAY: And IE RISE, they were started  
6 by the organization that Linda had sent out to -- I'm  
7 sorry, Commissioner Akutagawa sent out to us earlier this  
8 week. And they are also one of the regionally funded  
9 groups, so they receive 75,000 from CPA to do this work.  
10 Thank you.

11 Anything you wanted to add, Commissioner Le Mons?

12 VICE CHAIR LE MONS: No. Commissioner Kennedy  
13 covered it.

14 COMMISSIONER SINAY: Great. Thank you both.  
15 Region 8.

16 COMMISSIONER TAYLOR: Hello again. Region 8. So I  
17 jokingly say I had to stalk the census lead, Cecil  
18 Flournoy, who also happens to be a fellow Morehouse  
19 alumni. So it wasn't too bad since we went to school  
20 together. But we finally were able to -- to touch bases  
21 along with Commissioner Ahmad. I think we had a  
22 wonderful conversation. We were able to bring in some  
23 other leads and community partners, Sara Pol-Lim and  
24 Ebony Hamilton (ph.).

25 And again, the theme of trusted partners continues



1 throughout all of this, using those same networks.  
2 Having trusted partners within the community to touch  
3 those hard-to-reach -- hard-to-reach places. They  
4 discussed some of the novel approaches to -- to getting  
5 that community engagement. And again, I was fascinated  
6 by the census's -- the census' use of food drives, as an  
7 example, to spread out their message. So again, I think  
8 they took a very novel approach to -- to being effective.

9       As much as we know about Los Angeles, and it is so  
10 vast, you know, such an urban center, when we look at the  
11 census response, there are a lot of hard-to-reach  
12 communities within L.A. County. We think that -- we  
13 think that it is what it is, it's a metropolitan area,  
14 that it would simple, but civic engagement is an issue  
15 within the county. So we are reminded that we do have to  
16 be deliberate with our actions to get an effective  
17 response.

18       And I would even go so far as to say, especially as  
19 it relates to our conversation today, didn't even realize  
20 that L.A. County holds the largest percentage of Native  
21 Americans and Alaska Natives. So that just shows you how  
22 vast the county is, and that we're deliberate -- that you  
23 have to be deliberate with your outreach.

24       I will say -- and I'm happy that this is the case --  
25 is that there's a wealth of resources in L.A. County.



1 And even, you know -- and I hope I wasn't biased in my  
2 vote of approval. We even -- our director of  
3 communications has ties to Los Angeles. So I know  
4 that -- and along with other commissioners. Several  
5 commissioners on -- several commissioners have ties. So  
6 I know that we have -- have the ability to be highly  
7 effective in this area.

8 Commissioner Ahmad.

9 COMMISSIONER AHMAD: Thank you. So in addition to  
10 what Commissioner Taylor shared. So I'm not from L.A.  
11 County. So when I was assigned to this area for this  
12 initial outreach stuff, I pulled up a map of L.A. County  
13 and just stared at it for a good half an hour. I've  
14 heard of many of those cities, areas, but I never truly  
15 sat down and looked at it in the structure that we are  
16 working within.

17 So it was really great partnering with Commissioner  
18 Taylor and listening to the conversations with the census  
19 folks who have been doing the work on the ground. And I  
20 think we caught them right before, you know, they were  
21 going on their well-deserved breaks from census work. So  
22 that was great timing for us coincidentally.

23 COMMISSIONER SINAY: Great. Since --

24 COMMISSIONER TAYLOR: Lastly, I -- lastly, I'll  
25 share, you know, just a little bit a levity.



1 Commissioner Fernandez, I think I ate in almost every  
2 city in L.A. County.

3 COMMISSIONER SINAY: That's awesome. But since L.A.  
4 County is so big and it is so diverse -- I don't know if  
5 the L.A. team knows, but I also grew up in L.A. but I  
6 grew up in the South Bay Area. So -- which is totally --  
7 and then I went to UCLA, so I know the west side of L.A.  
8 You know, we all have different parts.

9 Does -- and does it make -- have you thought  
10 about -- is that a reason or one of them that we should  
11 think about how to bring in, you know, more support?

12 COMMISSIONER TAYLOR: I look at -- I look at more as  
13 in -- in the context of the whole state. We all have --  
14 we all have areas that we're responsible for. So I mean,  
15 I almost feel like the wealth of the resources that are  
16 available to Region 8 can sort of compensate for -- for  
17 the fact that it is a vast area. So the network here is  
18 immense.

19 COMMISSIONER SINAY: Right.

20 COMMISSIONER TAYLOR: So I feel that we can be  
21 effective if -- if -- and it's not like we all wouldn't  
22 lend a hand --

23 COMMISSIONER SINAY: Right.

24 COMMISSIONER TAYLOR: -- if there was a area that's  
25 lacking. So I think we were to see a need, we could



1 reach out and fulfill it. But I wouldn't -- I don't  
2 necessarily know if we need to assign a third  
3 commissioner to it or anything. I think we picked up the  
4 needs as we see fit.

5 COMMISSIONER SINAY: The only one I want to -- I  
6 know from working with the veterans community, is that  
7 Long Beach is -- Long Beach is the center of services for  
8 the Orange County -- for Orange County versus L.A. And a  
9 lot of times Long Beach is kind of torn between the two.  
10 So I just wanted to -- just to put that out there.

11 COMMISSIONER TAYLOR: No argument that that made  
12 sense to attach Long Beach to Orange County. Or we can  
13 work that in conjunction.

14 COMMISSIONER SINAY: Thank you. Region 9, Orange  
15 County.

16 COMMISSIONER AKUTAGAWA: Yeah, so we had -- I will  
17 say that it sounds like I have some more work to do  
18 because some of the others have done more extensive  
19 conversations, but Commissioner Sadhwani and I did have a  
20 chance to -- using the census documents we did have a  
21 chance to speak to the census lead, Sara Pol-Lim, that  
22 Commissioner Taylor and Commissioner Ahmad also spoke to.

23 We also had a chance to speak to the census  
24 government liaison and the ACBO, the administrative  
25 community-based organization. There was one person that



1 I just never heard back from but to be honest, we were  
2 running up against, like, the holidays and I just didn't  
3 follow up. But we had fabulous conversations with the  
4 other three.

5       And that is leading to additional conversations that  
6 we're going to be having next week. We've been invited  
7 to come back and speak with a group of Orange County  
8 based CBOs that our ACBO, the administrative community-  
9 based organization for the census invited us to come and  
10 have a conversation and join on a -- actually I take that  
11 back. It's all with all the CBOs yet, it is her and one  
12 of her colleagues, and then we'll be presenting to the  
13 group of CBOs.

14       But I think just -- just to start, would just say  
15 that I think there's -- one of the interesting things is  
16 that in talking to the three different people that we  
17 spoke with, we got some very different kind of  
18 perspectives. I think in terms of speaking with the  
19 census lead, she -- she reiterated a lot of the similar  
20 things that the other commissioners heard in other  
21 regions, specifically around one -- some of the harder to  
22 reach communities.

23       She did say that personal outreach is needed. She  
24 says there's going to be need to craft and educate --  
25 craft appropriate messages to educate the different

1 communities. She says that there are -- in Orange  
2 County, there's a lot of underserved communities facing a  
3 lot of inequality which is very, very true.

4 I think I will just say that as a resident of Orange  
5 County, I do get extremely annoyed when most people --  
6 it's kind of like, you know, when Beverly Hills -- you  
7 know, the whole everybody thinks L.A. is like Beverly  
8 Hills, Baywatch, you know, and everybody walks around  
9 wearing red bathing suits.

10 I get really annoyed when everybody just thinks that  
11 Orange County is the OC. One, I hate when people say the  
12 OC because we are not the OC, we are just Orange County.  
13 Secondly, I also dislike when people just stereotype us  
14 into a very narrow point of view of what this community  
15 looks like. It is extremely diverse. And you know,  
16 that's what we heard from Sara. She said one of the  
17 things -- and I heard this from the other commissioners  
18 who spoke with their contacts -- we need to put things  
19 into concrete terms. What are the benefits of adequate  
20 or better representation?

21 One thing that I want to note that she said that I  
22 thought was interesting is that in Orange County, like I  
23 said, it's very diverse and yet there are some very large  
24 pockets of very -- I'll say population-wise very well  
25 represented communities. And with that, one of the

1 things she commented is that certain communities may not  
2 be looking at redistricting as seriously or as an  
3 important kind of issue that they have to be really  
4 overly concerned about because they feel like we have the  
5 numbers, we have representation, it's not something that  
6 we have to be super, hyper concerned about.

7       But yet in other communities, especially smaller  
8 communities, they're starting to realize that there is a  
9 need to -- to be involved in, be engaged and to  
10 understand redistricting. And interestingly, she did  
11 bring up Long Beach because in Long Beach they have the  
12 largest Cambodian community and she says they're only  
13 just now starting to realize the importance of it.

14       And of course because it borders Orange County, Long  
15 Beach -- I would also say, like, Cerritos, Cypress, you  
16 know, which has also a very diverse -- Artesia, which has  
17 a South Asian, Filipino, Korean, Chinese communities,  
18 particularly in fairly significant numbers in those  
19 particular areas. It borders Orange County so  
20 sometimes -- you know, technically, it's L.A. County, but  
21 sometimes I think people mistake it for being Orange  
22 County.

23       But anyway, she was just saying that some of these  
24 communities that are now just starting to really grow up  
25 in terms of their size, she says they're starting to just

1 now understand. She did mention that there are some --  
2 she said that there are some interesting reports. She  
3 says California Complete Count, she says developed the  
4 statewide report.

5 One of the contacts that we spoke about that I'll  
6 mention, the Charitable Ventures Orange County, she said  
7 that they have some great -- they did some great data  
8 management and they have a report to help us understand  
9 some of the nuances in -- in Orange County.

10 And so on that note, I do want to mention that we  
11 did -- Sara and I -- Commissioner Sadhwani and I had some  
12 very interesting conversations with the government  
13 contact. And he was just saying that -- his advice to us  
14 is, one, they're willing -- he's willing to help. He  
15 says if he doesn't know somebody, he will know somebody  
16 who knows somebody.

17 One of the interesting things that he mentioned --  
18 or he emphasized to us is to look at the school  
19 districts. He says they will be our best friends. They  
20 know the community the best. He says they will be able  
21 to help explain the differences between the cities and  
22 the nuances because they are the ones that -- that work  
23 directly with the different community members.

24 He also says that the city representatives are also  
25 good sources of information in terms of really

1 understanding the nuances. And again, he offered to help  
2 connect us, you know, when we're ready for more deeper  
3 engagement.

4 He also mentioned that -- he made this comment. He  
5 did say that a lot of nonprofits usually kind of have  
6 this kind of way of wanting to do stuff, which is -- when  
7 he said it, I totally understood. He said, you know,  
8 nonprofits, like, set up a table somewhere and just pass  
9 out information. He says during COVID, you couldn't do  
10 that. He says what worked best in the region is  
11 canvassing and phone banking.

12 They went to events where there were, like, COVID  
13 events, anything that drew crowds, he said, was -- for  
14 other reasons were good places where they were able to  
15 get the word out about census. And he just suggested  
16 that we think about that in the same way for  
17 redistricting. Go to the places where people will  
18 already be gathering. He says, you know, not a lot of  
19 people are going to come to, like, a redistricting town  
20 hall.

21 And then he just says, they also employed a strong  
22 social media presence. He says that they had passive  
23 posts, but they also took out advertisements. He says  
24 that they had other impressions that were active. So I  
25 think those are ones in which people were actually

1 posting. He says it would be worth the time to canvas  
2 areas to test where we're considering drawing a map.

3 He says, talk to people who represent in the area,  
4 ask -- ask them who should or shouldn't be a part of  
5 their district. He says, they have a good idea who --  
6 you know, and I think he was talking mostly about the  
7 city representatives. He says, they have a good idea of  
8 who they represent and who they don't represent or who  
9 they shouldn't represent.

10 Another interesting thing he mentioned was food  
11 distributors, because in a lot of communities with the  
12 hard-to-reach communities, he says the food distributors  
13 will know where the biggest needs are and understanding  
14 that we can be mindful of when -- how we should be  
15 putting -- or ensuring that they're going to be put into  
16 the right districts where their needs will not be  
17 overshadowed by other areas where it would be, let's say,  
18 much more affluent. In a place like Orange County, for  
19 example, if you were to break up parts of Santa Ana,  
20 Garden Grove, and Anaheim and you put them in with places  
21 like Costa Mesa, Newport Beach, or then Huntington Beach  
22 then to one area or somewhere else, then those needs are  
23 going -- the needs of some of the harder to reach  
24 communities will be overshadowed.

25 He also mentioned family resource centers as also

1 being really good places because he says they're  
2 essentially the community resource centers. It's where  
3 families go to get help without knowing where to go to  
4 get help. So they usually turn to these resources. So  
5 these are also places where we should -- he was  
6 suggesting that we should look at partnering with them.

7       The last one I want to just mention is Charitable  
8 Ventures Orange County. She was very fantastic. She's  
9 the one that will -- Commissioner Sadhwani and I will be  
10 talking with further with her and her colleague to talk  
11 more about the various CBOs - community-based  
12 organizations -- in Orange County that we can be working  
13 with. They were the ones that coordinated a lot of the  
14 work in the region and really just a fountain of  
15 information.

16       She did mention that they started the Orange County  
17 census table and they currently have 453 unique members.  
18 She said originally they started with fifteen but they  
19 grew it. It's primarily nonprofits. But she says it's  
20 also grown to include the cities, the agencies, higher  
21 education institutions, clinics, local businesses,  
22 philanthropy. She says they took as broad of a coalition  
23 of people who would be -- who would be -- who would have  
24 stakes and interest in this. And they were the ones that  
25 were the funded partners that then gave money out to

1 eleven other funding partners. And she definitely  
2 reiterated the trusted messenger message, as well, too.  
3 They were also the ones that partnered to help ensure  
4 that translation services were also provided, as well,  
5 too.

6 And so the last thing I would also mention is that  
7 as a result of her, she connected me with Census Legacies  
8 initiative, which is out of UC Riverside that was just  
9 mentioned. I did send out the link to the staff to then  
10 share with the rest of the commissioners. I did send it  
11 directly to Commissioner Sinay because I thought it would  
12 be good for her to know. I'm only mentioning them to  
13 everybody else because they are the collection of all of  
14 the statewide census, I guess, contacts. They don't want  
15 to lose all of the work that was done over the last  
16 several years.

17 So all of the people statewide who worked on census  
18 efforts are all coming together to share and retain and  
19 to think about how to ensure that what was collected  
20 doesn't get lost. It is also part of a national effort  
21 as well, too. So in case for each of your regions,  
22 you're interested in also understanding, you know, what  
23 you might be able to learn from people affiliated with  
24 the Census Legacies initiative, it may be, you know -- it  
25 may be useful for you to find out, you know, who else you





1 could connect through them to people within your regions.

2 And so I'm sorry, I kind of like popped --

3 Commissioner Sadhwani, I'm going to turn this over to

4 you, because I think you can definitely add, you know,

5 much more detail as well, too, so.

6 COMMISSIONER SADHWANI: No, I think you were really

7 comprehensive. I'll leave it at that. You know, we've

8 had some great conversations. I'm looking forward to the

9 additional outreach. Just to underscore that point about

10 Long Beach that was raised. You know, Long Beach is a

11 city approximately the same size as Atlanta right here in

12 Los Angeles County. And so I definitely appreciate

13 Commissioner Sinay bringing that up. I would be happy to

14 coordinate with the LA County team wherever it makes

15 sense to do so to make sure that we do adequate outreach

16 to Long Beach. I have a number of colleagues and

17 contacts there.

18 COMMISSIONER AKUTAGAWA: Yeah. And I would offer

19 myself for LA. My office is in LA and I have a lot of --

20 obviously a lot of contacts because of it in LA and I

21 grew up on the east side. And trips to the west side

22 were not often. It's a long drive. So if you need east-

23 side representation, then I'm happy to help out on that,

24 too.

25 COMMISSIONER SIDHWANI: Thank you. And you know,



1 it's too bad, Commissioner Akutagawa, that you didn't get  
2 more phone calls, you know, because you've got no  
3 information for us.

4 I wanted to go to Region Ten -- last but not least.  
5 Would you like to represent Region 10, Commissioner  
6 Ahmad?

7 COMMISSIONER AHMAD: I can start and then I'll leave  
8 you space to add. So we met with Connie Hernandez from  
9 the Census Office and Michelle Silverthorn. Well,  
10 Commissioner Sinay met with Michelle. So a lot of the  
11 same themes came up. So organizing with a purpose,  
12 engaging with trusted leaders from the community.

13 Specific to Region 10, there was a conversation  
14 about hard-to-reach communities within that region. And  
15 it was named -- so non-English communities, refugee  
16 communities, children, renters, seniors, people with  
17 disabilities, low broadband, and then also language-  
18 access communities. As communities, we should be  
19 prioritizing in terms of our hard-to-reach efforts.

20 There was talk about contracting and organizing and  
21 partnering at the local level as an avenue to reach these  
22 communities. So with folks who are leaders within that  
23 general area.

24 We had conversations about the federally recognized  
25 tribes in the area, as well. So it was a great

1 supplement to -- the presentation today was a great  
2 supplement to our conversation earlier regarding that.

3       There's talks and, maybe Commissioner Sinay you can  
4 add more on this area in terms, of the contracting,  
5 specifically for the census outreach and the process that  
6 took. And what, kind of -- what we should be aware of as  
7 we embark on our own potential journey of contracting  
8 with community organizations.

9       Commissioner Sinay, would you like to add?

10       COMMISSIONER SINAY: Sure. I think the biggest  
11 piece on the contracting is just the reason why we really  
12 are saying let's do grants versus contracts. They were  
13 hoping to do grants and it turned out -- it turned into a  
14 huge bureaucracy. And I think when the director spoke to  
15 us, she kind of explained that. But at the same time, I  
16 think that most groups, most regions -- well, I'll just  
17 speak for San Diego and Imperial. They really appreciate  
18 working together, the government -- the census contact  
19 person working with the CBO -- that it really created  
20 that -- a good partnership. And I think -- we haven't  
21 met with a lot of other groups. And that's mainly my  
22 fault because I had -- well, both I knew Commissioner  
23 Ahmad was busy with a lot of the research that they were  
24 doing and we were busy with our subcommittee work.

25       But it -- I think the one piece that we'll

1 constantly need to think through -- San Diego is unique  
2 because it's a border with Mexico, which is -- there's a  
3 lot of border. Of course, we've got borders all around,  
4 but the border with Mexico makes the southern part of San  
5 Diego very different than the northern part of San Diego.  
6 Just like Commissioner Akutagawa, I always got annoyed  
7 when people thought of San Diego as beautiful beaches,  
8 beautiful people, and I was like, no, what makes us  
9 beautiful is our diversity and our inclusion.

10       And that's where, you know, in Imperial County it's  
11 very different than San Diego County, even at the border.  
12 And so it's just understanding that those two, you know,  
13 kind of those counties and how they interact. So that  
14 would be helpful.

15       And I also will -- what I wanted to do, one of the  
16 thoughts that Commissioner -- one of the reasons we did  
17 this was we wanted to quickly connect with the census  
18 folks before they left, if they were leaving, and get  
19 whatever we could. But also, this was the team approach.  
20 The regional team approach was used by the commission in  
21 2010. And it seemed to work well for, kind of, having a  
22 team that is focused and, kind of, shepherding that  
23 region, right, and making sure that we're -- that  
24 building those relationships and thinking through where  
25 to do outreach. And it's not that you all need to do

1 work, but it was also we're going to be listening to a  
2 lot of people. And so one of the things that the 2010  
3 Commission found helpful was if you had to listen  
4 especially careful to your region, you know, to have two  
5 people that were being those eyes and ears for that  
6 region, they found that helpful.

7 And so I wanted to put it out to ask you all do  
8 you -- are you enjoying having these, you know -- having  
9 a region that you're, kind of, assigned to? A lot of you  
10 kept talking as if you've started taking some ownership,  
11 which is great. But I didn't want to make that  
12 assumption. And then I know the next question is so what  
13 else do we need to do? But let me ask that first  
14 question. Thumbs up, thumbs down. Are you feeling good  
15 being on a region team? Some are saying yes. Some are  
16 saying no. Okay. So those that didn't put a thumb up or  
17 thumb down, why don't you share?

18 Alicia, go ahead. I mean, Commissioner Fernandez.

19 COMMISSIONER FERNANDEZ: I have to do a little shout  
20 out first. A shout out is a term that we used in the  
21 '90s in case you (indiscernible). Sorry I had to say  
22 that too because everybody mentioned their foundations.

23 I feel deficient if I don't mention the foundation  
24 that Commissioner Le Mons and I spoke to. We spoke with  
25 Bill Robbie (ph.) from the El Dorado Community Foundation

1 and he was absolutely wonderful. He was the one that  
2 said you don't need resources, just tell us what the  
3 message is. Also, Brenda Stranicks (ph.), she's the  
4 president of the Southern Economic Development  
5 Corporation and she was the one that offered to review  
6 our draft of any material. And then I also met with  
7 Frank Pisi, who is the Director of History Science with  
8 the Sacramento County Office of Education. And I had  
9 mentioned that previously that we did talk to him and  
10 that was very helpful because again, I'm trying to  
11 remember who brought up the school districts, but they do  
12 touch so many people. And I do know -- not necessarily  
13 the school district, but then they send information to  
14 the schools themselves. And the schools do know their  
15 community. So it was a quick, easy way to get the  
16 message out. But anyway, aside from that, in terms of  
17 why I raised my hand --

18 COMMISSIONER SINAY: Wait. Before you go there,  
19 isn't he the one that worked with the census to create  
20 the curriculum that was spread throughout? Okay. I  
21 thought that name sounded familiar.

22 COMMISSIONER FERNANDEZ: Yes. And I asked  
23 (indiscernible) about what about adding redistricting  
24 because I also used to work for the California Department  
25 of Education. So I'm familiar with the whole curriculum

1 piece and how -- what it takes to get curriculum. And he  
2 said they didn't go through that. They were able to get  
3 the curriculum out a different way, which is fine because  
4 you don't want to go through the whole bureaucracy of  
5 going through the State Board of Education. I hope  
6 they're not listening.

7 Yes, and I did mention redistricting. He was open  
8 to that conversation in terms of if at some point we want  
9 to get some sort of language in the curriculum. So that  
10 could be maybe a lessons-learned piece because it's  
11 obviously too late for us now, but it would be good if we  
12 could get that in there when it comes around in ten  
13 years.

14 And the reason I didn't raise my hand in terms of I  
15 actually am liking this. I think I just felt a little  
16 overwhelmed. And I don't know if Commissioner Le Mons  
17 felt the same way. When I started sending to the  
18 counties, and I've got seventeen counties, they  
19 responded -- like, six of them responded right away. And  
20 I felt like the pressure of oh, now I've got to, you  
21 know, talk to all -- set up interviews and all that,  
22 which I think will be fine. I think in that couple of  
23 weeks I'll be in a better position, have more time to  
24 dedicate to it. I do like it. I enjoy it. I think I  
25 just have to catch up to it if that makes sense.

1 COMMISSIONER SINAY: It definitely does. Others?

2 Yes, Commissioner Le Mons.

3 VICE CHAIR LE MONS: I mean, I liked it for the  
4 opportunity to work with all the commissioners on a task.  
5 I think it fills in some of that space that doesn't exist  
6 for us because of Zoom. So I think that aspect of it and  
7 this particular structure of communication is, kind of,  
8 handcuffed in general. So I think having that just  
9 freedom to riff with another person. So I think that  
10 part of it is very enjoyable.

11 In terms of the reason I didn't raise my hand is  
12 because I think this fits into a bigger picture and I'm  
13 more interested in seeing how it fits into the bigger  
14 picture. And this was, I thought, a very specific task  
15 to do some initial -- as you described earlier. And so  
16 that's been done. So where do we -- to the degree that  
17 it could be done, right. So where do we go from here and  
18 how that plugs in? And that may be the same  
19 configuration. It may look different. But I think what  
20 our next step should be tied to a very specific outreach  
21 plan.

22 COMMISSIONER SINAY: So thank you for bringing that  
23 up. And our thought on the next step is when you look at  
24 the plan that -- the roadmap because it's not a plan  
25 because we're waiting for staff to create the plan.



1 Which reminds me, one of the things that Commissioner  
2 Vasquez and I wanted to, kind of, share is that, you  
3 know, we started all this thinking we would have had more  
4 staff support by mid-November at the latest. And now,  
5 you know -- so we've been moving forward and we're  
6 excited to have Director Ceja. But we keep, like -- we  
7 can run with a lot of this stuff but we also have our day  
8 jobs and then we -- so we apologize if we haven't been as  
9 far ahead as everybody hoped or if we've gone too far  
10 ahead. But just wanted to make sure that we shared that  
11 that's been, kind of, one of our biggest challenges.

12       The thought on what the next step is for us as  
13 commissioners is we've got the -- we discussed in the  
14 roadmap to look at January and mid-February as our time  
15 to go out there and just, kind of, do the Redistricting  
16 101. I keep calling it that -- an overview of  
17 redistricting. And answering those critical questions  
18 that folks have of what is redistricting? Why is it  
19 important? And how do you -- what actions can you take?

20       And we're really looking at Director Ceja just  
21 create the short deck that we would use of a few slides,  
22 no longer than fifteen minutes. And where we all could  
23 be helpful is to connect with some of the groups that  
24 we've already connected to to our own network. So in  
25 some cases, this isn't -- Commissioner Le Mons, you're

1 part of two regional teams that's not Los Angeles, but  
2 you have a network in Los Angeles, as well. And so we  
3 definitely take that as an example.

4       And so it's who could we start doing those overviews  
5 so that we start getting a buzz about redistricting and  
6 answering people's questions, especially in -- people are  
7 looking for speakers during Zoom. And so I'm just going  
8 to -- some of the thoughts that I had just based on my  
9 experience -- and some of them -- some of the  
10 organizations we may be the appropriate person or someone  
11 on the region team might be the appropriate person or it  
12 might be someone else. So it might be statewide entities  
13 or it might be local entities. And I'll stop there  
14 because I see Commissioner Le Mons and Commissioner  
15 Sadhwani.

16       VICE CHAIR LE MONS: Yeah. So I think this is, kind  
17 of, what I'm talking about. I was thinking that we're  
18 moving next to a process to craft a plan or we present at  
19 something and I think we can plug in. I think we should  
20 all contribute to how we plug in. And I feel like it's  
21 sort of been piecemealed out to us or spoon fed to us in  
22 a way. Like, you have a whole idea in your mind about  
23 how it's going to work. And I just feel like we don't  
24 really get to be a part of that conversation collectively  
25 and I think we should.



1           And so I don't know if I'm mishearing but I'm still  
2 just -- what is our process for getting to what our plan  
3 is going to be and then how we plug into it, I think can  
4 vary. It could be more organic. It could be any number  
5 of things. But I just feel like there's no real  
6 opportunity to do that or at least it hasn't been yet in  
7 my mind.

8           COMMISSIONER SINAY: We apologize for that. We  
9 thought that when we shared the road map and it had the  
10 different stages and we, kind of, said, well, you know,  
11 we can't go in much detail. And we said we would come  
12 back next meeting with -- well, staff would come back  
13 next meeting with a plan, but we still don't have the  
14 director. And so we're like, okay, well, can we at least  
15 come back with a plan through February for that first  
16 stage of the four stages that were in the roadmap.

17           Having said that, part of it also is if we want to  
18 get out there and do presentations and stuff, we have to  
19 do it now just because the holidays are coming and  
20 everyone's filling up their calendars. And so it's kind  
21 of this balancing game. But we apologize. We felt that,  
22 you know, it's -- that we've shared that a couple of  
23 times and that we had gotten feedback. And so we're open  
24 to any thoughts.

25           Go ahead, Commissioner Sadhwani.

1           COMMISSIONER SADHWANI: Commissioner Le Mons wanted  
2 to respond. So if you want to respond and then I can.

3           VICE CHAIR LE MONS: Yeah, I don't -- I'm failing at  
4 communicating what I'm trying to communicate. I'm not  
5 suggesting that there isn't a road map. I'm not  
6 suggesting that we don't have to get out there.

7           We don't have the tools. We haven't talked about  
8 the tools. Are we just leaving that to staff to develop  
9 the tools? A lot of the people that we talk to ask for  
10 input. Is there going to be an opportunity for them to  
11 give us input to the tools? Or are we just going to show  
12 up with what we have? I'm talking about those kind of  
13 brass tacks things.

14           I'm not confused about us giving presentations, the  
15 importance of giving them, or any of that. That's not  
16 what I'm talking about. I'm talking about the actual  
17 tangibles. Yesterday I asked multiple times, what are we  
18 asking for? Like, we still had not even had a discussion  
19 about what are we specifically? Because I think it would  
20 be a missed opportunity to go out and talk to these  
21 groups about what redistricting is without a very clear  
22 and decisive ask.

23           And I know how long it takes us to get to things.  
24 So if we're not even clarifying that right now and we're  
25 talking about who's speaking, I think who's speaking is

1 not our issue. What are we speaking about is much more  
2 important in my mind, because there's fourteen of us.  
3 We'll figure out who does the presentation. That's what  
4 I'm really -- I hope that's a little clearer to what I'm  
5 trying to say.

6 COMMISSIONER SINAY: Yes. And to that end, I'll be  
7 honest. A lot of that we were putting on Director Ceja  
8 as the expert that we hired.

9 So Director Ceja, do you want to speak a little to  
10 that?

11 DIRECTOR CEJA: Yeah. So part of the process when I  
12 was brought in was to figure out what is this grant-  
13 making structure going to look like? And so we've been  
14 having conversations offline with several partners, one  
15 being Grantmakers in southern, central, and northern  
16 California, other groups being community foundation  
17 partners, and then two university partners, one being  
18 UCR, which have had been mentioned several times by  
19 different groups, and USC.

20 So what we're trying to do right now is quantify for  
21 the commission a series of questions. We're having one-  
22 on-one conversations with each of these groups and we're  
23 gauging them to see what their experiences with  
24 grantmaking, what their capacity is to help us do  
25 grantmaking, what they would be able to -- would they be

1 able to have money out in the community by March 2021  
2 following the deadlines that we have in this plan. What  
3 would they charge the Commission to establish these  
4 grants? What would be the strengths of partnering with  
5 this particular organization or this group? What would  
6 be the weaknesses? And how would it be perceived by the  
7 public?

8       And so this is a larger conversation that we're  
9 having before we present to the commission and have the  
10 larger conversation if we're going to do grantmaking  
11 internally or if we're going to contract it out to  
12 external bodies. So I think that's a conversation that  
13 still needs to happen before we start having further  
14 conversations with community groups. Because I love that  
15 throughout this conversation, some groups in the  
16 community are saying, hey, we're ready to help out. Just  
17 tell us what you want us to say or give us some  
18 messaging. And other community groups are like, well,  
19 don't come at us if you don't have any funds or any money  
20 for us to do the work.

21       And I think what the public needs to understand  
22 really is that this is not census. We don't have the  
23 budget the census did. Census had, like, a \$46 million  
24 budget. We have a \$2 million budget we're talking about.  
25 It's higher? Okay. They had a much higher budget then.



1 But we're talking about apples and oranges, right?

2       So first, we need to -- when we have these  
3 conversations with community groups, let them know what  
4 our intentions are, like you're saying, Commissioner Le  
5 Mons, what we're expecting of them, the resources that we  
6 actually have, which is not a lot. And then continue  
7 having conversations as this process evolves, not just  
8 with outreach teams, but we're also going to be tapping  
9 into these organizations for messaging. How do we  
10 message to your particular communities? How do we take  
11 collateral materials and give them to you so that you can  
12 alter them and reach your communities in a culturally and  
13 linguistic-appropriate way?

14       So I think having the conversation that we had  
15 yesterday about a lot of the communities were starting to  
16 integrate. I think this is a perfect time to have those  
17 conversations because these same groups that we're  
18 talking to for outreach, we're going to be talking to  
19 about other issues regarding the commission.

20       COMMISSIONER SINAY: And one of the things, just to  
21 add to what you were saying, Director Ceja, one of the  
22 things that we need clarity on is there have been ten  
23 groups who have been funded for redistricting and really  
24 understanding the work that they've been funded for and  
25 what they're doing around redistricting. What are the --

1 and so that would be an opportunity for them to share  
2 their materials and share some of the talking points.

3       And so Director Ceja, is, you know, we asked, you  
4 know, is it possible for him to start bringing together  
5 those groups and having those conversations and  
6 collecting that information and creating? What are  
7 the -- you know, we need to start creating some of the  
8 drafts of the information -- of the talking points and  
9 such. And I see -- I do see Commissioner Sidhwani,  
10 Commissioner Turner, and Commissioner Akutagawa. But I  
11 don't want to move ahead without going back to  
12 Commissioner Le Mons.

13       Do you see us as a commission having those  
14 conversations about talking points or letting -- or staff  
15 starting, you know, creating a draft and then -- and  
16 working around that?

17       VICE CHAIR LE MONS: That's directed to me?

18       COMMISSIONER SINAY: I just wanted to close the  
19 loop, just make sure that we were doing okay by our  
20 assumption.

21       VICE CHAIR LE MONS: I feel like I appreciate all  
22 the information that Director Ceja just shared. It is  
23 absolutely not the answer to my question at all. That's  
24 something completely different. The grant process I  
25 understand what we're trying to do there.



1           We, as the commission, have to give some direction  
2 on what it is that we want. Right. That's the first  
3 thing. What do we want? What are we expecting the  
4 community to do? That fundamental question has -- maybe  
5 it is assumed, I don't know. But we have not defined  
6 that very fundamental question which everything else  
7 springs from. So I think it's a very critical -- and I'm  
8 just asking us to pump the brakes and do those steps  
9 because that's so important. Everything else will flow  
10 from it.

11           But they can't go off and make talking points.  
12 Talking points about what? What do we want to hear from  
13 the community specifically? How do we -- I don't need to  
14 reiterate all of that. I think it's getting a little  
15 more crystallized what I'm asking.

16           COMMISSIONER SINAY: Yeah, and I agree. And I get  
17 and part has -- that's been complicated in even  
18 presenting that is we're not sure what the community's  
19 already -- what the gaps are, but I guess that doesn't  
20 have to define what we need.

21           Let me go ahead and go to Commissioner Sidhwani.

22           COMMISSIONER SIDHWANI: Yeah. I think just on this  
23 point, I think the next thing that we're scheduled to  
24 talk about and I'm hoping we still have time to talk  
25 about it is the line drawer RFP, and not to go into the

1 details of that, but these questions that Commissioner Le  
2 Mons is asking, I completely agree with that because we  
3 can't really put together a good RFP until we have some  
4 of this clarity.

5       Like, what's the number of meetings we're going to  
6 have? When are we going to start doing them? What are  
7 they going to look like? Right. Like, we need that  
8 level of specificity to move that forward. And the RFP  
9 is going to take a while, right? Just like the whole  
10 state budgeting process. So the sooner we can -- I'm  
11 hoping we can actually answer some of them today. And I  
12 recognize that even in answering them, it makes it kind  
13 of a clumsy process. Right. Like we are still flying  
14 the ship while we're building it. But you know, some of  
15 these things and I hear it like we were waiting for staff  
16 and, you know, they're coming. I'm so excited --  
17 -- but we have to start putting a little bit more shape  
18 on this so that we can get some of these pieces out the  
19 door. As we talked about -- I don't even know -- the  
20 days are all a mess to me -- yesterday, I think, you  
21 know, our vision of this work was, like, pre-census  
22 meetings, post-census meetings, and that actually those  
23 education meetings would include capturing testimony from  
24 the communities. And as the conversation yesterday also  
25 put into laser focus for us, what kind of testimony, what

1 is that realistically going to look like? Is every piece  
2 of testimony ultimately going to be a shapefile, the  
3 narrative, et cetera? So I think all of those pieces we  
4 really need to hone in on and come to -- start coming to  
5 some -- start crystallizing.

6 COMMISSIONER SINAY: Thank you. And just for  
7 clarification, the first -- the January one, we're  
8 looking -- what Commissioner Vazquez and I were looking  
9 at was the five-touch model. And so even though the  
10 community groups will do a lot of the touches, it's just  
11 that initial getting the word out without talking about  
12 the -- just saying the tools coming going in. But I hear  
13 what you're all saying, so we may need to shift.

14 Commissioner Turner?

15 COMMISSIONER TURNER: Yep. Thank you so much. I  
16 was wondering when the question continues to be asked, I  
17 just wanted to try on what I would say -- I would be  
18 telling the community so that we can say that's still not  
19 what's being asked if it's more to it or not. Because  
20 I'm thinking, why aren't we answering the question? Why  
21 are we still having conversation about what we're going  
22 to do something? And I'm probably oversimplifying it and  
23 missing a piece.

24 I just wanted to try it on out loud so I can get on  
25 the same page because I'm thinking we would go to the

1 community members basically telling them, of course, that  
2 we are the redistricting commission. We're in the  
3 process of drawing the new congressional lines, state  
4 legislative district, et cetera. In order to be able to  
5 draw the district maps and explain that we have to do  
6 that with equal population, can't discriminate, give some  
7 more of the bullet points about VRA, and say, therefore,  
8 because of that, we also are coming to you to ensure that  
9 our end product is exactly -- is something that would  
10 represent your interests. We would like to hear from you  
11 and currently what is your -- currently what is your  
12 community? Because that will be the basis of how we'll  
13 begin to build these other piece parts.

14       And so if we go to them saying something like that,  
15 then their response -- and so is it that kind of thing  
16 that we're looking to ask or is it more? I guess I'm  
17 asking to all the commissioners because that's what I'm  
18 thinking we're going to ask them in probably a lot more  
19 concrete manner. But that's where my thought is.

20       COMMISSIONER SINAY: Sorry, I keep doing the  
21 opposite. Before I go to -- I see you, Commissioner  
22 Anderson. Before I go to Commissioner Akutagawa, does  
23 anyone want to -- let's respond to Commissioner Turner --  
24 give Commissioner Turner feedback and lunch is at 12:45.

25       Commissioner Taylor?



1           COMMISSIONER TAYLOR: Yes. And I hope this is again  
2 starting to answer the question. You know, as we've been  
3 informed over these past months, we received a lot of  
4 information. But it seems that we're trying to reach out  
5 to the community. We're trying to get their input in  
6 geographic terms that we can translate to a GIS map of  
7 some sort -- a shape map. That ultimately seems to be  
8 what we're trying to glean from the community in  
9 different manners and different methods of input. But  
10 we're trying to get their input as it relates to a  
11 geography so that we can assess and amass all that  
12 information. So that ultimately seems to be what we're  
13 trying to get out. At least that's what I'm getting. If  
14 someone else can inform me different.

15           COMMISSIONER SINAY: So let me ask, you know, our  
16 initial thought was that we needed to do some just  
17 preliminary outreach just so folks knew what  
18 redistricting was before we went into the deep asking  
19 about your community because that was one of the pieces  
20 missing last time. And a lot of the -- a lot of the  
21 communities didn't understand redistricting and they  
22 didn't want to hear about redistricting. They just  
23 wanted to give their input at the meetings. And so am I  
24 hearing that maybe we don't need that aspect?

25           COMMISSIONER TAYLOR: Wouldn't that be a part of --

1 wouldn't that be a part of what we're trying to do?

2 That's the lead to being able to get that answer?

3           COMMISSIONER SINAY: I definitely hear you. And  
4 maybe Director Claypool can answer, but my understanding  
5 was that last time when people did -- when people had the  
6 hearings -- and we're not doing hearings, so maybe  
7 because we're going to blow up, kind of, a hearing idea,  
8 they were anxious to give their input and weren't as  
9 interested to hear the bigger picture and I may be  
10 misinterpreting.

11           Yes, Director Claypool?

12           DIRECTOR CLAYPOOL: So last time, most of the people  
13 that came to the public hearings didn't have the bigger  
14 picture. They just understood that redistricting was  
15 occurring and that it could affect their lives in some  
16 way. And so they would come and they would want to talk  
17 to the commission about the things that they needed and  
18 so forth. So a lot of times you would just hear we need  
19 better representation in Arvin because our representative  
20 just ignores us and so forth.

21           When I was -- when we were talking about this  
22 possibility and what you were going to do as you move  
23 forward, I thought of this initial period in January,  
24 February, March as the funnel -- the again moving people  
25 to you, getting them to understand what you do -- very

1 similar to what Commissioner Turner said -- that  
2 educational piece, that this is how it affects you. The  
3 money that you get to your communities and stuff is  
4 directly affected by this redistricting effort. And then  
5 trying to start that conversation with them early about  
6 what their communities of interest were so that when we  
7 moved into the second phase, when you actually have the  
8 census data, that they would -- these individuals would  
9 be better informed to come and have this conversation  
10 rather than the way it was with the first commission  
11 where they had to almost instantaneously be informed at  
12 that moment and try to structure what they were going to  
13 try to provide.

14       So I was under the impression, as we move forward in  
15 this first phase, that we were going to do what  
16 Commissioner Turner said, get this explanation out and  
17 then at the same time, start gathering in that community  
18 of interest testimony that Commissioner Anderson has  
19 talked about that, you know, well, here's my community  
20 and start informing us and that way always with the  
21 funnel headed towards those final maps. So that's what  
22 we did in 2010 and that's how I think you can improve on  
23 that process and that's what I thought we were doing.

24       COMMISSIONER SINAY: Commissioner Akutagawa?

25       COMMISSIONER AKUTAGAWA: All right. I will confess

1 I'm a little frustrated right now. So here's what I  
2 think I'm hearing or maybe this is maybe more what I am  
3 looking for. One, I understand what you're saying about  
4 waiting for the staff, but yet I think to Commissioner Le  
5 Mons's point, I think we're giving direction and I think  
6 we're talking about grants, talking about what we're  
7 going to do in terms of, like, how we're going to speak  
8 to people. I think that's getting into the weeds. I  
9 think we haven't even built the larger framework right  
10 now.

11 And I think that's where -- if we have that larger  
12 framework, I think then we can direct the staff to help  
13 us build those talking points. And we'll obviously, you  
14 know, massage them to fit the way we're all going to talk  
15 and to the audience that we'll be presenting to. So I  
16 think that's what I'm looking for is even if it's just  
17 the larger framework of a plan, I don't think we should  
18 just continue to say we're going to wait for staff.

19 I think now that Mr. Ceja is on, I think we'll  
20 obviously work with him. But I still think that this is  
21 where the fourteen of us -- I mean, frankly, I think this  
22 is just the way we're all working anyways. We're going  
23 to want to be involved. We're going to want to have a  
24 say. I mean, just yesterday's conversation alone already  
25 spoke to that. But I think it was a really useful



1 conversation. But I think what I'm hearing is that as  
2 much as we're trying to rush, trying to get those  
3 decisions made this time around, what struck me is that  
4 we may not have all of the answers or the information to  
5 get to the answers in this meeting.

6 And what I'm proposing is a couple things. One is I  
7 think what we need to be discussing is what are the other  
8 questions that need to be answered to get us to this  
9 broader plan? Because it seems like in dribbles and  
10 drabs these questions come out. I think we need to be  
11 having a larger conversation amongst all of us about what  
12 are all of the (indiscernible) questions that we need to  
13 be asking and that we need to be considering.

14 And then on top of that, I think what we should do  
15 is to say, okay, who is going to be responsible for  
16 getting at least some semblance of basic information so  
17 that we can all make an informed decision the next time  
18 we meet two weeks from now?

19 So after yesterday's conversation, one of the things  
20 that I did is I reached out to Commissioner Fernandez and  
21 I said, you know, it's sounding like some of this is  
22 going to intersect between the Language Access  
23 Subcommittee and the Outreach and Education Engagement  
24 Subcommittee. You know, we should have a conversation.

25 I talked to Mr. Ceja last night also, and I

1 thought -- he also mentioned something and we talked  
2 about the intersections starting to converge. And I  
3 think we need to have some of these more larger  
4 conversations so that we can then have a more educated  
5 conversation based on answers that we're prepared to give  
6 to the rest of the commission so that the rest of the  
7 commission, all of us together, can make some more  
8 informed decisions.

9       But right now, I feel like we're just, kind of,  
10 skirting around certain things. I mean, you know, as  
11 much as I'm interested in the grants, to me right now,  
12 that is a detail right now that we're -- that's nice, but  
13 how does this fit into the bigger picture? And I don't  
14 think we have that bigger picture because right now what  
15 I'm concerned about is okay, so we're going to go out and  
16 make presentations. We're going to talk to different  
17 people. But do they even know that we're open to doing  
18 that right now? Or is it just, kind of, like, ad hoc as  
19 it comes along, as it comes up in our meetings that we're  
20 doing? That's what I'm feeling like right now.

21       And even if we were to do it, we have no materials,  
22 so we can't even just say, like, okay, let's get  
23 materials. Let's start letting people know that we're  
24 open to these presentations by January. You know, we  
25 want to start, like, you know, whether it's us reaching

1 out or others reaching out to us. Let's get some of  
2 these education meetings going so at least it's  
3 something. And then, you know, at the very least, you  
4 know, have a broader framework. I think that's what I'm  
5 looking for. And sorry, like I said, I was a little  
6 frustrated, so I needed to get it all out, so.

7 COMMISSIONER SINAY: Thank you. And Commissioner  
8 Anderson?

9 COMMISSIONER ANDERSON: Okay. I realize we have  
10 five minutes. I think we should make our framework now.  
11 We're discussing and then we want to talk and we want to  
12 bring it back. I think we all have a good idea and let's  
13 rough out that framework now and then assign the pieces.  
14 Because we already, kind of, have a good idea who is  
15 working on the pieces.

16 And Commissioner Sinay, you're talking about your  
17 five touch. I think we might have -- can only do three  
18 if possible, because I'd like to touch -- I'd like to  
19 connect the touches to numbers of meetings. And what are  
20 the -- what is the number one thing, I believe, in our  
21 first touch -- if we could do three touches, that would  
22 be pre-census. It's with our message and we need to have  
23 who is writing up the message and the message being what  
24 is redistricting. How is your -- how is your community  
25 affected by a redistricting line drawn through it? Think

1 about that and -- because we're talking about geography.

2       And then here's a way -- maybe the second touch if  
3 we could. Again, pre-census -- by that pre-census time  
4 frame, these are methods you can contact us to tell us  
5 geographically where you are. And these are ways we  
6 would like to have that information come in that we can  
7 easily access it. We'll try to do our best on everything  
8 else, but we know we can grab these.

9       And then post-census, that's the big -- everyone  
10 once they have all these pieces, they've tried to send in  
11 as much as they possibly can and we've gathered all the  
12 other items, put it all together, and then we're having  
13 another whole chunk of meetings with everybody. So  
14 there's, you know -- we need to say what meetings are  
15 happening in this part? What meetings are happening in  
16 that part? Guess at it. We should all do that, kind of,  
17 I think, you know, if we need a little bit of time to,  
18 kind of, rough that out or get a chalkboard or something  
19 like that, this is what we need to do, I believe, you  
20 know, today because -- and then we know, okay, who is  
21 going to do the message? Who is actually going to write  
22 that together? As Commissioner Le Mons said, we  
23 absolutely know we can assign people to do the  
24 different -- who'd like to speak.

25       And this is not to belittle any of the other items.

1 They are all very, very, very important. But how they  
2 fit together we need to work out and I think we can do  
3 that. I don't think we need to wait and have all those  
4 pieces really defined. We just need to get a framework  
5 going. And I think we can use, kind of, like, the Gantt  
6 chart and, kind of, like, the outreach chart and the plan  
7 that Commissioner Sadhwani and I put together just the  
8 other day. I think those all are -- we're all attempting  
9 to do the same thing. Let's just do it. And I know that  
10 means it's after lunch, but.

11       COMMISSIONER SINAY: We have two minutes till lunch.  
12 And I did see that Commissioner Le Mons put more  
13 exclamation point in the chat box. So I did want to  
14 bring it back to the group. And that was, I believe,  
15 after Commissioner Turner had said her point. But I'm  
16 not sure so I wanted to make sure that we had it in the  
17 public and we knew and it had clarity.

18       COMMISSIONER LE MONS: I think I'd rather get into  
19 it after lunch, but I definitely think it's more than  
20 that. I use the old basic who, what, where, when, why  
21 model, right. And we should be able to answer all of  
22 those questions.

23       And with any messaging, the first thing you have to  
24 be clear about is your target audience. I think we've  
25 talked about this at a lot of different target audiences.



1 And I'm not talking about diversity and target audiences.  
2 I'm talking about whether we're talking to community-  
3 based organizations versus individuals. The big  
4 distinction between our work and the census is the census  
5 was interested in individuals and individual households.  
6 We're not -- an individual household is not a community.  
7 It is but not in -- not for what we're doing. So we're  
8 not looking at individual households. We're not even  
9 looking at individuals. So to me, those aren't our  
10 target audiences. Now, there may be commissioners that  
11 disagree, but I don't think that's our target at all. So  
12 something as very simple as who are we talking to. Like,  
13 we haven't decided that as a commission. That's just me  
14 saying I don't think that's what we're talking to.

15       So I think though, that kind of building on your  
16 target audience will help us to design our message. I  
17 think from a procedural point of view, I think we should  
18 be -- us should be in the template business and really  
19 give these organizations the opportunity to make sure our  
20 key points are in what we want them to get out and let  
21 them write it however they want to, as long as our key  
22 points are in there.

23       So these are the kind of things that I'm talking  
24 about. So it isn't so much that we've got to get very,  
25 very granular about the delivery. It's more about what



1 is the frame? What do we want? What are we asking, et  
2 cetera, et cetera. So that's why I think it isn't just,  
3 yeah, we know the big picture of what we want, but that's  
4 not where the problem is. The devil's always in the  
5 details. How are we going to get that and ensure it.  
6 That's what I'm getting at.

7       COMMISSIONER SINAY: Thank you. And there is a  
8 couple -- it is lunchtime and so I just wanted to ask  
9 Commissioner Kennedy regarding the afternoon how you want  
10 to set it up. And also, I do have one other piece, you  
11 know, that would be better after lunch, as well.

12       CHAIR KENNEDY: Okay. Well, as I mentioned this  
13 morning, the idea was to finish up item ten and discuss  
14 the line-drawing RFP before lunch. So we're running well  
15 behind. We really need to discuss future agenda items  
16 and meeting dates. After lunch, the commission  
17 dynamics -- I had scheduled a good bit of time on that  
18 and, you know, we can certainly shorten that. If the  
19 Commission feels that we need to continue with this  
20 discussion, then we just need to find another time to put  
21 that commission dynamics discussion on the agenda.

22       COMMISSIONER SINAY: I did take on what Commissioner  
23 Le Mons asked us to do to look at the agenda for the next  
24 meeting and to see where we may be able to, kind of,  
25 create a working meeting that not everybody has to be at,

1 you know, and maybe everybody does want to be at. But  
2 there is the plan -- originally, we had hoped we'd have  
3 staff would be -- not us, but staff would be delivering  
4 the plan. But on that agenda item, it could be where we  
5 bring in some of those conversations -- those cross  
6 conversations, even though I'm feeling, you know,  
7 frustrated like others are on that there's a lot of  
8 questions that haven't been addressed.

9 But I did want to put that out there, that that is  
10 one of the areas where I saw where language access, line  
11 drawing, VRA, and community outreach could come together  
12 to put together that framework and answer some of those  
13 questions.

14 CHAIR KENNEDY: Commissioner Le Mons and  
15 Commissioner Sadhwani?

16 VICE CHAIR LE MONS: I'm just was going to say, I  
17 agree with Commissioner Sinay. I think the urgency is  
18 there. I think we opened up the necessity of the  
19 discussion. I think we could plan to utilize the next  
20 set of meetings to do that. And maybe what we could do  
21 today, if we want to spend a little more time, is just  
22 get a laundry list of outstanding questions that maybe  
23 all of us have. We just list them, but we don't try to  
24 answer them.

25 And then over our break, meaning this week, between



1 this week and next, we can be pondering those questions  
2 so that when we come back to the 14th and 16th meeting,  
3 we're already, sort of, thinking about how we plan to  
4 contribute to the actual discussion. That's a potential  
5 process to get us where we're trying to go.

6 CHAIR KENNEDY: Commissioner Sadhwani?

7 COMMISSIONER SADHWANI: Thank you. I actually love  
8 both Commissioner Sinay and Commissioner Le Mons's ideas.  
9 Selfishly, I'm wondering if after lunch we could have a  
10 little bit of time to think about the line-drawer RFP and  
11 that framework that we showed you last time. At least as  
12 much to get a little bit more clarity and I think if we  
13 do that, it could help create that list of questions that  
14 Commissioner Le Mons was mentioning and that could help  
15 set us up for the next meeting and also allow  
16 Commissioner Anderson and I to just clarify what on earth  
17 that RFP is going to entail because I think we do need  
18 that in order to move it forward.

19 CHAIR KENNEDY: Okay, very good.

20 Commissioner Yee, I had seen your hand up. Did you  
21 get to speak?

22 COMMISSIONER YEE: No. But we should probably wait  
23 till after lunch so we can continue the subject.

24 CHAIR KENNEDY: Okay. Very good. Okay. So we will  
25 be back at 1:50, please.

1 (Whereupon, a recess was held)

2 CHAIR KENNEDY: Good afternoon, everyone. Welcome  
3 back after lunch.

4 And at this point, Commissioner Sinay, did you say  
5 you needed another few minutes on item ten or can we  
6 proceed to the discussion on the line-drawing RFP  
7 language?

8 COMMISSIONER SINAY: Yes. I just wanted to follow  
9 up on the point that we tried to make last week. Both  
10 Angela and Commissioner Vazquez and I feel that we need a  
11 subcommittee for the grantmaking that that's going in a  
12 different, you know -- that that's more detailed than  
13 what we, you know -- than the outreach. And so we wanted  
14 to put it out there to see who would like to serve on  
15 that committee or for the chair to assign someone for  
16 that committee to work with Director Ceja, who's been  
17 collecting the information.

18 CHAIR KENNEDY: Okay. Are there volunteers? Or any  
19 discussion about the need for a subcommittee?

20 Commissioner Fornaciari?

21 COMMISSIONER FORNACIARI: Yeah. So I've been  
22 thinking a lot about our conversation over lunch. And  
23 one of the things I was thinking about was, you know, the  
24 outreach plan, grantmaking -- you know, the approach to  
25 grant making, the amount of money we have.

1 Director Ceja, just to, kind of, put it in context.  
2 I'm pretty sure that the director of the census said they  
3 had \$184 million. So that would be ninety-two times what  
4 we have or if we round off 100 times what we have. So  
5 now we have \$2 million, not a lot of money.

6 First of all, I cannot envision a way that this  
7 commission and the staff could manage granting that money  
8 themselves. If we average twenty grants -- I mean,  
9 \$20,000 grants, that's 100 grants. We'd have to create  
10 our own bureaucracy to manage that. And so, I mean, to  
11 me the decision is made for us. We only have 2 million  
12 bucks. We don't have a lot of time and you know, we need  
13 to get rolling on this.

14 And so, you know, not to mention this potential  
15 conflict of interest issue that's been brought up. And  
16 so, you know, I think I mean, for me, it seems to me we  
17 can make -- I think the decision's been made for us in  
18 some ways. But I think we can make a decision, you know,  
19 and get that decision behind us to seek an outside agency  
20 to grant our money. And then we have to answer, I think,  
21 a couple of questions. Right? What do we expect from  
22 them and the grantees and what is our message? And we  
23 can get that ball rolling in that direction and I think  
24 we need to get that ball rolling really, really soon.

25 I do have some comments about, kind of, the overall

1 plan and that sort of thing. But since we're focused on  
2 outreach at this point, I just wanted to share those  
3 thoughts.

4 CHAIR KENNEDY: Thank you, Commissioner Fornaciari.  
5 Commissioner Le Mons and then I will ask Katy (ph.)  
6 to read the instructions for public comment.

7 VICE CHAIR LE MONS: I guess I just -- I have a  
8 difference of opinion. I'm not convinced that we can't  
9 manage the granting process. It depends on what we want  
10 it to look like. So I'd be more than happy to be on that  
11 committee to help give some shape to that. And maybe the  
12 first order of business is to determine whether or not it  
13 is feasible. So I'm not convinced that it's not  
14 feasible, so.

15 CHAIR KENNEDY: Okay. Katy, could you read the  
16 instructions for public comment, please?

17 PUBLIC COMMENT MODERATOR: Yes, sure. In order to  
18 maximize transparency and public participation in our  
19 process, the commissioners will be taking public comment  
20 by phone. To dial in, the telephone number provided on  
21 the livestream feed -- I'm sorry. To call in, dial the  
22 telephone number provided on the livestream feed. The  
23 telephone number is 877-853-5247. When prompted, enter  
24 the meeting ID number provided on the livestream feed.  
25 It is 92738068918 for this week's meeting. When prompted



1 to enter a participant ID, simply press the pound key.

2       Once you have dialed in, you will be placed in a  
3 queue from which a moderator will begin unmuting callers  
4 to submit their comment. You will also hear an automatic  
5 message to press star 9. Please do this to raise your  
6 hand indicating you wish to comment. When it is your  
7 turn to speak, the moderator will unmute you and you will  
8 hear an automatic message that says the host would like  
9 you to talk. Please press star 6 to speak. Please make  
10 sure to mute your computer or livestream audio to prevent  
11 any feedback or distortion during your call.

12       Once you are waiting in the queue, be alert for when  
13 it is your turn to speak. And again, please turn down  
14 the livestream volume. These instructions are also  
15 located on the website. The Commission is taking general  
16 public comment -- general afternoon public comment at  
17 this time. And we do not have anyone in the queue.

18       CHAIR KENNEDY: Okay. Thank you, Katy.

19       Further discussion on the creation of a subcommittee  
20 on grants? Anyone else interested in serving on such a  
21 subcommittee?

22       UNIDENTIFIED SPEAKER: I'll serve with Commissioner  
23 Le Mons.

24       CHAIR KENNEDY: That would be an interesting  
25 dynamic.



1 UNIDENTIFIED SPEAKER: Well, it's okay. We can work  
2 it out.

3 CHAIR KENNEDY: Excellent. Okay. So --

4 UNIDENTIFIED SPEAKER: Commissioner Akutagawa also  
5 has her hand up.

6 COMMISSIONER AKUTAGAWA: Yeah, I'd be interested --  
7 I'd be also interested in serving on the subcommittee,  
8 too.

9 CHAIR KENNEDY: Okay. I have three.  
10 Marion?

11 MARION: Just a reminder that you can only have two  
12 people on a subcommittee or else you have to have noticed  
13 meetings.

14 CHAIR KENNEDY: Commissioner Ahmad?

15 COMMISSIONER AHMAD: I was just going to bring forth  
16 the political party difference that we were trying to go  
17 by. I'm interested, but I didn't raise my hand for that  
18 reason.

19 CHAIR KENNEDY: Okay.  
20 Commissioner Akutagawa?

21 COMMISSIONER AKUTAGAWA: I would suggest that we  
22 have noticed meetings and that our meetings be conducted  
23 in public. Given, I think, what is going to be a rather  
24 interesting process and so I think that -- I think with  
25 that in mind, I was thinking that's why we would go

1 larger with this committee, also. And right now we have  
2 one Republican and two I guess decline to state or  
3 nonaffiliated I think is the term. So I think if  
4 Commissioner Ahmad, you were to join, you'd be the lone  
5 Democrat on the Committee.

6 MALE SPEAKER: No, she's the --

7 FEMALE SPEAKER: Oh, that's my state, too. Yes.

8 CHAIR KENNEDY: Commissioner Le Mons.

9 VICE CHAIR LE MONS: Well, that puts us in a little  
10 bit of a quandary in terms of what we can do if we have  
11 to wait to conduct our business in public. So keep that  
12 in mind. If it will expedite things, I'll step off of it  
13 and let Akutagawa in for -- Fornaciari, what I was  
14 signing up to do is a feasibility. And to bring that  
15 back. Because I think we need to make a decision whether  
16 we're going to move forward on this. And as a  
17 commission, we have a difference of opinion. So that was  
18 what I was signing up to do.

19 CHAIR KENNEDY: Understood. Commissioner Fernandez.

20 COMMISSIONER FERNANDEZ: Yes. I kind of saw it as a  
21 two-fold, like, you'd have your initial committee that  
22 would decide or come back with a recommendation in terms  
23 of which route we're going to go. And then maybe we  
24 would have a full -- a bigger subcommittee. But refresh  
25 my memory. I know we've talked about the two for

1 subcommittee. But then we've also had conversations that  
2 it can be more than two. Was it in our very first  
3 meeting that we said we're only going to have two per  
4 subcommittee? And so now we're tied to it?

5 COMMISSIONER ANDERSEN: No. It's because of Bagley-  
6 Keene. An advisory committee of no more than two persons  
7 does not have to comply with the notice meeting  
8 requirements. But any committee that has power or any  
9 advisory committee of more than two members must comply.

10 COMMISSIONER FERNANDEZ: And I just wanted to  
11 comment on the -- having someone else do it for us or us  
12 do it. My only concern with having someone else do it  
13 is, I really do want -- if, you know, we're going to do  
14 these grants, I really do want it to get down to the --  
15 the grassroots organizations or whatever you want to call  
16 them. Because my fear is, if we hand it off to someone  
17 and these small grassroots organizations aren't  
18 affiliated with them or aren't associated with them,  
19 they're not going to have -- they're not going to also  
20 get some of the resources that I really want to get out  
21 to about all of California.

22 CHAIR KENNEDY: Okay. Commissioner Turner.

23 COMMISSIONER TURNER: Thank you. There are -- there  
24 are organizations, some of which Director Ceja has  
25 mentioned, and is also in relationship with that this is



1 what they do. And there isn't an affiliation of sorts  
2 that people can only apply for these grants if they're  
3 part of an affiliation. They just do need to be aware of  
4 it. And so I am leaning towards, for sure, wanting  
5 someone else to manage it. Because I think it really, it  
6 gets into too much detail. What I don't think this  
7 commission has -- I don't feel the commission has as a  
8 bandwidth to be able to handle.

9 I think the money amount is not large enough to go  
10 far, which means that it will definitely need to be  
11 carefully managed as far as who is going to get it.  
12 Various -- and even I think people that typically is used  
13 to having oversight over it, I think they will be the  
14 right ones to look out for the money to ensure that it's  
15 going to the grassroots, yes. And then to ensure that  
16 it's doing what we desire for it to do.

17 All outreach does not yield the same results. And  
18 so you can send out fliers that may get a response of,  
19 you know, maybe 50, 40 percent, et cetera. If you're  
20 doing phone banking, we know that the response somewhere  
21 is around 65 percent higher. So you'll need someone to  
22 be able to say not only, what are you going to do, how  
23 are you going to do it? And what is the evidence that  
24 whatever your efforts are actually yield results.

25 And so to do scatter-spray fliers and magnets and



1 different things may have to be something that we fall  
2 back on in some places. But I think that there are  
3 organizations that will be able to look at what someone's  
4 plan is and be able to tell, yes, this will actually have  
5 an impact that will drive results. And that's all very  
6 time -- it takes up a lot of time to be able to do it.

7 And so I think that we should not automatically  
8 believe that other organizations won't be able to do it.  
9 And I think we really do need to take a long look at, if  
10 we have time to manage this process.

11 CHAIR KENNEDY: Mr. Ceja.

12 MR. CEJA: Yes. So my earlier comments indicated  
13 that I'm working on a spreadsheet of sort. Some sort of  
14 a -- I'm doing an activity where I'm talking to different  
15 bodies that might have an interest in serving in this  
16 judiciary responsibility in grantmaking. And so my -- my  
17 point in doing that was to present it to the Commission,  
18 maybe at the next meeting so that you can have this  
19 conversation and make an informed decision.

20 CHAIR KENNEDY: Okay. Do we need to name a  
21 subcommittee this time or are we better off waiting for  
22 that report and naming a subcommittee at the next  
23 meeting? Commissioner Sinay and then Commissioner Yee.

24 COMMISSIONER SINAY: I would recommend naming it now  
25 so they could work with Director Ceja on the

1 recommendation they bring back -- bring forward to us at  
2 the next meeting.

3 CHAIR KENNEDY: Okay. Commissioner Yee.

4 COMMISSIONER YEE: I echo that recommendation. I  
5 further think it's -- I echo Commissioner Akutagawa's  
6 recommendation that we go big with this. Make it --  
7 agendized in public because it's such a publicly, you  
8 know, the public has a very special interest in this and  
9 decisions that we make affect people in a very special  
10 way.

11 So I say appoint a two-person subcommittee now to  
12 work with Director Ceja on the short list as well as  
13 other assessments of our capacity. And then also go  
14 ahead and at least anticipate or agendize or get the ball  
15 rolling on the larger committee now so that we have the  
16 proper notice, timeline in place.

17 And the further reason for delaying for that is, I  
18 think having our new deputy executive director on board  
19 for this would be crucial. And so, you know, to try to  
20 get things rolling, but to anticipate that when that  
21 person comes on board, that this will be -- certainly be  
22 one of the items of greatest interest at the very  
23 beginning of that person's work.

24 CHAIR KENNEDY: Very good, thank you. Commissioner  
25 Fernandez.

1           COMMISSIONER FERNANDEZ: I do also agree that we  
2 should name the subcommittee. And one step further is if  
3 the recommendation is to go forward and try to award it  
4 to just one. I don't know if it's going to have to go  
5 through an RFP, RFI, whatever it is, but I would -- I  
6 would hate to have to wait until our meeting in January  
7 to review any sort of RFP or approve RFP or RFI. So I  
8 guess the sooner we can get this going, the better.

9           CHAIR KENNEDY: Thank you. Director Claypool, on  
10 the question of what procurement modality we would need  
11 to use for this, engaging an outside entity to manage  
12 these grants.

13           DIRECTOR CLAYPOOL: So it's my understanding that we  
14 would simply have to have a proposal from that -- from  
15 that entity. We would review it, we'd have to have a  
16 schedule, get some type of schedule of deliverables from  
17 them. But this isn't a standard, I believe, a request  
18 for proposal. DGS doesn't handle grants. So this is --  
19 this isn't going to go through that mechanism. As I  
20 understand it, it's just going to be, to come to us and  
21 we have a program in place to make sure that we can  
22 monitor the deliverables and then at some point write a  
23 report on what we received for what we had expected to  
24 receive.

25           So that's probably a little simplistic but that's my



1 understanding of the grants from the people that I've  
2 talked with who have done them. And from my review of  
3 the material that's in the state administrative manual.  
4 I will check with Kary (ph.), however, to make sure that  
5 that's correct. But like I said, DGS won't be involved  
6 with this.

7 CHAIR KENNEDY: Okay, very good. Commissioner  
8 Sadhwani.

9 COMMISSIONER SADHWANI: Thank you. On the agenda  
10 for next meeting we did include exactly what Commissioner  
11 Fernandez was saying was recommendations and also having  
12 bullet points or whatever ready in case we need to do a  
13 proposal so we can get it out quickly so that if it goes  
14 to a third party, we're ready, you know, that's going to  
15 add some time. So those are the two items on the agenda  
16 for next time.

17 CHAIR KENNEDY: Okay. Commissioner Le Mons.

18 VICE CHAIR LE MONS: Yeah. I'm not clear on this go  
19 big idea. And I'll tell you what I'm not clear about.  
20 It sounds like the belief is that expanding the number of  
21 people on the committee is a difference between whether  
22 or not we discuss something in public or not. We've had  
23 subcommittees of two since the inception. And they bring  
24 information for us to discuss in public all the time. To  
25 me, what it does is really hampers the ability of the

1 subcommittee to exist outside of the eye of the public.

2       And I'm not quite sure why this level of scrutiny is  
3 being brought to this particular subcommittee as opposed  
4 to all the other subcommittees that we've had prior to  
5 today.

6       CHAIR KENNEDY: Yeah. Thank you for that point.  
7 Okay. At this point then, I would appoint Commissioner  
8 Le Mons and Commissioner Akutagawa. And I understand  
9 that both are in the same -- Director Claypool.

10       DIRECTOR CLAYPOOL: Oh, you were about to say that  
11 they're both in the same party. So that was what I was  
12 going to point out.

13       CHAIR KENNEDY: Yes. And this is one case where I  
14 think having both from the other pool might actually be  
15 an advantage. There is gender balance in this, and I  
16 think the experience with dealing with grants on the part  
17 of both individuals. So I would like to appoint  
18 Commissioner Le Mons and Commissioner Akutagawa to the  
19 subcommittee.

20       VICE CHAIR LE MONS: I accept.

21       CHAIR KENNEDY: Commissioner Akutagawa, are you  
22 still with us?

23       COMMISSIONER AKUTAGAWA: Yes, I am. And I accept.  
24 Thank you.

25       CHAIR KENNEDY: Okay, thank you. Okay. Are we --

1 have we finished item ten, Commissioner Sinay? Okay.  
2 Then we need to move to the review and discussion of the  
3 proposed language for the line drawing RFP. And I will  
4 turn it over to that subcommittee.

5       COMMISSIONER SADHWANI: Thank you. So, you know,  
6 Commissioner Andersen, feel free to jump on if you want  
7 to leave. That's perfectly fine. You know, yesterday we  
8 shared with you briefly that PowerPoint, just a couple  
9 slides with some general -- a general sketch of -- what  
10 we're trying to just figure out is whether, you know,  
11 where we are as a commission as to what our outreach will  
12 look like. Because ultimately, to finalize this RFP, we  
13 need -- we need some additional clarity.

14       And so I'll back up just a little bit. And please,  
15 Commissioner Andersen, jump in at any point. When we  
16 approached the RFP, we really, you know, we had a  
17 number -- as we've reported previously, we've had a  
18 number of conversations with line drawers, including  
19 Karin McDonald, who was the 2010 line drawer, as well as  
20 others who are active here in the state of California.

21       What was clear to us is they have their own set of  
22 lessons learned. And so we wanted to craft an RFP that  
23 would allow us to have folks bring sort of their approach  
24 to it and their lessons learned. And so if you're  
25 reading the statement of work, you'll see that at this



1 stage. And this might change if we had -- if we as a  
2 Commission can clarify our approach, that we've asked  
3 them for an approach plan. And what we mean by that is,  
4 how would they approach line drawing in the state of  
5 California? Right. We are a very complicated and  
6 enormous state.

7       And so what we were trying to glean from potential  
8 folks who are going to submit applications is what they  
9 see as this work looking like. And I think we've heard  
10 how it worked in 2010 but what could it look like, and in  
11 particular in the state of, you know, under this pandemic  
12 and COVID 19, what might be some best practices using  
13 their expertise?

14       And a lot of this also was because we don't have a  
15 plan, we don't have a clear sense yet of what it's going  
16 to look like when we go out. I think -- I think we, you  
17 know, and we've talked previously about the RF2. We  
18 wanted to do that instead of the regular RFP. It allows  
19 additional flexibility. It allows the evaluation. So  
20 all of those are kind of components that we are trying to  
21 put together. In our conversations, however, with Raul  
22 and Dan, as we kind of got to this point, it became more  
23 clear, at least to me, that this proposal, as it is right  
24 now, would not probably pass muster at DGS.

25       And so we're going to need additional clarification.





1 Things like the number of meetings, et cetera. And I  
2 very much appreciate many of the community groups getting  
3 together and submitting some very detailed comments to us  
4 yesterday. I believe those are being posted now for all  
5 to see. We will certainly be taking those into closer  
6 consideration. But to me, I think one of the things is  
7 if -- and this goes back to our earlier conversation, if  
8 we can spend a little time continuing to clarify -- and  
9 as Commissioner Le Mons mentioned, that might be, just  
10 clarifying a list of questions that we have, and a  
11 general broad framework, just to get us all on the same  
12 page about our timeline and what the general scope of our  
13 outreach would look like. I think that would help us to  
14 refine this RFP so that we can get it out the door.

15       And I believe our hope is that at the end of this  
16 discussion today, we will have enough clarity that the  
17 full commission would give us the go ahead to continue  
18 taking all of this this feedback and input from our  
19 colleagues, as well as from the public that might come in  
20 over the next couple of days and really finalize an RFP  
21 that we could then move forward and send to DGS because  
22 time is of the essence.

23       So similar to what, you know, what was done for the  
24 RFIs for VRA attorney and outside litigation as well as,  
25 you know, yesterday we did for the data management, our



1 hope would be to leave today with the sentiment of the  
2 Commission that we would be able to move forward and that  
3 we would all be on enough the same page that we would be  
4 able to do that. Commissioner Andersen, I'm sure I've  
5 left things out. Would you like to --

6 COMMISSIONER ANDERSEN: No, no. You've done a great  
7 job. The only thing I want to say is that (coughing)  
8 excuse me. The document we have, it obviously looks like  
9 it goes into a lot of detail and that it doesn't in  
10 certain areas. And the comments, which were wonderful  
11 and received from our public partners, are really very  
12 specific and very refined and are accentuating the idea  
13 that you've got to make a bid, you got to make low bid.

14 And we didn't -- they weren't quite aware that this  
15 is a secondary. Because their emphasis was, we want to  
16 make -- we want to make that the -- make sure that the  
17 Commission receives proposals from -- based on experience  
18 and qualifications. And I think in the -- just our --  
19 because we sort of say approach plan and don't get into  
20 the specifics in that -- right in that immediate first  
21 introductory paragraph, that they were very concerned it  
22 wasn't there and what happened.

23 And I just -- this is a bit more for the public's  
24 benefit. I have quickly gone through that. Those -- the  
25 specifics are indeed in here -- will be flushed out.

1 They're -- it's just that the initial approach versus the  
2 details of a workplan have -- are a little vague. And  
3 that's the only thing based on the information we need to  
4 get from the full commission.

5 And, you know, as I said, as we -- we've -- if we  
6 knew a little bit more about the approach. And the  
7 approach plan is a couple of pages. And what we're  
8 saying, that's our only page restriction. And it's  
9 actually an overview. Because then, there is the full  
10 working plan that -- items required. And those are in,  
11 they are in this document -- those works -- I don't know  
12 if the whole commission has read through every bit of the  
13 document that you received or it's posted. There's quite  
14 a lot of information in it. We've sort of directed, you  
15 know, the initial statement of the work paragraph and  
16 then the table of, you know, our considerations in terms  
17 of weighing a -- what is -- evaluation process.

18 And the idea being, now remember, this is not the  
19 bottom -- it is not based only on cost. 30 percent of it  
20 is based on cost. 70 percent is based on qualifications.  
21 So with -- sort of with that in mind, I think, Sara, just  
22 that was a little extra -- if you want to continue about  
23 going through the questions that we need answered.

24 COMMISSIONER SADHWANI: So I'm thinking just in  
25 terms of structuring this conversation, if we want to

1 take a few moments just to answer any clarifying  
2 questions about the state of the RFP right now.

3       If there's very key questions about what is written  
4 in the RFP. And then secondarily to me, I'd like to  
5 actually go back to those slides that we had showed  
6 yesterday and actually do a little brainstorming with the  
7 Commission. And I understand it's not going to be the  
8 full brainstorming but I think that if we can at least  
9 clarify where we all stand. And certainly whatever we  
10 have on those slides does not mean that that has to be  
11 the plan.

12       We're just trying to figure out what, you know,  
13 where everyone is at, at this point in time so that we  
14 can move this forward and hopefully begin to, you know,  
15 develop that list of, well what are the questions that we  
16 need answered in the coming weeks to actually be out  
17 there. If we are talking about being out there by mid-  
18 to end of January? We certainly need to move forward  
19 with that.

20       Does that sound like an okay setup for folks? So  
21 the first portion, we'll just take a few minutes. If  
22 there's specific questions about the RFP, the language  
23 that's in that document. And again, it's very much a  
24 draft. And I feel, like, as get more clarity on our  
25 plan, we can fine tune that. And I think there's a lot



1 of opportunity to fine tune that. But are there any  
2 overarching, major questions about the RFP?

3 CHAIR KENNEDY: Well, and my understanding was this  
4 first segment was going to be about the status of the  
5 RFP, not the language itself.

6 COMMISSIONER SADHWANI: The status of the RFP?

7 CHAIR KENNEDY: Right. That's what I heard you say.

8 COMMISSIONER SADHWANI: Oh, well, I feel like we  
9 shared that. That this is a draft and we need we need --  
10 we need input from the full commission. Right? And so  
11 ultimately, this RFP will have to go to the office of  
12 DGS, as we've heard previously, it'll probably take at  
13 least a good month to get through that process before it  
14 can even be posted and begin to receive proposals.

15 So we're likely talking about like a two-month  
16 window before we can start making some decisions.

17 COMMISSIONER ANDERSEN: That is decisions based  
18 on -- on the proposers who come -- who will, you know,  
19 give our proposals, not the Commission making decisions.  
20 So it's much more. Basically, yes, the status is, we'd  
21 like to proceed forward with as much input as we can at  
22 this point. And the specific questions that we would  
23 like you to answer or need you to answer, I think is more  
24 exact.

25 CHAIR KENNEDY: Okay. Commissioner Yee.

1           COMMISSIONER YEE: I just wanted to note that  
2 Director Claypool just sent out a long public comment  
3 from Lori Shellenberger, representing several other  
4 organizations, giving very detailed feedback to the  
5 proposal. And so, not going to be able to work through it  
6 for that point here. But just to note that its comments  
7 of all different scopes of weight and extent. And we'll  
8 definitely need to take time -- the subcommittee I  
9 suppose will have to take time to work through those.

10           COMMISSIONER ANDERSEN: And Commissioner Yee, I just  
11 might jump in and say, I have actually gone through  
12 those. And a lot of those are, oh, yes, yes, right,  
13 right, clarifications, absolutely, that's not a problem,  
14 part of that is -- right, you know, these are -- it seems  
15 like an enormous amount of material. It's very specific  
16 of word changing. It's, in terms of content, and that's  
17 where I really want to make sure that our public partners  
18 understand, we totally understand where they're coming  
19 from.

20           It's just that this right now doesn't look like it  
21 has all the material in it to give a hard bid number.  
22 And that's the part that they're concerned about. But  
23 once we have meeting numbers, the number of meetings, we  
24 can put that section in. And again, this is not a  
25 regular RFP where it's only the bottom dollar. And so a

1 lot of those concerns -- why they're absolutely -- and  
2 they will be incorporated, it's just like regular  
3 comments. In terms of concept, there's nothing  
4 different.

5 COMMISSIONER YEE: So you saw this letter earlier?

6 COMMISSIONER ANDERSEN: Yes, correct.

7 COMMISSIONER YEE: Oh, Okay.

8 COMMISSIONER ANDERSEN: Yeah, she sent it right  
9 away. And then it just took time to get posted.

10 COMMISSIONER YEE: Right, right. Okay, I see.  
11 Thank you.

12 COMMISSIONER ANDERSEN: Thank you.

13 CHAIR KENNEDY: Commissioner Turner.

14 COMMISSIONER TURNER: Yeah, just a quick question.  
15 Did the full RFP, RFI get posted? All of the boilerplate  
16 language that our public commenters was requesting?

17 CHAIR KENNEDY: Director Claypool.

18 DIRECTOR CLAYPOOL: I don't believe that the -- that  
19 the boilerplate has been posted yet, Commissioner Turner.  
20 We have a format for it, but I made a request. It said  
21 20 of 63. I wanted to make sure we had all the pieces to  
22 it. But it will be posted -- it'll be posted at our next  
23 possible posting. But it is very much standard state  
24 boilerplate.

25 So and I did point out also that it will be part of

1 the RFP. Once it gets posted, it'll be up for public  
2 inspection for the full thirty -- for the full time that  
3 it's at OLS, the Office of Legal Services. So there'll  
4 be plenty of opportunity to review it. But I want --  
5 we'll make sure the parts that are going to go in, get  
6 posted as soon as we -- as soon as we have our next  
7 regular posting.

8       COMMISSIONER TURNER: I think -- and I just want to  
9 remember the -- our response because the request was that  
10 they actually have an opportunity to see it before it was  
11 posted and sent out, even though it was boilerplate  
12 language. And so our response in that is, no, we're not  
13 going to have time to do that because of the timing  
14 issue. And they will only get to see it after it's  
15 posted 30 days or did -- how we're we to do about that?

16       CHAIR KENNEDY: Director Claypool.

17       DIRECTOR CLAYPOOL: When the request was made, I  
18 had, and I believe it was Ms. Shellenberger who had asked  
19 for to see the full amount -- the full boilerplate. I  
20 did point out at that time that it was going to be posted  
21 while it was at OLS. And that seemed to have ended the  
22 conversation. We did intend to post it. I don't know  
23 that there can be any conversation about it, given that  
24 the parts that we all post up that -- that she's  
25 requesting aren't negotiable. They're small minority



1 business clauses and everything else. But we will post  
2 it up and it won't -- just, if we get the permission from  
3 the Commission right now to do this within the week,  
4 there would be time for them to make public comment on it  
5 before it ever went to the Office of Legal Services. And  
6 if there was something that was dramatic that we were  
7 unaware of, then we would have time to pull back on it.

8 CHAIR KENNEDY: Okay. Thank you to Commissioner  
9 Turner. I will start then. I do have a number of  
10 questions and observations, starting with I -- I still  
11 believe that the characterization of the Supreme Court  
12 ruling at the bottom of the first page is not an accurate  
13 characterization of the ruling. The ruling itself says  
14 we grant the Legislature's petition and issue a writ of  
15 mandate as follows.

16 And point two is the Commission is directed to  
17 approve and certify final statewide maps to the Secretary  
18 of State by no later than December 15, 2021. I mean,  
19 there's no maybe about it. The deadline is currently the  
20 15th of December 2021. That, to me, is how the Supreme  
21 Court ruling reads. And I don't want to mischaracterize  
22 it. We can put all sorts of notes in there about it may  
23 be subject to further litigation. But the Supreme Court  
24 ruling says, "This decision shall be final upon the  
25 filing of this opinion." Far as I know, it's been filed

1 and therefore it is final.

2 I agree with the comments that came in from Ms.  
3 Shellenberger and colleagues that are asking for  
4 supporting meeting services is incredibly vague. That's  
5 a problem that I've had with this all along. And I do  
6 agree that we need to provide enough information about  
7 what meeting services we have in mind to enable them to  
8 bid on this.

9 Likewise, staff support. Saying, "Contractors shall  
10 provide overall staff support to the Commission's  
11 redistricting effort sufficient to meet project goals and  
12 objectives." Well, yes, I know I agree that that's what  
13 we want, but I don't see that that gives potential  
14 bidders enough information on which to bid. 24 hours for  
15 a report, I don't know, seems -- seems a little tight for  
16 me. I understand that we'll have a point in time where  
17 we need that. But maybe earlier in the process, we allow  
18 48 hours or 72 hours. And later in the process we have a  
19 shorter turnaround. Likewise, I agree with Ms.  
20 Shellenberger and colleagues that it's the Commission  
21 that has to issue a report. The line drawer is not the  
22 one issuing a report.

23 So any reference to contractor must issue a report  
24 for each of the four final maps, to me, is a nonstarter.  
25 They are expected to support the Commission. They may be

1 asked by the Commission to provide a first draft, but  
2 they're not issuing the report.

3 Under public meeting participation, yeah,  
4 integrating public testimony, that's going to be hard to  
5 bid on, I guess.

6 Copies -- under minimum qualifications. Copies of  
7 current business licenses, professional certifications or  
8 other credentials. That to me is not qualifications and  
9 experience. It might be a requirement to submit those,  
10 but that's on a separate list. It kind of felt out of  
11 place in the midst of qualifications and experience.

12 The other issue, and we've heard from some of our  
13 outside speakers about this, is whether requiring  
14 experience in California for the line drawer is going to  
15 narrow our pool too greatly. Line drawers draw lines in  
16 jurisdictions all over the country. Do we necessarily  
17 want to limit ourselves to someone who has done this in  
18 California and is very familiar with California law and  
19 the courts and so forth? Or is that merely desirable?  
20 And we can list that as desired experience. But I think  
21 if we listed as required, we may be limiting ourselves  
22 too much.

23 Finally on the scoring. Personally, I would take  
24 five points from presentation and put it to reference  
25 projects and still come up with a hundred. I would give

1 greater weight to actual redistricting work done rather  
2 than the beauty of someone's presentation. So those are  
3 my comments there. There are some smaller matters, but  
4 those are the main ones at this point. Commissioner Yee.

5 COMMISSIONER YEE: Good points. Thank you. Since  
6 it's not going to be -- since it's not clear when we'll  
7 have numbers around how many meetings or so forth, I'm  
8 wondering whether it would work to move things along by  
9 asking for bids in ranges and to base those ranges on  
10 ranges of numbers of meetings, you know, 20 to 25  
11 meetings, 25 to 30 or so and so forth, in the same way  
12 the counsel bids based on an hourly rate.

13 With that -- does that work in our contracting  
14 system? And would it make sense for us? Because that  
15 would -- then we wouldn't have to wait for a final number  
16 of meetings in order to get a final bid.

17 CHAIR KENNEDY: Right. Commissioner Sadhwani.

18 COMMISSIONER SADHWANI: Yeah, if I may. And you  
19 know, Dan has mentioned this multiple times. That we  
20 could set -- we could give a minimum number, right, of  
21 meetings. And then say -- and then give us your per-  
22 meeting bid, right. So then we have some sort of way of  
23 costing that out. And Dan, please feel free to jump in  
24 here.

25 But you know, I think at the end of it, we still

1 need to have some clarity about, what is the sense of the  
2 Commission and what is the minimum number of meetings?  
3 Right. I think in 2010, it was 34. 34 was the total  
4 number. It was a lot. We're talking about doing even  
5 more. Is that actually feasible? Do we need the line  
6 drawer there for all of them, even the pre-census  
7 meetings? These are the kinds of pieces that we really  
8 need some clarity on.

9 CHAIR KENNEDY: Commissioner Fornaciari and then  
10 Commissioner Andersen.

11 COMMISSIONER FORNACIARI: Yeah. So I -- part of my  
12 question was going to be -- you've just answered. You  
13 obviously look back at the meetings. And there were  
14 meetings last time. And where they had the meetings last  
15 time. And you know, just one thing to note, in the,  
16 what, 20 counties north of Sacramento where there are 2  
17 million people, there were two meetings last time. So,  
18 you know, I think we need to be sensitive about that.

19 I think we also need to be, you know, thankful in  
20 some ways that we're not taking the road trip. For those  
21 of you haven't had a chance to look at it, it was an  
22 onerous, onerous road trip.

23 And I just have one comment on the proposal. Is --  
24 under the technical aspects, the scoring criteria, is  
25 clarity and succinctness of the proposal, is that -- is

1 that kind of a typical scoring criteria? I mean, sounds  
2 like we're grading them for their writing capability.

3 COMMISSIONER ANDERSEN: If I might answer that one.  
4 That did come out of sort of a generic -- you know,  
5 there's a kind of a template. And most of them were like  
6 that, quite frankly. We tried to condense it all. Just  
7 basically the intent, I believe, is, you know, how  
8 closely are they following exactly what we want? And so  
9 that was my understanding with that one, which is why we  
10 condensed it to 10 percent. It actually had about three  
11 different categories of -- I wasn't quite sure exactly  
12 what they were basing it on, but --

13 COMMISSIONER FORNACIARI: Well, I'd offer that, to  
14 follow Commissioner Kennedy's lead that we kept it to  
15 five and add the five to quality approach and  
16 methodology.

17 CHAIR KENNEDY: Thank you.

18 COMMISSIONER FORNACIARI: Just my thought.

19 CHAIR KENNEDY: Director Claypool.

20 DIRECTOR CLAYPOOL So that category disqualified one  
21 of the two candidates last time. The clarity and the  
22 conciseness of the report because we received a report  
23 that -- we received a proposal that the pagination wasn't  
24 right. It went 1, 7, 3, 5, so you couldn't follow it in  
25 the page -- in the table of contents. There were

1 elements that were supposed to be in it that were  
2 missing. And we actually offered to have the person go  
3 back and kind of redo it. So there is -- there is  
4 something to say -- you can reduce it or put it in -- I  
5 don't know that by percent, but I just wanted you to know  
6 that it was a very important element last time because it  
7 became the basis of not being responsive.

8       As far as the meetings go, you will absolutely do 40  
9 meetings with your line drawer. Just -- start thinking  
10 about the number of meetings they did to just draw the  
11 lines. And your line drawer is going to have to be at  
12 every one of those meetings. And then you're going to  
13 have whatever public meetings you're going to do. And  
14 then if we have them early for your first phase of your  
15 education meetings and they're available there, there  
16 will be a lot of meetings.

17       The basis of the way it was structured with the  
18 state auditors RFP was to give us a basis of comparison  
19 so we could see this person's 40 meetings would cost  
20 this, this person's 40 meetings would cost that. And  
21 then afterwards to make sure -- and actually in three  
22 different categories, if you go, if you go back to that  
23 RFP, we said, give us the basis of extra meetings if you  
24 have to, you know, if we have to have more so that we  
25 could make sure that the line drawer gets equitably paid

1 this time rather than just putting them into a box and  
2 then asking them for more.

3       The second one was with services to the -- to the  
4 attorneys, to your outside litigation. We said give us a  
5 base cost for, like, 120 hours, and after that, give us  
6 an hourly basis so that if it goes over that, we can pay  
7 you for that. And I'm trying to remember what the --  
8 there was a third -- there's a third category in there  
9 where we did the same thing.

10       So the main thing that I think when I read Ms.  
11 Shellenberger comments, she's, you know, we have to give  
12 this line drawer something to base their estimation on.  
13 And then we have to also give them a way to -- to whoever  
14 does it, to say, if you go over that, we're going to make  
15 sure that you're going to get compensated for it.

16       So we want to draw that line as closely as we can.  
17 It might be 60 meetings. But that's why we need to have  
18 that plan first so that we can be as close as possible  
19 because then that's going to guide us into whether we're  
20 going to go over by a certain amount. And then we can  
21 look to the spring finance letter to help us with that if  
22 we're going to actually need additional funds. So that's  
23 all.

24       CHAIR KENNEDY: Director Claypool, I would have a  
25 quick question on that and that is, were they -- did you



1 feel that they were able to accurately estimate down to a  
2 single meeting? Because I'm wondering if we could start  
3 with, you know, a base price for 40 and then a price for  
4 each five additional meetings or fraction thereof kind of  
5 modality.

6         DIRECTOR CLAYPOOL: So certainly we could consider a  
7 structure like that. And this is probably one of the  
8 advantages to having this approach methodology. If a  
9 line drawer came to you and said, really what you're  
10 looking at, we would have to do 30 meetings with you  
11 to -- in order to do the line drawing itself. And then  
12 we would see this, you know, our approach would be to  
13 have 60 meetings doing this and this and this. Then that  
14 would be helpful.

15         But before they're going to be able to do that,  
16 you're going to have to tell them what you plan or what  
17 you think you're going to plan. For instance, when I  
18 look at this, and what I've looked at this all the time,  
19 but it's -- it's the same as in 2010. I see you having a  
20 regional approach. You're gathering information by  
21 regions. That you would try to touch all those regions  
22 so that, in some way, so that people actually saw  
23 themselves being part of the process. Being in the  
24 north, as Commissioner Fornaciari said, there were only  
25 two meetings last time in the north.

1 But if you start with your outreach and engagement  
2 and you hit the north, then you start with your first  
3 round of regional meetings and hit the north, then it  
4 gives you a little more, if you will, cover for when you  
5 go to your refinement, because your refinement will be in  
6 the heavily populated areas, particularly at Los Angeles.  
7 Again, I said it the other day it, and I'll say it again,  
8 almost all line drawers in 2010, not almost, all line  
9 drawers in 2010 said, all redistricting starts in Los  
10 Angeles and ripples out because of that huge population  
11 base.

12 So that's how I would see it. And you could do 40,  
13 but I think you could easily say 60, given that you're  
14 planning having these series of meetings. And you will,  
15 if you have the line drawer on board, you would use a  
16 line drawer services for those meetings as well, before  
17 we have the census data. Even if something happened that  
18 didn't occur, it's hard for me to see, with 34 meetings  
19 and then the line drawing, you'll hit 60 meetings with  
20 your line drawer. I'm just -- I'm fairly confident of  
21 that.

22 CHAIR KENNEDY: Okay. Commissioner Andersen and  
23 then Commissioner Sadhwani

24 COMMISSIONER ANDERSEN: Thank you. This is going  
25 back to the, you know, there was vagueness in the actual

1 wording here. If you say meeting services, that needs to  
2 be defined. We couldn't because we didn't know. Is data  
3 management doing it? Is the line drawer doing it?  
4 That's why it's meeting services.

5 And they'll actually in terms of the approach,  
6 they're actually going to type of -- types of meetings  
7 because if the data management people are gathering, and  
8 that also comes down to public testimony, it's a bit  
9 vague in that sentence, in that paragraph that  
10 Commissioner Kennedy and one of our Common Cause actually  
11 gave us is, that is specifically vague because in the  
12 public testimony, our -- is the line drawer incorporating  
13 it? Or is the line drawer just taking the GIS format  
14 that they've already gotten from the data management and  
15 incorporating that? Those are two different things.

16 And so but -- and there will be different -- as  
17 types of meetings in terms of after census and if the  
18 line drawer is -- oh, we also have an option in there in  
19 terms of is the line drawer actually doing the racially  
20 polarized voting and helping us do that? Or do we have  
21 another person in there coordinating that? You know,  
22 they're doing the work, you know, essentially with that  
23 other person.

24 Now, all of this first of all, all of this is under  
25 our supervision. At no point is the line drawer doing

1 this on their own. Okay? So that's just right up front.  
2 This is all under our direction. But as you can see,  
3 there are different types of meetings. So in terms of  
4 what's a meeting cost, there's a different cost. There's  
5 different staff personnel for the line drawers. If they  
6 are capturing all of the information the public is  
7 test -- the public testimony or if they're actually just  
8 waiting for us to say, now, draw the lines here and here  
9 and here.

10 And so we need, as a Commission, that's the  
11 information we need right now. So we can clean up that  
12 meeting services, clean up the public testimony, clean up  
13 these little pieces and throw these numbers in. So we've  
14 done -- we have the rough, the bulk here. And everyone  
15 wants to go through the particulars of it. We need a  
16 little bit more information. So if we could get --  
17 please, please, please, do we like the idea of 60  
18 minutes -- 60 meetings? Say you want to do 20 of just  
19 education and the -- we do as the line drawer will be  
20 partially involved in those? Do we want to do 40 the  
21 others as just a -- so that's a ballpark. If people want  
22 to say that sounds good, we'll go with it.

23 And then on the -- if we're trying and our RFP is --  
24 indeed the data management people are going to be helping  
25 us gather the public testimony, we'll go with that. So

1 that's the information that we need right now. Thank  
2 you.

3 CHAIR KENNEDY: Okay. Commissioner Sadhwani and  
4 then I have a brief comment.

5 COMMISSIONER SADHWANI: Yeah. I think that that was  
6 great, Jane, because I think you did a great job of  
7 laying out, like, all of the questions that we've kind of  
8 been wracking our brains with.

9 A couple additional pieces. So in our  
10 conversations, particularly with Karin, right, who was  
11 the line drawer for 2010 and Q2? I think what -- I  
12 remember being surprised when she had told me about her  
13 whole staffing for 2010. So when we're talking about  
14 meeting services, it's not like just Karin who was there,  
15 right. She has a full staff. And she, I believe, and  
16 I'd have to go back to my notes, but I believe she had  
17 split up some of that staffing towards northern  
18 California, towards southern California. There were  
19 multiple people from her staff, from her line drawing  
20 staff at each meeting. Right.

21 So a part of when we're talking about, you know,  
22 tell us your approach plan, a different line drawer might  
23 do that differently. We don't know. Right. So what  
24 would that meeting service kind of look like? And that's  
25 where we wanted to leave that level of flexibility, so

1 that -- so that a professional firm can approach it in  
2 their own professional way. We may say, well, we want  
3 three, three staff members there, but they might say, no,  
4 you need two or you need four, or you need six. I don't  
5 know the answer to that. And so we wanted to leave some  
6 of that flexibility.

7       In terms of the number of meetings. I agree, we  
8 need to pin that down. But the one other thing I wanted  
9 to add, one of the pieces we've talked about is that  
10 there would be this pre-census time that we're going out  
11 for education and hopefully beginning to collect  
12 testimony on communities of interest. There's a post-  
13 census time when the line drawer is fully active. We are  
14 with the -- with the line drawer, actively looking at  
15 districts, collecting additional testimony, putting  
16 things together.

17       After our draft maps are done, are we going back  
18 out? Are there additional meetings? Right. And I just  
19 want to put that out there for folks. So there's  
20 potentially three time periods that we need to look at in  
21 which there might be meetings, in which we may or may not  
22 need the line drawer. The pre-census thing, I think we  
23 can get away without the line drawer if we have a data  
24 management someone or other to assist us in the  
25 collection of all of these materials that we can prepare

1 those materials, whatever they are, we had that  
2 conversation yesterday, for a line drawer who might start  
3 just prior to census data coming out.

4       During the census, we're going to have a bulk of  
5 meetings. We're going to develop draft maps. Are we --  
6 as a commission, do we want to plan to go back out after  
7 the draft maps are done? In 2010, there was outcry over  
8 their draft maps. There was a lot of concern and they  
9 didn't have enough time to do a lot of additional  
10 outreach at that point. Can we move our timeframe up,  
11 put out those draft maps a little earlier to buy us some  
12 time to go back out and hear from folks. What did we get  
13 wrong? How can we make this better? How can we make the  
14 very best maps possible?

15       CHAIR KENNEDY: Thank you, Commissioner Sadhwani.  
16 My concern on the generality or specificity of meeting  
17 services, I mean, I've organized meetings, you know, from  
18 small to multi-day, international conferences. So I  
19 mean, to me, meeting services could be anything,  
20 including identification and rental of the venue, the  
21 sound system, or refreshments, tables and chairs,  
22 interpreters, headphone systems. So when I just see  
23 meeting services, I'm left, you know, with this huge  
24 thing in front of me and I have no idea what the  
25 commission means or needs. So, you know, I don't want to

1 make it so specific, but I think we need to zone them in  
2 so they know what we're talking about. Meeting services  
3 means different things to different people.

4 COMMISSIONER SADHWANI: That's very fair.

5 CHAIR KENNEDY: Commissioner Sinay, did I see your  
6 hand up --

7 COMMISSIONER SINAY: My hand was up. And I think  
8 you have to answer some of the questions that  
9 Commissioner Sadhwani asked because it's hard to put  
10 questions out there and not get responses. I would think  
11 pre-census, we would not need the line drawer. That we  
12 would want the line drawer around when, you know, before  
13 the census information comes so they can get themselves  
14 organized. But we don't know when the census data is  
15 coming.

16 But I would -- and I would think that we would want  
17 to be out. We do want to shop the maps around and have  
18 people's input. And my understanding was that we may,  
19 you know, I mean that piece is important. So I think  
20 that answers two of your questions at least. Or a little  
21 bit of your questions. But I do feel that the pre-  
22 census -- some of the questions I have are we're not  
23 going to be doing all those meetings. Some meetings, the  
24 community is just going to be doing and we'll just be  
25 getting through a lot -- yeah, there's a lot of questions



1 around some of the information we'll be getting. And I  
2 don't think we need the line drawer for -- if we want to  
3 really be focused on when, you know, we need them the  
4 most and be efficient.

5 CHAIR KENNEDY: Commissioner Andersen.

6 COMMISSIONER ANDERSEN: One of the other tasks that  
7 came up in talking to Karin McDonnell, and this was part  
8 of in terms of what were services and some issues that  
9 are indicated in the comments from the public -- there  
10 are items -- the outside litigation costs -- the line  
11 drawers were also involved in, once the maps are done,  
12 then they're also -- were involved, you know, as sort of  
13 expert witnessing or not. And that is actually a  
14 separate item. That's not part of this because it comes  
15 out of a separate pile -- pool. But it needs to be  
16 considered as part of this.

17 Then also, a huge amount was training. And in terms  
18 of meeting services, some of that is not just how they're  
19 interacting with -- but how are we putting the whole  
20 presentation together? How are we as a group going to  
21 look? How are we, you know, we need to have a run  
22 through, have a workshop with the line drawers. And also  
23 particularly in terms of how the racialized polarize --  
24 polarized -- I want to say racial -- help me out here,  
25 please, Commissioner --

1 COMMISSIONER SADHWANI: Polarized voting.

2 COMMISSIONER ANDERSEN: Right. How that portion --  
3 because, you know, that -- our number one criteria is,  
4 you know, there's numbers that the VRA -- And that's how  
5 the line drawers and how we all work through that. We  
6 need to have that done in a business-type meeting. You  
7 know, like one of these meetings. So the public can  
8 watch and maybe participate. But we need to be trained.

9 So that is another type of meeting service. So in  
10 terms of -- and that the open -- the opening statement  
11 is, you're going to do some technical -- we won't go  
12 right there and there, exactly what all the technical  
13 services are. So it's then, you know, what are you  
14 responsible for? And then you start delineating. You're  
15 the technical services, you know, here are the meeting  
16 services. And that's when we're going to put all those  
17 details in. Because remember, all of this is statement  
18 of work. All of that, not just that introductory  
19 paragraph.

20 So yes, it's a little bit -- it's like, okay, you  
21 can do A, B, C, D. Now, here we're going to explain A,  
22 B, C, D. So that's how this was put together. But I  
23 just wanted to mention those other items that we had not  
24 talked about. So initial address -- Oh, and then the  
25 other item is -- absolutely, this is so important. On

1 our slide last time, when we say initial draft maps and  
2 we have the 14-day period where we don't touch those.  
3 And the public looks at that, sees how this affects them.  
4 And then we absolutely have to hit everybody because  
5 that's when people want to talk to us. And this is the  
6 process of reiterating, we will redraw, we'll redraw,  
7 we'll redraw until those final maps happen. And last  
8 time, as all the Commissioners, or many of the  
9 Commissioners said, if only we had time to go back and  
10 review things and do it again.

11 I actually, quite frankly, I think they only were  
12 able to make essentially two sets. And I'm hoping we do  
13 several. Because that's the way to make sure this is  
14 what we're thinking. Yes, the public says, wow, that's  
15 right. And they'll be people who, of course, will not  
16 agree. But until -- so we find that -- that final map  
17 looks pretty good.

18 So we absolutely have to have meeting times after  
19 that initial draft map is done. So that's what I'm  
20 thinking we have if we do the 40, you know, with census  
21 data. You know were what, 15, 25, something like that in  
22 those timeframes? That's just a ballpark. And if -- and  
23 I'd appreciate other thoughts about that. Including if  
24 the public wants to chime in on that.

25 CHAIR KENNEDY: Commissioner Fornaciari.

1 COMMISSIONER FORNACIARI: Yeah, okay. So I'll chime  
2 in. At least 40. I mean, I think 40 might be a good  
3 baseline to start with. And then from there, I like the  
4 idea of incremental, you know, adding five -- chunks of  
5 five maybe. Because I think, what -- what did the last,  
6 the original RFP say? Something like that 40 or  
7 something and then add ons. But at least 40, easy.

8 CHAIR KENNEDY: Commissioner Sadhwani. No?

9 COMMISSIONER SADHWANI: No, I didn't.

10 CHAIR KENNEDY: Commissioner Yee.

11 COMMISSIONER YEE: I'll see you and raise you.  
12 That's go 60, you know. So 34 regional meetings last  
13 time. And not as many as they would want to do, because  
14 they had to do them all -- they chose to do them all in  
15 person. Whereas we have the option of doing some  
16 virtually or maybe all hybrid, you know, some were -- so  
17 I'd say 40 public meetings and 20 mapping meetings. So  
18 that's 60, which is the number that George Claypool  
19 floated. So I'll recommend 60.

20 COMMISSIONER SADHWANI: Can I just clarify? What do  
21 you mean by public versus mapping?

22 COMMISSIONER YEE: Public input is when we're going  
23 to the different regions and different localities and  
24 getting public comment and getting input on communities  
25 of interest. Right. Versus mapping, which is when we're

1 actually sitting down and actually drawing draft or final  
2 districts. Right. Which we're not doing in public  
3 meetings yet, you know, quite yet. Right. I mean, we  
4 may float things and so forth, but that's not where we do  
5 the actual district mapping.

6 CHAIR KENNEDY: And I would just point out that we  
7 collectively and individually need to be ready in case at  
8 some point in this process, the executive orders  
9 terminate and all of a sudden we are expected to hold  
10 these events in a face-to-face format. Might not happen  
11 but, you know, it's kind of like when I go into a country  
12 and say, where's your provision for a tie vote? And  
13 they're like, well, the statistical possibility of a tie  
14 vote is so infinitesimal that we haven't sat down and  
15 written. I was like, well, you better write one, because  
16 one of these days, you never know. It may be your turn  
17 to have a tie vote and you don't want to be without a  
18 plan for how to address it.

19 So we need to have a plan for how to address a  
20 transition from virtual sessions to face-to-face  
21 sessions. Commissioner Le Mons.

22 VICE CHAIR LE MONS: -- required to have face-to-  
23 face sessions?

24 CHAIR KENNEDY: Pardon me.

25 VICE CHAIR LE MONS: Are you saying that we are



1 required to have face-to-face sessions and the only  
2 reason we are not having them is because of COVID? Or we  
3 can design our outreach plan any way we want to?

4 CHAIR KENNEDY: No. I'm talking about the sessions  
5 for public input into the matter.

6 VICE CHAIR LE MONS: I know. I understand. But  
7 what I'm saying. Are you saying that there is a mandate  
8 that they be done in person? So therefore if we put  
9 together a non-in-person plan, that's only because we are  
10 riding on a COVID exception, which to me would then make  
11 your statement make sense. But if we're not riding on a  
12 COVID exception and we can actually -- if we design the  
13 model to get the feedback and draw the lines in a  
14 different manner, that we're not necessarily required to  
15 pivot. I guess that's the question I'm asking. Are we  
16 legally bound to pivot?

17 CHAIR KENNEDY: Okay. Director Claypool?

18 DIRECTOR CLAYPOOL: So specifically to that, I  
19 believe -- and Marian and Kary can correct me if I'm  
20 wrong -- but I believe it just says you'll have public  
21 meetings. I don't believe that it says that -- directs  
22 you to have the public meetings in person or virtually.

23 Marian, is that correct?

24 Can't hear you.

25 COMMISSIONER JOHNSTON: Sorry. I had to find the



1 unmute button. What it does -- what the executive order  
2 does basically, is not required to have members of the  
3 public at your meetings. You could still meet by  
4 teleconference, but you would have to have a meeting  
5 location that is open to the public. And your  
6 teleconference locations would not have to be open to the  
7 public.

8       So it doesn't have to be that you all were there in  
9 a public meeting, but it must be a public meeting.

10       DIRECTOR CLAYPOOL: For the purposes of allowing  
11 people to come in and give public comment?

12       COMMISSIONER JOHNSTON: Exactly.

13       DIRECTOR CLAYPOOL: Right. Similar to, by the way,  
14 what the state auditor was doing initially when they did  
15 the transition. They had individuals coming in -- when  
16 some of you were coming in for your interviews and there  
17 would be members of the public, and as soon as the  
18 governor gave the order, then it excluded those  
19 individuals from being able to come in.

20       But as I understand it, that's your one requirement  
21 is that you have to have a place where a person can come  
22 in and physically give a public comment. You don't  
23 necessarily have to be in public with your meeting.

24       The transition, as far as cost goes is going to be  
25 relatively easy. What we found was there's not a lot of

1 difference if you were transition over into going out  
2 into the field versus -- if you made that decision --  
3 versus doing virtual. There are tradeoffs in cost both  
4 ways, depending on how you do it.

5       So I don't know that cost would be a huge  
6 disqualifier. The transition itself is a little bit  
7 sticky only because, depending on how -- for instance, if  
8 you decided that you were going to have public meetings  
9 in Sacramento, Auburn, and Davis right here in this area,  
10 and you were going to put satellite -- say a satellite  
11 video team out there to take public comment and you were  
12 going to do it virtually, which is one way to do it, not  
13 suggesting that it is the way, and then you decided that  
14 suddenly we could do it publicly, you could put four  
15 commissioners at one location, five commissioners at the  
16 other two, and you would have public in-person meetings  
17 with about the same setup. Because anywhere where we're  
18 going to have that video place, you would probably be in  
19 a location like a city council hall where you could  
20 actually accommodate people to come in and see you.

21       So I mean, the transitions in my mind aren't going  
22 to be that great. It's just you have to -- you can  
23 decide how you want to do it as long as once it comes  
24 into public, you have a place where somebody can come in  
25 and make a comment.





1 CHAIR KENNEDY: Commissioner Yee?

2 Commissioner Le Mons, go ahead.

3 VICE CHAIR LE MONS: So you're saying that what  
4 we're doing now is only an acceptable format because of  
5 COVID. This technically would not be a public meeting,  
6 the fact that people can call in and give public comment  
7 if we -- is that what you're saying?

8 DIRECTOR CLAYPOOL: What I'm saying is to make that  
9 conversion to what you're absolutely required to do, all  
10 you have to do --

11 VICE CHAIR LE MONS: Yeah, but I'm not asking about  
12 the conversion. I'm sorry, Director Claypool. I'm  
13 asking a very specific question about what --

14 DIRECTOR CLAYPOOL: Right.

15 VICE CHAIR LE MONS: -- we're doing right now.

16 DIRECTOR CLAYPOOL: Right now --

17 VICE CHAIR LE MONS: That's what I'm asking.

18 DIRECTOR CLAYPOOL: -- we're under COVID.

19 COMMISSIONER JOHNSTON: What you're doing right now  
20 is only because of COVID because they don't want to have  
21 person to person meetings.

22 VICE CHAIR LE MONS: Got you.

23 DIRECTOR CLAYPOOL: But if I could just make one  
24 clarification.

25 CHAIR KENNEDY: Yes.



1           DIRECTOR CLAYPOOL: To transition, if the governor  
2 ended that order today, you could continue this meeting  
3 exactly the way it is. We would only be required to  
4 bring individuals into this room as a place where they  
5 could come and give you public comment. We would not  
6 have to be in -- all of you in public.

7           VICE CHAIR LE MONS: I did understand that part.

8           DIRECTOR CLAYPOOL: Okay. Thank you.

9           CHAIR KENNEDY: Okay. I have Commissioner Yee and  
10 then Commissioner Fernandez.

11          COMMISSIONER YEE: That makes sense to me, but I  
12 guess I don't want to belabor the point. I'm just  
13 looking at the language in the statute, and it says we  
14 must have an open hearing process for public input. The  
15 hearing process shall include hearings and receive public  
16 input before the Commission draws any maps, and hearings  
17 following the drawing, display of any maps.

18          So the public, I guess it all hinges on the  
19 definition of public hearing, you know, whether bodies  
20 have to be present or whether it can be entirely virtual.  
21 That does not actually seem entirely clear to me here.  
22 It seems to be that virtual is possible as long as it's  
23 public in a legitimate sense.

24          CHAIR KENNEDY: Okay. Commissioner Fernandez?

25          COMMISSIONER FERNANDEZ: Yes. I am going -- I would



1 like to direct to Counsel Marshall. If you could  
2 actually look further into this because I know -- I'm  
3 just going to say when I was on the school board, I could  
4 not virtually attend a meeting unless I made the place  
5 where I was virtually signing into public.

6 And the only reason we were able to go to virtual  
7 meetings was because of COVID and because there was an  
8 exception by the governor in that.

9 So I'm not sure if we're addressing Commissioner Le  
10 Mons' questions correctly. I'm of the opinion that once  
11 that's lifted, we can't remotely attend a meeting unless  
12 we're going to allow people to attend where we're meeting  
13 from. Does that make sense?

14 MS. MARSHALL: And that's correct.

15 COMMISSIONER FERNANDEZ: Okay. So if we're going to  
16 have a public meeting, we have to be at the meeting  
17 unless we want to open up our private --

18 MS. MARSHALL: You could have multiple public  
19 meetings. You could have them first at city hall or  
20 something like that.

21 COMMISSIONER FERNANDEZ: Right. Yeah. I hadn't  
22 finished my comment, but thank you. Yes. That's what I  
23 was getting to. And then my second part of it was we're  
24 talking about, like, splitting up meetings. So when we  
25 have public comment meetings, we're not required to have

1 a quorum?

2 MS. MARSHALL: You do have to have a quorum, but it  
3 can be done by teleconference.

4 COMMISSIONER FERNANDEZ: I mean, again, I -- all  
5 right. I would like to -- I would like to have some more  
6 research on that, please. Thank you.

7 CHAIR KENNEDY: Okay. Commissioner Fornaciari and  
8 then Commissioner Yee.

9 COMMISSIONER FORNACIARI: I think the missing piece  
10 here is Director Claypool has a vision for how we're  
11 going to collect public input in the COVID environment.  
12 And his vision is that we would have, like, three venues  
13 set up for one meeting and we'd alternate between the  
14 venues to collect data -- to collect the input.

15 And he's saying if the COVID restrictions go away,  
16 we have these three venues set up on the same day at the  
17 same time and we send a few of us to each of those  
18 venues. I'm trying to explain the context of the  
19 response. That's all. Not validate them at all.

20 CHAIR KENNEDY: Thank you.

21 Commissioner Yee and then Commissioner Turner.

22 COMMISSIONER YEE: Yeah. I think we lost the  
23 details that -- you know, the question is whether every  
24 venue in which any of is at is public or whether simply  
25 there is one of the venues that is public so that it can

1 constitute a public meeting.

2 Just like now, part of this venue is in the  
3 Commission office, a public setting. My house doesn't  
4 have to be a public setting to be a part of that meeting.  
5 But one of the venues has to be, I think is the point.

6 CHAIR KENNEDY: Commissioner Turner and then  
7 Commissioner Sadhwani.

8 COMMISSIONER TURNER: I think Marian's responding,  
9 but it was muted.

10 CHAIR KENNEDY: Oh, sorry.

11 COMMISSIONER JOHNSTON: Under the executive order,  
12 none of the meetings have to allow members of the public,  
13 not the Commission's office, not your home, not anywhere.  
14 If there were no executive order, then every place you  
15 are and the Commission office would have to allow members  
16 of the public to be there.

17 But you would not have to attend in person. It  
18 could be by teleconference.

19 COMMISSIONER YEE: But the place I'm  
20 teleconferencing from doesn't --

21 COMMISSIONER JOHNSTON: It has to be a public  
22 location.

23 COMMISSIONER YEE: It has to be in public. Okay.

24 CHAIR KENNEDY: Okay.

25 COMMISSIONER JOHNSTON: And it's all spelled out in



1 the (indiscernible) handbook about Bagley-Keene. If it  
2 would be helpful, I can send a link to that to everybody.

3 CHAIR KENNEDY: Yeah. So Commissioner Turner and  
4 then Commissioner Sadhwani.

5 COMMISSIONER TURNER: Thank you. Pass.

6 CHAIR KENNEDY: You're passing? Okay.

7 Commissioner Sadhwani and then Director Claypool.

8 COMMISSIONER SADHWANI: I mean, I was just going to  
9 say I so appreciate everyone's thorough attention to  
10 this. I think the likelihood of a vaccine rollout  
11 statewide or nationwide before these maps are done is  
12 highly unlikely.

13 So I think we're okay moving forward with the plan.  
14 We can get additional clarity as we go. And you know,  
15 hey, if June rolls around, we'll figure it out. We're  
16 going to figure it out.

17 I would like to just bring us back to the RFP. I  
18 want to make sure that we have enough to go on. I  
19 loved -- Commissioner Le Mons, you had suggested, let's  
20 identify the questions we have so that next meeting, we  
21 can start to address them. And I don't know if -- we're  
22 probably running out of time. I think we're up against a  
23 break pretty soon. But I'm wondering if we could do that  
24 a little bit.

25 What I've heard -- and I've heard Commissioner Sinay

1 say this and I so appreciate it, but precensus, we  
2 probably don't need a line drawer, but to me then, that's  
3 a signal to data management, we're probably going to need  
4 data management, right?

5       So that's a question we should ask ourselves. Is  
6 that something we can have in place? We need to clarify  
7 all those questions from yesterday about the formats  
8 they're coming in, what we are asking community groups,  
9 the education piece, right? We need to start putting  
10 some shape on that, right?

11       What are the regions precensus? We have nine  
12 regions. Let's come into that plan, right, around those  
13 regions -- oh, ten regions. Excuse me. I apologize.  
14 Are the region leads going to come up with a plan for,  
15 like, how many touches in terms of the education are  
16 connecting with the CBO's so they can do the education?

17       Like I think we're in December and if we want to say  
18 we're moving things out in January, we need to start  
19 having details. And you know, I get it. I wish we had  
20 had more staffing earlier. We don't. We're moving in  
21 that direction. But I think we need some of these  
22 questions kind of -- at least the questions so that next  
23 time, we can start answering them.

24       Hopefully, we have more staffing by next meeting as  
25 well. I don't know what that start date is. But these

1 are some of the pieces that I am capturing from this,  
2 right? And trying to then pull all of these puzzle  
3 pieces from the different subcommittees together, because  
4 I think we're at that point we have to do that.

5       COMMISSIONER FERNANDEZ: Sorry. Can I jump in with  
6 that too before we get -- and clarifying, specifically  
7 for this RFP, we were talking about sixty meetings. And  
8 so with that being -- none of that is occurring with a  
9 line drawer. None of those are occurring before we get,  
10 you know -- I mean, just a few before. When does that  
11 sixty start, I guess. And I'm hearing two different  
12 things.

13       I'm hearing some people say, yes, we do need them as  
14 we're making this second contact. But if data management  
15 is doing that, are we just having some meetings in terms  
16 of training us, getting the data together meetings, and  
17 then what then -- essentially, as soon as we start  
18 drawing, then we have them all.

19       So you know, and that's what I'm kind of -- I want  
20 to make sure that all of us are on board with that same  
21 clarification in terms of where -- how we're throwing our  
22 numbers of sixty around.

23       So if I could -- because I think I heard  
24 Commissioner Turner and Commissioner Yee say two  
25 different things, and I think Commissioner Le Mons might



1 have an answer for us.

2 CHAIR KENNEDY: Okay. Director Claypool next,  
3 followed by Commissioner Sinay and Commissioner Le Mons.

4 DIRECTOR CLAYPOOL: I'm going to pass.

5 CHAIR KENNEDY: Okay. Commissioner Sinay?

6 COMMISSIONER SINAY: I went through all my notes  
7 during the break and stuff and wrote down all the  
8 questions that have come up since mid-October. I didn't  
9 go through my first notebook. But I did email it to  
10 Commissioner Le Mons and Commissioner Kennedy since they  
11 were the Chair and the Vice Chair. And I'm still taking  
12 notes as you guys were asking more questions.

13 So if that's helpful, it's just -- it's there.

14 CHAIR KENNEDY: Very good.

15 Commissioner Le Mons?

16 VICE CHAIR LE MONS: Yeah. I think when we come  
17 back from the break, it might be a good idea to read all  
18 those questions so we can all just hear them together.

19 I was going to offer up the first question to our  
20 list that we were going to structure today, and that is,  
21 what are the various types of meeting that we need to  
22 have.

23 CHAIR KENNEDY: Commissioner Andersen?

24 COMMISSIONER ANDERSEN: Sorry. Can we get back to  
25 though, just that -- we kind of jumped away. Can we

1 please pin down the meetings? So are we talking about --  
2 and Commissioner Sadhwani, if you want to jump in here  
3 too -- are we talking about all sixty, essentially four  
4 or five of them happen before we get census data and  
5 fifty-five happen afterwards in various stages up to the  
6 initial map, and then the rest after the initial map?

7 I mean, those are things I'm kind of wondering. I  
8 just want to make sure that we're all on board. Because  
9 if we say, no, we don't want any line drawers when we're  
10 going out and collecting all the COI information, we're  
11 not going to have any line drawers. I mean, if we want  
12 some, we need to say this now.

13 CHAIR KENNEDY: Go ahead, Commissioner Sadhwani, and  
14 then I'll comment on that.

15 COMMISSIONER SADHWANI: Is it helpful if I do that  
16 share screen again so we can see something? You can  
17 disagree with whatever's written on that screen. That's  
18 totally fine, but then we can -- on every single page, I  
19 asked number of meetings. And then we can just kind of  
20 target that.

21 CHAIR KENNEDY: Okay.

22 COMMISSIONER SADHWANI: Is that okay?

23 CHAIR KENNEDY: Why don't we say --

24 COMMISSIONER SADHWANI: How much longer do we have  
25 until the break? I don't actually --

1 CHAIR KENNEDY: We have six minutes. Let me say  
2 first of all that if we have line drawers at what is  
3 intended to be merely the collection of community of  
4 interest input, we're going to confuse people.

5 And so I would say my preference would be, we have  
6 day management at those meetings, but no line drawers.  
7 Let's draw a clear line. Let's not have line drawers in  
8 the room leading to confusion.

9 Commissioner Le Mons?

10 VICE CHAIR LE MONS: I absolutely agree with you,  
11 2000 percent on the statement you just made.

12 I wanted to say to Commissioner Andersen, you've  
13 mentioned a couple different types of meetings, even as  
14 you've talked about this, which is why I think defining  
15 what are the types of meetings -- because you want us to  
16 say twenty or sixty or whatever. But even on the post-  
17 census, you've mentioned a couple different types of  
18 meetings.

19 So if we don't even know the breadth of the types of  
20 meetings that we want to have, it makes it a little  
21 difficult to say how many of that particular one.

22 I think the line drawing one is probably the easiest  
23 one to guesstimate. And people are throwing out some  
24 guesstimates, where literally, they're going to be in the  
25 community, post-census, drawing lines.

1 But it's all those other little ones, the nuanced  
2 ones, that we still need to figure out also.

3 So maybe if we start by just saying, there's  
4 probably a finite number of types of meetings we want to  
5 have, right? This is what they are. Boom, boom, boom.  
6 You've mentioned a training, you mentioned a workshop  
7 that you would want the line drawer at. Then there's the  
8 community meetings. Are they giving -- you know, so I  
9 think if we know that and say this the types of meetings,  
10 we need fifty of this type, ten of that type, or  
11 whatever.

12 COMMISSIONER ANDERSEN: Okay.

13 CHAIR KENNEDY: Thank you, Commissioner Le Mons.  
14 Commissioner Turner?

15 COMMISSIONER TURNER: Yes. It just occurs to me,  
16 first of all, I want to confess that when we initially  
17 took a subcommittee coming up with what a process tool,  
18 what could hold this information, I was not thinking in  
19 terms of a person. I was thinking in terms of what  
20 system structure would be there.

21 So okay, we can make that pivot and I understand the  
22 importance of having a person to enter in all the pieces  
23 that we've talked about. Right now, we're thinking about  
24 before.

25 Here's the question. If a data management person

1 now is going to be onsite to gather that information up  
2 front when we're going to out to put things into the COI  
3 tool, and the other different formats and stuff, at what  
4 end, if that point is to put information into a system  
5 that will turn into shape files or whatever, why does the  
6 line drawer need to then later be at the meetings if  
7 they're not -- is that they can just hear it again?

8       Again, I'm trying to follow the conversation, but  
9 we've gone from a person data management and line  
10 drawers. Does the line drawers need to be at the  
11 meetings if they're not going to do anything with the  
12 information? There's going to be another person that's  
13 actually inputting it into a system?

14       COMMISSIONER ANDERSEN: If I can just answer that,  
15 no, they don't. That's exactly it. No, they don't. If  
16 the data management person is that person, they do not,  
17 which dovetails with what Commissioner Kennedy and  
18 Commissioner Le Mons were saying that we don't have a  
19 line drawer there. This is just collecting the  
20 information, collecting a building block, not drawing a  
21 line yet.

22       CHAIR KENNEDY: Commissioner Fornaciari?

23       COMMISSIONER FORNACIARI: So I'm confused because  
24 what tool do you envision the data management person  
25 using to collect the shape file, the COI tool? I mean,

1 the reason that the line drawers were there before is  
2 that they were actually drawing the communities of  
3 interest on a map that was projected up there in real  
4 time based on input from the public, so that public would  
5 walk into a meeting and say, my community of interest is  
6 this group of, you know -- my church folks all live in  
7 this neighborhood or area or whatever. And then the line  
8 drawer would actually draw the map, and they captured the  
9 narrative in some way and captured the community of  
10 interest, and then saved it and then went to the next  
11 person.

12 And I think part of the reason why, you know, we do  
13 that after the census data comes out is because then we  
14 have the latest census data and census blocks, with which  
15 they use to draw that, and it'll map right in when we're  
16 drawing -- when we're actually the lines.

17 And I believe, it's my understanding that they did  
18 the line drawing at public, but they were in Sacramento  
19 where they drew the maps. And then they put the maps  
20 out.

21 CHAIR KENNEDY: Commissioner Le Mons, if it's quick,  
22 please go ahead and we'll take our lunch.

23 VICE CHAIR LE MONS: It's quick. So I was just  
24 going to say, Commissioner Fornaciari, I think the big  
25 distinction is they did all of this post-census. And so

1 we're left with the question -- so that's the confusion  
2 that Commissioner Kennedy's talking about could propose.

3 We aren't drawing the lines post-census. We're not  
4 doing that because we're not --

5 COMMISSIONER FORNACIARI: Precensus.

6 VICE CHAIR LE MONS: I mean, precensus. I'm sorry.  
7 Yes. Precensus. We're not drawing the lines precensus.  
8 So if you want to confuse -- that was his confusion  
9 point. So that's it.

10 CHAIR KENNEDY: Okay. Very good. I want to  
11 acknowledge that we have three callers, and  
12 unfortunately -- two callers now. We are required to  
13 take a fifteen-minute break for staff.

14 So we will take those calls as soon as we come back  
15 from our fifteen-minute break. So 3:35. Thank you very  
16 much.

17 (Whereupon, a recess was held)

18 CHAIR KENNEDY: Thank you very much for bearing with  
19 us. I see that we still have one caller in queue, and if  
20 the others who were in queue want to rejoin the queue, we  
21 would be happy to take the comments at this point.

22 Katy, could you please read the instructions and  
23 then invite the first caller to join us?

24 PUBLIC COMMENT MODERATOR: Yes, Chair.

25 In order to maximize transparency and public



1 participation in our process, the commissioners will be  
2 taking public comment by phone.

3       To call in, dial the telephone number provided on  
4 the livestream feed. The telephone number is 877-853-  
5 5347. When prompted, enter the meeting ID number  
6 provided on the livestream feed. It is 92738068918 for  
7 this week's meeting.

8       When prompted to enter a participant ID, simply  
9 press the pound key.

10       Once you have dialed in, you will be placed in a  
11 queue from which a moderator will begin unmuting callers  
12 to submit their comment.

13       You will also hear an automatic message to press  
14 star, nine. Please do this to raise your hand indicating  
15 you wish to comment.

16       When it is your turn to speak, the moderator will  
17 unmute you and you will hear an automatic message that  
18 says the host would like you to talk, and to press star,  
19 six to speak.

20       Please make sure to mute your computer or livestream  
21 audio to prevent any feedback or distortion during your  
22 call.

23       Once you are waiting in the queue, be alert for when  
24 it is your turn to speak. And again, please turn down  
25 the livestream volume. These instructions are located on





1 the website.

2 The Commission is taking general public comment at  
3 this time.

4 And if you are in the queue and you would like to  
5 speak, please make sure to hit star, nine to raise your  
6 hand.

7 If you'll please state and spell your name for the  
8 court reporter?

9 MS. GOLD: Rosalind, R-O-S-A-L-I-N-D, Gold, G-O-L-D.  
10 It's Rosalind Gold, Chief Public Policy Officer with the  
11 NALEO Educational Fund.

12 Commissioners, again, thank you so much for  
13 providing the opportunity for us to submit some comments.  
14 I particularly wanted to address the dialogue -- the  
15 really good dialogue that's just occurred regarding both  
16 the types of meetings the Commission will be holding and  
17 which meetings the line drawer should be at.

18 First of all, I think it's helpful to think about as  
19 many as four different types of meetings from what we've  
20 heard about from the Commission so far. One type are the  
21 very, very initial meetings that might just be a place  
22 where the Commission provides public education, does  
23 basic public education about the redistricting process,  
24 some kind of public education opportunity, but which is  
25 not emphasized or is not focused on collecting community

1 of interest information.

2       It also sounds like the Commission is envisioning  
3 meetings where indeed, there would be collection of  
4 community of interest information.

5       We also envision meetings where community groups or  
6 voting rights organizations and other groups actually  
7 provide formal presentations of maps. And then hearings,  
8 both before and after the draft maps that the Commission  
9 presents, where the line drawer is engaged in drawing or  
10 revising maps.

11       So we think it's more helpful, not so much to think  
12 about when the meetings are going to occur, although,  
13 yes, that's good in terms of figuring out when you  
14 need -- by when you need to have your line drawer. But  
15 thinking of it as the type of the meeting.

16       And we also think that, you know, it's not  
17 necessarily helpful to think about whether the meeting is  
18 going to occur before or after the census data comes out  
19 because the Commission may be having community of  
20 interest meetings after the census data comes out or the  
21 census data may be quite delayed.

22       Because of all of that uncertainty, like I said, we  
23 feel that the best way to conceptualize meetings is with  
24 respect to what is the primary purpose of a particular  
25 meeting.

1           Secondly, we would strongly support having mappers  
2 at the meetings where community members are talking about  
3 communities of interest. The mappers were present at  
4 those meetings ten years ago. And you know, if we use  
5 this analogy of what the mappers are doing is to  
6 basically draw a portrait of California and what an  
7 artistic type of endeavor that this is, a mixture of art  
8 of science, you know, it would be -- assuming that the  
9 data management person is just going to put all this  
10 information together from the COI testimony and then hand  
11 it over to the mapper isn't the most -- in our viewing,  
12 the most constructive way of thinking about it.

13           It's like asking someone to do a portrait of  
14 California based on a bunch of specifications, drawings,  
15 and written information that the data manager provides,  
16 rather than hearing directly from Californians  
17 themselves, and doing it, like having an in-person  
18 interaction or a virtual in-person interaction with  
19 Californians who talk about their communities of  
20 interest.

21           So we really do feel that envisioning that, the line  
22 drawer would be available for meetings where the  
23 community is talking about communities of interest would  
24 indeed be very helpful.

25           I'd be happy to take any questions about these



1 comments.

2 CHAIR KENNEDY: Mr. Le Mons?

3 VICE CHAIR LE MONS: Thank you, Ms. Gold. You might  
4 be able to answer a question I was curious about  
5 previously. If you could help us understand how we would  
6 utilize testimony sans a map, particularly based upon  
7 what you just said. Does that make sense what I'm  
8 asking?

9 MS. GOLD: Okay. Would you mean utilize -- when you  
10 say utilize testimony without a map, I mean, I think --

11 VICE CHAIR LE MONS: Yeah.

12 MS. GOLD: -- you start to listen to the testimony  
13 and basically think it through in terms of what are  
14 people saying about their building blocks, right? And  
15 use it as an opportunity to ask questions about the  
16 building blocks, right?

17 If a community member says, we're a community of  
18 interest for this reason, this reason, or this reason, if  
19 you have the people, you know, in a virtual situation,  
20 you can find out more about why it is they are feeling  
21 that this is their particular community of interest, and  
22 what other types of things they're taking into  
23 consideration.

24 And so that, you know, again, it's like if you're  
25 using building blocks to create a structure of some kind,



1 it's kind of like turning the building blocks all over  
2 and looking at them in all directions so you could get an  
3 idea of how they might fit together.

4 VICE CHAIR LE MONS: So how does that square up with  
5 what you were just saying about having mappers present so  
6 when the individuals or community members are describing  
7 their community, et cetera, that someone is actually  
8 being able to take that information in and turn it into a  
9 portrait of some sort.

10 MS. GOLD: Right. Because they are going to be  
11 hearing that information and learning about why it is  
12 that somebody wants their community of interest kept  
13 together. So when they then start to sketch districts,  
14 right, they can remember, right -- they can remember,  
15 wait a minute, these group of people said that they  
16 wanted to be in this particular geographic region because  
17 they have these interests.

18 And we may want to also include another similar  
19 community of interest in the same district because they  
20 are sharing interests, right? So that hearing from  
21 people and hearing why helps them understand why you  
22 would or would not want to keep different communities of  
23 interest together in the same geographic district.

24 VICE CHAIR LE MONS: Thank you. I still don't --  
25 maybe I'm just confusing myself. I still am trying to --

1 if we don't have someone drawing -- if the narrative is  
2 not in relationship to a geographic location, how is that  
3 used?

4 MS. GOLD: Oh, okay. Usually people will tie  
5 communities of interest to geography. Okay? They will,  
6 at the minimum, say, we are from this part of the state.  
7 And in fact, we encourage people to include -- when we  
8 work with community members, we encourage them to add  
9 that geographic component, right? Because the  
10 fundamental purpose of community of interest testimony is  
11 why do we need to be geographically together to make sure  
12 that the people we choose to be our representatives can  
13 be accountable to our interests.

14 So yes, geography -- we do feel geography has a role  
15 to play in defining your community of interest. I'm  
16 saying there's other things that come in also. But we do  
17 feel that it's important to learn about what is the  
18 geographic component of communities of interest, when  
19 people talk about what interests they have in common.

20 VICE CHAIR LE MONS: Thank you. That crystalized it  
21 for me. I don't know if you said the same thing just in  
22 a different way, but I've --

23 MS. GOLD: Yes, yes.

24 VICE CHAIR LE MONS: -- taken it in. Thank you so  
25 much.

1 MS. GOLD: I didn't realize you were focusing on the  
2 geographic component. And this is why when one of our  
3 recommendations -- and I know this is something the  
4 Commission has been discussing -- is that when their  
5 community of interest testimony is obtained, that there  
6 be some general idea that, you know, this hearing is  
7 going to focus on this particular geographic region of  
8 the state.

9 Now, that is not going to guarantee you that  
10 somebody from a different region of the state isn't going  
11 to show up at that hearing and say, oh, by the way, you  
12 know, I know you're talking about the Sacramento area,  
13 but I want to talk about Orange County.

14 But I think it will allow by focusing, you know --  
15 being explicit about what regions are being focused on at  
16 different community of interest type hearings, it will  
17 make the testimony more cohesive.

18 CHAIR KENNEDY: Any other questions for Ms. Gold?

19 Okay. Seeing none, Ms. Gold --

20 Commissioner Turner?

21 COMMISSIONER TURNER: Just real quick. Mappers and  
22 line drawers are the same thing?

23 MS. GOLD: Yes. Yes. My apology. I'm using the  
24 terms -- for this purpose, I'm using the terms  
25 interchangeably.

1 COMMISSIONER TURNER: Thank you.

2 CHAIR KENNEDY: Thank you, Ms. Gold, for joining us  
3 and sharing your thoughts with us, and we look forward to  
4 hearing from you in the future.

5 Katy, we have other callers?

6 PUBLIC COMMENT MODERATOR: Yes. If you'll please  
7 state and spell your name for the court reporter?

8 MS. SHELLENBERGER: Good afternoon. This is Lori,  
9 L-O-R-I, Shellenberger, S-H-E-L-L-E-N-B-E-R-G-E-R. I'm  
10 the redistricting consultant for Common Cause. And good  
11 afternoon.

12 PUBLIC COMMENT MODERATOR: And the floor is yours.

13 MS. SHELLENBERGER: Thanks as always for the  
14 opportunity to comment. And I had called in in response  
15 to the question about the presence of the line drawers.  
16 And my colleague Rosalind Gold, I think, covered that.  
17 But I'd like to offer a me too on the importance of the  
18 line drawer being there for the community of interest  
19 testimony. And in response, I think Commissioner  
20 Andersen.

21 I first got in the queue this afternoon when Ms.  
22 Andersen -- for Commissioner Andersen asked about the  
23 importance of line drawers being present after draft maps  
24 have been posted and having additional meetings on those.

25 So I just wanted to reenforce her statement that





1 that is a really critical phase of the line-drawing  
2 process, as community often weighs in even more  
3 significantly once they see things on paper.

4       And just to respond to Commissioner Le Mons' really  
5 excellent question drilling down on, sort of, that  
6 relationship between the line drawer and the distinction  
7 between what the data manager would be doing and why it's  
8 important to have the line drawer there.

9       I think the other thing -- and that's what gets --  
10 why the BRFP is so important, is that you are going to  
11 have a relationship with this line drawer and a dialogue.  
12 And they going to be really hard -- this isn't all going  
13 to fit together and fall into place in a nifty little  
14 puzzle. There will be really hard decisions you'll have  
15 to make, and sometimes prioritize one community's  
16 interest over another in order to get final maps.

17       So having the line drawers there to hear the  
18 narrative, as well as the geography, is going to be  
19 really important for that dialogue that you'll have with  
20 them as you make those really tough decisions. So I just  
21 wanted to respond to that.

22       I also wanted to raise a couple of other things that  
23 came up in the discussion, and one that hadn't yet.

24       So the first was just regarding, kind of this range  
25 of bids or per meeting bid, I think that's a really good

1 idea, and I would encourage you to follow Director  
2 Claypool's recommendation regarding sixty meetings  
3 because it seems to me that you're going in that  
4 direction, and it would be really helpful.

5       The other thing that I understand now better -- I  
6 think Commissioner Sadhwani explained what you meant by  
7 meeting services, I still don't think that's clear in the  
8 way it's written. And in order to elicit consistent  
9 responses that you can evaluate, I think it would be  
10 helpful to clarify you want to know how many staff would  
11 they consider appropriate to have, or that they would  
12 need at each meeting, and what you mean by that in terms  
13 of the presences and what services needed at meetings  
14 from your line drawer.

15       The other thing that I think you may want to ask in  
16 this RFP is because this is such a huge project and  
17 pieces of it will be incredibly time intensive later next  
18 year, to find out what other projects the line drawers  
19 are undertaking or may have on their plates because as I  
20 think the subcommittee has discovered, there is a narrow  
21 pool of folks who are going to be eligible for this for a  
22 project of this magnitude, and there's going to be a lot  
23 of redistricting happening at the same time next year,  
24 and so understanding what their other commitments may be  
25 is going to probably help form your decision.

1           And then I wanted to just encourage you to have a  
2 discussion about the progress report component of this  
3 RFP that you have outlined. In our comments, we had  
4 asked what the goals of those were. And so I would --  
5 that's something that I would leave to just a tweak later  
6 on. I think it wasn't clear to us in reading it what the  
7 goal was of having regular progress reports and leaving  
8 that hanging there with the possibility with wanting  
9 reports at the whim of the Commission or executive  
10 director or staff without understanding what the purpose  
11 of those are could be really burdensome to the line  
12 drawer.

13           And I'll use the artist analogy again, as a line  
14 drawer I know had used, which is like tapping the artist  
15 on the shoulder as they're painting. It's going to be  
16 very involved when things are really rolling, and to ask  
17 them to stop and do reports that may be redundant of  
18 other documentation that you have may be unnecessary.

19           So I just appreciate hearing from the subcommittee  
20 and for you all to discuss what the goal of that would  
21 be.

22           Finally, I just, on the boiler plate language,  
23 because I know that came up, appreciate the efforts of  
24 Director Claypool and his staff to get those posted so  
25 that we would have a chance to look at it and just make

1 sure there isn't anything in there that we want to  
2 provide feedback on.

3 And those are my comments. I realize it's been a  
4 little long. I'm happy to stay on if there are  
5 questions.

6 CHAIR KENNEDY: Okay. Commissioner Turner?

7 COMMISSIONER TURNER: Thank you.

8 Ms. Shellenberger, we've had conversation about the  
9 data manager and the role that they would play, and then  
10 the line drawer or the mapper and the role that they  
11 would play. How do you see them interacting in a  
12 meeting?

13 MS. SHELLENBERGER: You know, I'm not sure how much  
14 they would interact in the meeting itself. I think  
15 having that data manager, as I see that position evolving  
16 in your discussion, be the person who compiles all of  
17 that in a way that you can go back to it, right? Because  
18 you need -- and there is other data they'll be compiling  
19 that's outside of the meeting, written comment that's  
20 been submitted, what's come in through the COI tool,  
21 potentially.

22 But during a meeting, I'm not sure. I'm not sure  
23 there would be a lot of interaction between the two other  
24 than potentially as you move further along and -- I'm  
25 sorry. I'm just thinking off the top of my head as this

1 might play out. I can see the line drawer potentially  
2 asking the data manager to -- if they're doing a live  
3 drawing, to pull up past testimony or certain items that  
4 have been submitted that they may want to reference while  
5 they're moving lines.

6 But otherwise, I would say that data manager is  
7 someone who's really doing the documentation as it comes  
8 in, and the line drawer is actually engaged in moving  
9 lines.

10 COMMISSIONER TURNER: So to follow up on the  
11 question that I'm trying to still gain clarity on --  
12 also, I appreciate your kind of imagining with us -- the  
13 data manager person compiling data, ensuring that  
14 information is retrievable as the line drawer would need  
15 it, are you thinking through that person also being live  
16 in the meetings, or just ensuring that the information is  
17 accessible?

18 MS. SHELLENBERGER: I'm not sure -- that's a good  
19 question, and I'm not sure I know the answer, and there  
20 are probably those who -- I would actually suggest you  
21 ask a line drawer about that, and in particular, you may  
22 want to ask Karin and her team since they, I believe last  
23 time around, had to do both of those things. And I'm not  
24 sure if they would need that to be simultaneous during  
25 the meeting, or if they would just be looking back at

1 notes.

2 But in terms of -- I guess if I were the person  
3 doing it, and I'm not a data manager, I might also want  
4 to be there to hear the testimony as it's coming in,  
5 especially the beginning, to think about how I'm going to  
6 be organizing that and tagging it.

7 But I would pose that question to Karin's team from  
8 Q2, and how they handled that last time and what would've  
9 been helpful to them or what they wish they had had. And  
10 I think they would be better suited to answer that  
11 probably.

12 COMMISSIONER TURNER: Thank you.

13 MS. SHELLENBERGER: And then a data -- whoever --  
14 and maybe someone with data management experience, or  
15 some of those folks that you had on Tuesday may be able  
16 to answer that as well.

17 COMMISSIONER TURNER: Thank you for your  
18 perspective. Thank you.

19 CHAIR KENNEDY: Any further questions for Ms.  
20 Shellenberger?

21 Commissioner Sinay?

22 COMMISSIONER SINAY: This may be similar to what  
23 Commissioner Turner was asking, but as little broader. I  
24 mean, one of the questions we will need to address is do  
25 all commissioners need to attend all of the community



1 input meetings, or last time, they were called hearings.  
2 And I know the last commission chose to -- because they  
3 wanted to make sure that everybody had access to the same  
4 information, and that's kind of the response we heard for  
5 the data manager and line drawer.

6 But I wanted to take a step back and say if all  
7 input is equal and if someone submits something through  
8 the COI tool as well as at these hearings, is it that  
9 important to have everybody there if we're going to be  
10 reading everything anyway?

11 I'm not sure if I'm clear. Sorry.

12 CHAIR KENNEDY: And if I could, before you respond,  
13 Ms. Shellenberger, I think another way to put it, if I'm  
14 understanding Commissioner Sinay, is if one person is  
15 attending in person, and the line drawer is there  
16 listening, and another person is simply inputting through  
17 the COI tool, are we giving the information from the two  
18 contributors the same weight? Or by the fact of the line  
19 drawer being present for one but not the other, are we  
20 giving preference to one over the other?

21 MS. SHELLENBERGER: Yeah, I understand your  
22 question. It's a great question because we don't want  
23 to -- you know, we want access to be equitable and we  
24 don't want to prioritize, right, certain kinds of  
25 testimony over others. And so prioritizing live

1 testimony over what's been submitted through written and  
2 others, that said, I think that's going to be up to the  
3 Commission to decide.

4       There is something important, I think, about being  
5 as present as possible at those meetings. But I would  
6 need to think about that a little bit more. And I can  
7 certainly pose that question to some of the groups that I  
8 facilitate and engage with and get back to you, if you  
9 would like to me to do that. Because I think it's a very  
10 good question, but I don't want to answer on behalf of  
11 everyone.

12       CHAIR KENNEDY: Okay. That's fine, but we would  
13 very much appreciate hearing your thoughts and the  
14 thoughts of other partners on that question because I  
15 know that that's something in my mind, and part of the  
16 reason that I said earlier, I would not want to confuse  
17 people by having line drawers there if all we're doing is  
18 taking community interest input. Because that's not map  
19 drawing. That is gathering information about building  
20 blocks. It's not map drawing.

21       MS. SHELLENBERGER: Right. I mean, I think the  
22 preference is to have the line drawer be there. That  
23 would be my preference, but I will talk to other  
24 organizations and we can get back to you with a  
25 recommendation on that.



1 CHAIR KENNEDY: Very good.

2 MS. SHELLENBERGER: I think it's helpful. I think  
3 it's helpful to the line drawer. And I would also -- I'd  
4 encourage you to also talk to the line drawers about that  
5 too. And this may come up in your -- this will probably  
6 present itself in the approach plans that they submit,  
7 which are a really important part of the proposal.

8 But given that this is informing the decision you're  
9 making about the number of hearings you want to put in  
10 the bid, and you're thinking about budget and other  
11 items, I'd encourage you to reach out to them to get  
12 their perspective as well as their thinking about line  
13 drawing in this new landscape where there's more  
14 technology available and more mechanisms by which people  
15 can submit testimony.

16 But historically, line drawers did want, I think --  
17 good line drawers want to be there to engage the  
18 community and hear that testimony.

19 CHAIR KENNEDY: Right.

20 Commissioner Akutagawa?

21 COMMISSIONER AKUTAGAWA: I think this is -- so Lori,  
22 thank you very much. I appreciate your calling in and  
23 also impromptu answering our questions in this way.

24 I think I've heard from the previous presentations  
25 that we had, and I'm not saying that this was explicitly

1 said, but this was perhaps my interpretation of what was  
2 implied, that some organizations working with specific  
3 communities would gather up various community inputs to  
4 then submit maybe a streamlined map on behalf of the  
5 community.

6       So just for the sake of maybe ease, I'll just say,  
7 is it better that we receive one map that, let's just say  
8 100 people have inputted, versus asking those 100 people  
9 to submit their own individual maps, even though they are  
10 exactly the same. Because it's like a vote, right? One  
11 map reflects one person, one perspective.

12       MS. SHELLENBERGER: I think it's going -- if folks  
13 have worked together on a map, I don't think you need  
14 each of them to submit that map. If it's a reflection of  
15 a collective, unified map, right? Then you wouldn't need  
16 to hear from the individuals.

17       But I also don't want to -- and I think there will  
18 be a lot of -- there will be organizations working to  
19 ensure that happens, and a lot of those organizations are  
20 going to be doing engagements. They're going to be --  
21 their goal is to do that. I don't think that, you know,  
22 you want to overshadow folks who may, for whatever  
23 reason, slip through the cracks and do present their own  
24 maps as well, or smaller groups who do that.

25       You know, it's always, I think, challenging -- in my

1 experience with redistricting, it's always a challenge to  
2 figure out who is representing who. You'll have self-  
3 proclaimed voices of communities, but you know, for you,  
4 the challenge will be who is really speaking on behalf of  
5 whom.

6 But I think for you, it will be easier to have some  
7 of those unity maps and those collective maps rather than  
8 just 200 maps. I mean, it's not going to -- it's not a  
9 simple answer because there will be some folks who aren't  
10 in those groups and will present their own maps too.

11 COMMISSIONER AKUTAGAWA: Yeah. And I think I wasn't  
12 thinking about the unity maps because I think that makes  
13 sense to me. I think I'm just thinking about -- to your  
14 comment. And I think it goes back to the earlier kind of  
15 like, you know, does one get prioritized over the other  
16 because a specific community shows up and says, we  
17 represent a thousand people, and you know, this single  
18 map represents the voice of, you know, these thousand  
19 people.

20 And to your comment where you said, you know,  
21 there's a lot of people that purport to represent a lot  
22 of people. And I think I've been thinking about that and  
23 just, you know, is that a then question that as a  
24 commission, we need to also consider along the lines of  
25 how we've been talking about the communities of interest

1 tool and being certain that, you know, individuals will  
2 have a chance to input by providing, you know, their  
3 version of what they feel is their community of interest  
4 through that tool.

5       And I will say that thinking along that particular  
6 tool, it makes me think of an individual versus -- you  
7 know, as we started talking to organizations, it sounded  
8 like it was less individual, more broad-based communities  
9 and groups of people. So we won't be receiving so many  
10 maps, but more maps that represent a lot of people.

11       Does that make sense? And I think it goes back to,  
12 again, are we ensuring that the maps truly represent all  
13 those people that they say it represents, or are we still  
14 better off, even though it may seem a little tedious to  
15 just say we want to hear from every single one of those  
16 people so that we know it's every single one of those  
17 people's voices represented?

18       MS. SHELLENBERGER: I mean, I hope what will happen  
19 is you'll get a sense through the process from groups  
20 that are engaging. That would be trust that will be  
21 built and relationships built where you'll understand  
22 some of those organizations who have been working in  
23 community for many years, and work in coalition, and are  
24 doing work that represents the communities they say it  
25 does. And then I'm sure there will be others where you

1 may have questions.

2       But I think there are a lot of really trusted --  
3 just like you're talking about trusted messengers that  
4 will be doing outreach to communities, that those are  
5 groups you can trust to bring that work in community and  
6 are really careful about making sure they're representing  
7 the broad perspective of their communities.

8       And then it's always hard to predict. I've seen in  
9 local redistricting ten years ago, it was the City of San  
10 Diego, and they were adding a new district, so there was  
11 a lot at stake. And you know, there were a lot of groups  
12 coming forward that were very organized who were  
13 presenting maps and presenting districts that they wanted  
14 drawn. And all of a sudden, the draft maps were up.

15       And there was a community that hadn't really been  
16 paying that much attention and ended up feeling it had  
17 been divided. And they gathered 2,000 signatures in, you  
18 know, twenty-four hours, and showed up at the hearing.  
19 And all of a sudden, the Commission -- City of San Diego  
20 has an independent commission -- was like, where are  
21 these people that they -- this is 2,000 people who really  
22 care about their community and where the lines should be  
23 drawn.

24       So it's just a little unpredictable, and sometimes,  
25 you can be moving through the process and others will --



1 groups will pop up later who, all of a sudden, are aware  
2 of the process and the impact it has on their community.  
3 And you'll have to be a little bit nimble and cautious in  
4 understanding whose voices are being represented and  
5 whose you trust.

6 But I think that's the challenge when you're  
7 trying -- and for you at the state level, it will be the  
8 challenge. And I think the more you're in community and  
9 the more you're engaging with the communities, the better  
10 the sense will be for all of you of who those trusted  
11 messengers and voices are.

12 COMMISSIONER AKUTAGAWA: Thank you very much. That  
13 was very helpful and very indicative of the complicated  
14 nature of what we're facing.

15 MS. SHELLENBERGER: Yes. Yes.

16 CHAIR KENNEDY: Thank you very much, Ms.  
17 Shellenberger. We --

18 MS. SHELLENBERGER: Yeah.

19 CHAIR KENNEDY: -- look forward to  
20 (indiscernible) --

21 MS. SHELLENBERGER: Of course.

22 CHAIR KENNEDY: -- in the future.

23 MS. SHELLENBERGER: Yeah. And I'll get back to you  
24 on that question, and appreciate all the work you're  
25 doing and your discussion.

1 CHAIR KENNEDY: Perfect. Perfect.

2 MS. SHELLENBERGER: Thank you.

3 CHAIR KENNEDY: Thank you so much.

4 Katy, I see that we have another hand raised?

5 PUBLIC COMMENT MODERATOR: If you will please state  
6 and spell your name for the court reporter.

7 MS. GOLD: Yes. This is again, Rosalind,  
8 R-O-S-A-L-I-N-D, and the last name is Gold, G-O-L-D.  
9 Rosalind Gold with the NALEO Educational Fund.

10 And I just wanted to circle back quickly to part of  
11 the dialogue that you were having with my colleague, Ms.  
12 Shellenberger about whether you are inserting any kind of  
13 inequity in terms of analysis of information by having  
14 the mapping person or the line drawers being present in  
15 person when not everybody is going to be able to come to  
16 all meetings and testify in person.

17 You know, this kind of tension existed ten years ago  
18 as well, because ten years ago, you had people who could  
19 show up to hearings in person, but you also had people,  
20 because of working or professional or kinds of  
21 responsibilities, or family responsibilities, or just  
22 whatever they were most comfortable as, could only submit  
23 through something in writing or something through email.

24 So that is going to exist, you know, no matter how  
25 you structure this, and we would not want to deny access

1 to the mapper to in-person meetings because there's just  
2 no way to say that that's going to somehow make things  
3 more equitable because the mapper will only see testimony  
4 that's submitted through the COI tool or submitted  
5 through other means.

6       We think more information is better, and the ability  
7 of you to work with a mapper to sort of sift through how  
8 to give weight to the different testimony, that's again,  
9 as you've been talking about, going to be something  
10 that's a big challenging part of what you're doing. But  
11 you know, again, we think in this situation, it is better  
12 that there be greater access, rather than less.

13       And similarly, you know, I think we are going to  
14 see, as those of us who are going to be working with  
15 community members, sort of gauge level of comfort with  
16 individuals submitting as opposed to individuals  
17 submitting graphic representations of communities of  
18 interest, as opposed to having a community of interest  
19 sort of signed onto by several people.

20       And you know, I think as this evolves we'll be able  
21 to get a better sense of anything we can help in terms  
22 of, you know, elaborating on how to give weight to  
23 testimony.

24       But you know, I think all of you have had  
25 experiences in one way or the other, even if you've had



1 to kind of like listen to children in your families  
2 arguing about something and having to figure out who is  
3 the kid you're going to side with, right?

4 I mean, I think that's just part of any kind of  
5 process that has robust dialogue and a part of the thing  
6 that you'll be doing in terms of determining how to  
7 evaluate the weight testimony should be given. Thank  
8 you.

9 CHAIR KENNEDY: Thank you, Ms. Gold. Thank you for  
10 sticking with us and coming back around on that.

11 MS. GOLD: Thank you.

12 CHAIR KENNEDY: Katy, do we have any further  
13 callers?

14 PUBLIC COMMENT MODERATOR: Nope. That was it,  
15 Chair.

16 CHAIR KENNEDY: Okay. Very good. So to the line  
17 drawing RFP Subcommittee, what do you need from us at  
18 this point that you do not have?

19 COMMISSIONER SADHWANI: Well, I mean, I think that  
20 the callers were extraordinarily helpful. Is there  
21 agreement with some of the things that were laid out by  
22 them? For example, Rosalind Gold laid out four different  
23 types of meetings, public education, community of  
24 interest, collections, CBOs, line drawers. But  
25 ultimately that community of interest is a line -- would

1 have a line drawer at the -- do we feel comfortable with  
2 that?

3 COMMISSIONER ANDERSEN: I don't think so.

4 CHAIR KENNEDY: Commissioner Le Mons, was that your  
5 hand? Please, go ahead.

6 VICE CHAIR LE MONS: Yeah. I thought they were  
7 extraordinary helpful -- extraordinarily helpful as well.  
8 And I want to recant my earlier support of line drawers  
9 not being present at the -- if the COI-type meetings that  
10 they described. So let me just -- let me put a frame  
11 around that. I'm shifting from how I was conceptualizing  
12 this before, sort of, this building-block model and  
13 looking more at it from this portrait model, where the  
14 artist is there. And that's -- I'm just using that  
15 example, because that was, sort of, the way it was  
16 spelled out.

17 So it's one thing to give people the pieces, in this  
18 case the line drawers the pieces of the puzzle to put  
19 together. And you can put something together from that.  
20 I'll look at that as, like, the kind of Langel (ph.)  
21 model. But then, the artistry side, where you have the  
22 artists actually there taking in the information and  
23 creating the visual. And at the end of the day, I think,  
24 well, at least in my mind I'm thinking that we really are  
25 trying to get to that. Like, that's our -- and we're not

1 trying to get to a narrative report at the end of the  
2 day. We're trying to get to a visual map that is a  
3 picture, right, for lack of anything else to really  
4 compare it to.

5       So I think that to not have those individuals  
6 present that can translate what's being shared with us  
7 into a picture creates either another step where that has  
8 to happen at some point. Because at the end of the day,  
9 yes. And this has been my struggle with what do we do  
10 with narrative only? Yeah, I keep, kind of, running it  
11 into my head. What are we -- I'm not saying it's not  
12 valuable, but what do we do with narrative only? What do  
13 we do with it? We try to either have it -- have us land  
14 somewhere, based on a conflict, right, that we remember,  
15 oh, yeah. And we have over here some written information  
16 that suggested it supports us leaning in that direction,  
17 sans a picture. But when that narrative has been  
18 translated into a picture, we have a picture comparison,  
19 which I think is a lot of what we'll be doing as well, is  
20 looking at those pictures.

21       So my thinking would be that as much as we can have  
22 that present, and using the COI tool to do that same  
23 function. So I mean, sometimes that can be a real live  
24 person, or we have this tool that does that same idea  
25 when we're in the public. So that's a little bit

1 different than a person going on. I also am not of the  
2 belief that this is going to be an individual sport.

3 COMMISSIONER ANDERSEN: I know that.

4 VICE CHAIR LE MONS: So even if I'm logging on to  
5 the COI tool as a person, Joe Antonio (ph.) that lives in  
6 Toluca Lake, I had probably not coming on here drawing a  
7 map in isolation. I'm either doing it on behalf of my  
8 community of interest, which means it involves other  
9 people. I probably have talked to them. We, kind of,  
10 all agree. We're a group. We're concerned about X. So  
11 I just -- I throw that part out there for other  
12 commissioners' thoughts on that. Because, I think,  
13 again, when we talk about this, we kind of slip into  
14 this -- talking about it from an individual -- I don't  
15 think we're going to have a lot of individuals. Because  
16 this is about groups. It's about communities. So maybe  
17 that's a duo? I don't know. I'm thinking it's more than  
18 that, but okay, maybe a duo, but not individually. So --

19 COMMISSIONER ANDERSEN: I think there is some  
20 individuals.

21 VICE CHAIR LE MONS: -- those are my thoughts.

22 CHAIR KENNEDY: Thank you, Commissioner Le Mons. I  
23 just want to say that I have not recanted.

24 COMMISSIONER ANDERSEN: Yes.

25 CHAIR KENNEDY: I believe we are the artists.

1 COMMISSIONER ANDERSEN: Yes. Yeah.

2 CHAIR KENNEDY: The line drawers follow our  
3 instructions. It's almost programming a computer in my  
4 mind. You know, I'm not trying to impose my vision of  
5 this. But I really think that we are trying to shift the  
6 paragon from the 2010 Commission's paragon to the new  
7 paragon. And I see the community of interest input as  
8 very separate from the map drawing. We'll have plenty of  
9 input during the map drawing. And you know, even though  
10 we're the ones instructing the line drawers, yes, I would  
11 like the line drawers there during those mapping  
12 sessions. But you know, I still am thinking in terms of  
13 a different, a very different paragon from last time, so.  
14 Commissioner Sinay?

15 COMMISSIONER SINAY: Thank you for saying that,  
16 Commissioner Kennedy. Because I think I've been more on  
17 your -- you know, what you're saying is more in what was  
18 in my mind. But I keep trying to figure out if I've just  
19 been in a different world, which could be also.

20 But the -- it's interesting, Commissioner Le Mons,  
21 to hear you say, I don't see this as an individual sport.  
22 Sorry, if I'm not using the right analogy. I actually  
23 did see it as an, in this day of COVID, that some people  
24 would find this really interesting. And even myself, I  
25 sat down, and said, okay, let me think through what

1 communities would I map? How would I define communities?  
2 And it was really an interesting experience for me to  
3 think about it, you know, how would I define it at the  
4 county level, at -- you know, at all the different  
5 levels? And yes, you would hope that it would be based  
6 on other people. But people define -- self-identify to a  
7 community. And then, sometimes communities identify  
8 themselves collectively. But some people self-identify.  
9 And so I've always -- I've seen it both ways, that  
10 individuals will do it. And if you share it with a  
11 friend, and say, hey, what do you think? You know, what  
12 are your communities that that people would use?

13 CHAIR KENNEDY: Commissioner Taylor?

14 COMMISSIONER TAYLOR: Yes. As we think of about  
15 line drawers being present, I also felt that there was a  
16 issue of transparency with them being present, that the  
17 public wanted to see their input physically come to form  
18 and shape. And so I don't think that can be overlooked  
19 that the public wants to see their input in action.

20 And speaking to the narrative, as the narrative has  
21 to be translated to a like kind for the mapper or for the  
22 line drawer to synthesize. So I don't see as one having  
23 more weight than the other once it's translated to the  
24 same. So they just have to be put into a equal value of  
25 use, so they all can be used in the same manner. So I

1 feel that the data management piece can, sort of,  
2 equalize the narrative and the -- or the written or the  
3 COI tool. And I guess that might come to the funnel that  
4 we were talking about prior. But again, I don't think we  
5 can overlook the importance of the transparency of having  
6 a line drawer present at one of the meetings.

7 CHAIR KENNEDY: Thank you for that.

8 I've got Commissioner Fornaciari next, then,  
9 Commissioner Sinay and Commissioner Toledo.

10 COMMISSIONER FORNACIARI: So I guess I have a  
11 question for you, Commissioner Kennedy. If we're  
12 collecting community of interest testimony, and as  
13 Rosalind Gold said, it is a geographic-based notion of  
14 community of interest, is a geographic-based notion, if  
15 we don't have the -- if we don't -- I mean -- and I think  
16 it's maybe a semantic thing too, but if we don't have  
17 someone there to draw a picture on a map of what the --  
18 of the testimony, then how do we capture that in a way  
19 that we can use it?

20 CHAIR KENNEDY: No. That's a good question. And  
21 Commissioner Taylor's formulation of it really helped me  
22 think this through further. I'm certainly -- I'm not  
23 fully persuaded yet, but I definitely see the point. I  
24 mean, I guess, I think that the data management people  
25 could be drawing or taking the input into the COI tool

1 and displaying it during those sections. But yeah, I'm  
2 putting together a picture.

3 Commissioner Sinay, Commissioner Toledo,  
4 Commissioner Turner, and Commissioner Andersen -- and  
5 just a note for everyone, we still have to have the  
6 discussion on future agenda items and meeting dates. And  
7 so we need to be asking support staff if we could come  
8 back after a 5 o'clock break?

9 DIRECTOR CLAYPOOL: I will --

10 CHAIR KENNEDY: Commissioner --

11 DIRECTOR CLAYPOOL: I'll look into that, Chair.

12 CHAIR KENNEDY: Thank you.

13 Commissioner Sinay?

14 COMMISSIONER SINAY: Thank you, Commissioner Taylor,  
15 for your comment. And you know, I keep going back to the  
16 equity and transparency trusts. Those are all, you know,  
17 kind of, our values that we've brought up at different  
18 times.

19 And I think we need -- whatever we do -- and I might  
20 be jumping way ahead, we need to be clear. And I think  
21 the way you've just described it was clear. But that  
22 when we're at a community of interest forum, or any  
23 forum, that the lines are, either if a COI, you know,  
24 it's one piece of what we're looking at, or it's the  
25 actual maps that are being -- you know, I see them as two



1 different, one is the building blocks and one is we're  
2 getting to finalize the maps. And we just need to be  
3 very clear on what we're doing throughout the process, so  
4 people don't -- we -- if we had the line drawer there,  
5 they drew a -- drew the map, and someone went away  
6 thinking that was the map. And then, they came back --  
7 we come back with a different map, they're, like, wait.  
8 What happened with the map I drew? And so -- and that  
9 just goes into communication in how we talk about all of  
10 this. But that's going to be very critical in this.

11 CHAIR KENNEDY: Right.

12 Commissioner Toledo?

13 COMMISSIONER TOLEDO: No. Actually, I'm grappling  
14 with this. The possible confusion that might occur with  
15 the COI, the line drawers being at the COI and drawing  
16 the maps. And then, but then not being the maps. And  
17 the maps looking different. But I do think it's likely a  
18 communication issue. It's an education issue as well.  
19 And if we communicate clearly we might be able to ensure  
20 that there's minimal confusion, or try to reduce the  
21 confusion. That's just something I'm grappling with  
22 right now. Thank you.

23 CHAIR KENNEDY: Yeah. Thank you.

24 Commissioner Turner?

25 COMMISSIONER TURNER: Thank you, Chair.



1 I agree to end with what -- start with what  
2 Commissioner Toledo said. I think it is a communication  
3 issue. I think at the start Ms. Gold gave the four  
4 different types of means that I thought was very helpful,  
5 public information, and I put slash education, collecting  
6 COI information to those rights groups, CBOs, and then  
7 the line drawers. My thought is that in the first  
8 meetings that we have, the public information education  
9 meetings, that we don't need line drawers there for  
10 public information, public education, line drawers and  
11 perhaps not even data management, because we truly are  
12 giving out information sharing.

13 Now, from the other pieces, from the collecting of  
14 COI information, my thinking, even in having the line  
15 drawers there, if we have a very clear, concise messaging  
16 up front saying that we will have line drawers here.  
17 They're here to begin to get a sense of some of the types  
18 of information. So you know, whatever the explanation  
19 would be, it would minimize any confusion. And I think  
20 it's important that they're there. Because I was -- I've  
21 been thinking, and even tie it into the conversation  
22 about whether all commissioners will be at a meeting, or  
23 just some commissioners will be there, et cetera, to me,  
24 they're kind of closely related. Because I'm watching  
25 and very aware of how we're working as a commission.

1           And when we have something that we're owning, we  
2 really hold onto it. And it seems that we also  
3 prioritize things that we have experience in. And so I'm  
4 thinking likewise from just human nature, if you're  
5 hearing something firsthand, it provides color and  
6 shading and some life to it that's different than if  
7 you're just being told something that is, kind of,  
8 mechanical, a step removed, and becomes just maybe a  
9 technical drawing, as opposed to the coloring that can be  
10 had from hearing firsthand conversation and testimony.  
11 So from that reason, I think it's important that they are  
12 involved. They're hearing the colorful conversations,  
13 testimonies, et cetera as people are describing or  
14 drawing their communities of interest.

15           And then, therefore, when it is time for them to  
16 begin to draw, even hearing from the CBOs, because I  
17 think, again, they'll be talking a whole lot about their  
18 communities and the importance of it and what have you.  
19 So for me, it would be that second meeting -- second,  
20 third, and fourth meeting, we would want to have both the  
21 line drawers and the Data Management person.

22           CHAIR KENNEDY: Very good.

23           COMMISSIONER TURNER: Thank you.

24           CHAIR KENNEDY: Thank you, Commissioner Turner.

25           Commissioner Andersen?



1           COMMISSIONER ANDERSEN: So I like and I appreciate  
2 what Commissioner Turner was just saying. In terms of,  
3 you know, the mapper and -- you know, does the line  
4 drawer need specifically to be there? If the line drawer  
5 and the Data Management people -- the issue is, who is  
6 exactly doing what? And I believe as we've -- the Data  
7 Management people have already been said, here, you go,  
8 find out a little bit more. I would -- I'm hoping that  
9 you will do the same with the line drawing. And because  
10 I believe both us need to immediately go to, in our case,  
11 Karin MacDonald and the people who actually -- the line  
12 drawers who were taking the input from -- in 2010, and  
13 get their insight.

14           And the Data Management to go to the people at the  
15 Data Management, who can give an idea of, yes, we can do  
16 that, or you know, we really can't. And let us, kind of,  
17 put the two together, in terms of delineate. We  
18 understand that as a commission our intent. We need  
19 someone to help us draw the communities of interest. We  
20 need someone to help us. Because it's -- we're, just the  
21 commissioners or the community -- if the commissioners  
22 aren't going to be actually drawing the communities of  
23 interest tool, we're not going to be doing that. We need  
24 a person to be doing that and taking that information in.  
25 And exactly who if it is the line drawer, if it is the



1 Data Management, if they can both there. I think we need  
2 just -- right now, I believe, both RFIs and the -- or  
3 RFPs include both. And I think we need to delineate just  
4 a little bit more in terms of what people can do. So --  
5 and that, I'm hoping can move us along. I'm seeing a  
6 couple of hands.

7       So obviously, I'm not explaining this well. But in  
8 terms of, you know, when we really have to have the line  
9 drawers, it's certainly, and actually it's the artistic  
10 part. I also have to agree with Commissioner Kennedy, we  
11 are the artists, and line drawers are, indeed, they're  
12 going to give us an idea. But you know, it's not --  
13 they're not the only people. And they certainly aren't  
14 going to be drawing it. We are. They would be assisting  
15 us. So I -- you know, I still think there's a  
16 possibility. We just need a little bit more input.

17       CHAIR KENNEDY: Thank you, Commissioner Andersen.

18       I have Commissioner Yee, and then, Commissioner Le  
19 Mons.

20       COMMISSIONER YEE: Thank you, Commissioner Andersen.

21       And yes, I think, you know, it comes down to very  
22 practical roles during meetings. Like, who controls the  
23 display? Who generates a line that gets drawn on the  
24 screen, you know? In my thinking, Data Management is a  
25 past role in a meeting. It takes in information, right?

1 That information comes in through meetings. They're also  
2 managing information that comes in just through COI  
3 tools, you know, people that submit things that don't  
4 show up -- and don't show up at meetings. In fact,  
5 that's going to be a lot of input probably, including  
6 individuals. It's actually -- you know, I think we're  
7 going to get all kinds of input from groups. Myself, I  
8 would, as an individual, absolutely. I would absolutely  
9 submit a map of my own, or maybe several, you know. But  
10 who controls the display? And as I'm thinking about it,  
11 I'm thinking that would be the line drawer. Because  
12 that's the person with the technical expertise to handle  
13 maps and lines. Now, the testimony, I mean, some people  
14 will come with a COI tool product to display it. And I  
15 guess the line drawer actually -- would actually help us  
16 display that, that submission for that member of the  
17 public.

18 But I'm guessing a lot of people, maybe most people,  
19 would just come in with thoughts. You know, don't split  
20 my town. Or somebody from Long Beach, yeah, sure,  
21 actually I feel closer to OC, to the Orange County -- to  
22 Orange County -- sorry, to Orange County than to LA  
23 County, include me, you know? And if you actually showed  
24 them a map of their city, they'd actually might be  
25 surprised at what the actual boundary is. Because they



1 don't think in those terms, right? They're not thinking  
2 of -- if I showed you a map of Oakland, I mean, it's  
3 really surprising how much of Oakland is actually above  
4 Berkeley, you know, more than Berkely. People don't  
5 think in those terms. They just think in terms of who  
6 you include me with, don't cut me in half, and so forth.  
7 So if someone makes a comment like that, to then draw a  
8 map of it, that's almost an educational task, you know,  
9 for the line drawer. Oh, do you mean this? So don't do  
10 this? You know, when they weren't thinking of exactly  
11 how that looked on a map.

12       So for those reasons, I think we do need a line  
13 drawer, as long as we are clear, absolutely Commissioner  
14 Kennedy's point is well taken to make it super clear what  
15 stage of the process we're at, when we're at a particular  
16 meeting, you know, to tell them when we are or are not  
17 actually drawing potential district lines, versus just a  
18 community of interest, or so on and so forth, and to make  
19 that part of a good and clear and robust educational  
20 component of our meetings.

21       CHAIR KENNEDY: Very good.

22       Commissioner Le Mons?

23       VICE CHAIR LE MONS: So as far as my recanting, it  
24 was based on the -- my support was based on the  
25 confusion. And I agreed with all the commissioners who

1 feel that that can be resolved through clear  
2 communication. Because that was the weight of that for  
3 me, is that we wouldn't want to confuse what we were  
4 doing. So I'm happy to hear that we have a potential  
5 solution for that.

6 Also, in how I'm wrapping my mind around this, the  
7 thing that keeps throwing me, because we keep getting  
8 corrected, that we're drawing the lines. And so I want  
9 to understand, when I think of it the easiest thing that  
10 comes to me is wire frames. And I think Commissioner  
11 Akutagawa brought this up yesterday. So I have been  
12 involved in very detailed wire-frame development for  
13 building, not just websites, but you know, really robust  
14 tech programs, right? I'm not the one doing the coding.  
15 I'm not the one doing the technical aspect of it. But I  
16 am the one giving the narrative. I'm telling them what I  
17 want. And I can tell you having gone through processes  
18 like these for months, like, working with the architects,  
19 or actually creating the wire frame, they're taking what  
20 I'm saying and translating it into the wire frame. If  
21 I'm not there really telling, like, really richly telling  
22 them, because their interpretation of what they think  
23 they hear is different if I just wrote it down and gave  
24 it to them and say, yeah, they could -- you know, they  
25 could do it that way too. But it's so much more robust





1 when I'm actually able to be in the room with the  
2 architect and share what I'm trying to get across. And  
3 then, they show me some examples. They move it over  
4 here. They move it over there.

5       So I, kind of, imagine that's what the line drawers  
6 are doing. We're tell -- giving them some information.  
7 And they're moving things around, or am I mistaken? Are  
8 we actually have some kind of device or mouse or  
9 something in our hands, and we're all sitting around  
10 drawing that? I am unclear on this. Because I keep  
11 getting -- hearing commissioners go, oh, no, no, we are  
12 drawing the lines. And so I need to get clear on what  
13 that really means? Who's drawing the lines?

14       And then, as far as the individuals are concerned, I  
15 don't think that individuals who are interested in this  
16 as an individual won't participate. That is not what I'm  
17 saying at all. I guess, what I'm simply saying is that I  
18 think the complexity of this, the fact that there are --  
19 we've heard from groups who talked about -- and I was so  
20 impressed with the group yesterday who acknowledged  
21 they're vulnerability by saying, it took me years to  
22 really understand what we were doing, and I'm involved in  
23 this. And it took until this point to really grasp what  
24 we were really doing. So to think that the average  
25 person is going to be participating in this process as an

1 individual the same way these groups, and the groups are  
2 teaching individuals, so they can learn and know how to  
3 participate, I mean, that's going to be the bulk of -- if  
4 guess is just what I'm saying, that's going to be the  
5 bulk of where the feedback is going to come from.

6 But I'm not for one moment suggesting that there  
7 shouldn't be mechanisms that people like Commissioner Yee  
8 in his spare time wants to draw multiple maps from all  
9 different, maybe community perspectives will happen. I'm  
10 sure there are individuals out there who would do that.  
11 So I just wanted to clear that part up. I'm not  
12 suggesting we ignore individuals.

13 CHAIR KENNEDY: Very good. And in response to your  
14 first part, you know, I think it's clear that we will not  
15 have our hands on the mouse. But it's also clear to me,  
16 and I may be wrong, but it's clear to me that the line  
17 drawers aren't going to move that mouse until we tell  
18 them to, you know. And maybe we all need -- I haven't  
19 done it yet, but maybe we all need to sit down and watch  
20 at least one public mapping session from 2011. Go back  
21 to the video archives and sit down and watch it. And I  
22 think that would help all of us have a clearer  
23 understanding of this process.

24 I have Commissioner Vazquez next, followed by  
25 Commissioner Sadhwani.

1 COMMISSIONER VAZQUEZ: Thank you.

2 And apologies to my commissioners for missing most  
3 of today's discussion, although, I've been listening for  
4 the last couple of hours.

5 Agree with, I think, most of, if not all of what has  
6 been said on this particular topic. I personally think,  
7 at least it sounds reasonable to me, to have line drawers  
8 at our community of interest phase of public meetings. I  
9 will just say, my addition to this conversation is that  
10 that is going to be a much more time-consuming process in  
11 terms of this dynamic back-and-forth conversation we're  
12 really hoping to have facilitated between someone who is  
13 actually drawing the lines in response to comments that  
14 they are getting from a community member. It's very  
15 different from, you know, me stepping up to the mic and  
16 saying, hey, this is my community. And then, sort of, on  
17 the back end, the audio file or the video file of my  
18 comments or the written transcript then gets ported over  
19 in some form or fashion to a map.

20 I think what we're proposing is a much more  
21 transparent and publicly accountable process. So that,  
22 again, I think several folks have said, you know, so that  
23 a community member can go, oh, no, no, no, no, I didn't  
24 mean that. I meant this. And so we'll get more  
25 authentic and genuine, I think, community of interest

1 maps, building blocks, from that process. But it is  
2 going to be in real time more time consuming. So we  
3 should, again, sort of mentally and practically budget  
4 for that kind of dialogue. Because it's not going to be  
5 just a queue of two minutes in series comments. So those  
6 are my thoughts.

7 CHAIR KENNEDY: Thank you, Commissioner Vazquez.  
8 Commissioner Sadhwani?

9 COMMISSIONER SADHWANI: Yes. Thank you.

10 I think this is great that we had this conversation.  
11 I think we've needed to have this conversation for a  
12 while, so that we can all figure out what this is going  
13 to look like. You know, I will share that Commissioner  
14 Andersen and I had many of these conversations with line  
15 drawers. And so I feel like we've benefited from that.  
16 You know, originally, we had thought about, we should  
17 bring all of these line drawers in to speak with you.  
18 And at the same time, one, it's a lot of time; but two,  
19 as we've mentioned before, you know, with the VRAPs  
20 (ph.), there's a bazillion different experts out there  
21 that we could potentially find to bring in and talk with  
22 us. And there's not going to be a conflict of interest  
23 at all. In line drawing, there's not that many folks,  
24 right? In 2010, we had two applicants. We would be very  
25 fortunate if we have one this time, maybe we'll get more.

1 But the -- you know, when it came to, like, should  
2 we just ask Karin to come and share with you what 2010  
3 looked like? You know, we kind of stopped short on that.  
4 And perhaps we should've just asked her to come in. But  
5 at the same time, I think we'd be very fortunate if she  
6 were to be willing to apply this time around. And my  
7 sense from the conversations we've had, I don't know how  
8 many more applicants we're truly going to have. I think  
9 that this -- but I think that -- you know, if it's -- if  
10 the commissioners feel like it would be helpful, we can  
11 certainly reach out to her or others to come in and share  
12 more about what does the profession of line drawing look  
13 like? Are they -- I think what we have heard from  
14 multiple people is that Q2 did an excellent job in 2010  
15 of really following what the commission wanted.

16 That being said, you know, I don't see Q2, Karin, or  
17 any of the other line drawers we've spoken with as just  
18 pure hacks, who'd just sit there and do exactly what  
19 they -- they have ideas as well. So which is why we  
20 wanted this approach plan, so to speak, in an RFP to  
21 glean from their expertise. And so I think it's -- you  
22 know, it's touching on both sides of this conversation  
23 of, you know, who's the artist here, right?

24 Having listened to everything, I went back to the  
25 slides that we had yesterday and just started to sketch

1 some of what I'm hearing from everyone. One of the  
2 things that I'm hearing -- and so if you don't mind, if  
3 you'll indulge me for an extra minute, I'm -- would like  
4 to share my screen. I literally just made this, but  
5 happy to make it publicly available when it's possible to  
6 do so. Would that be -- is everyone cool with that?

7 CHAIR KENNEDY: Yes.

8 COMMISSIONER SADHWANI: Just a quick --

9 CHAIR KENNEDY: Go ahead.

10 COMMISSIONER SADHWANI: -- a quick share screen and  
11 a plan -- or a draft, the beginning of a draft plan. So  
12 previously, we were thinking about this in terms of pre-  
13 Census and post-Census, and then, after the draft maps.  
14 I think that's still fairly there. But I hear the  
15 concerns of the community, the -- you know, we don't  
16 really know when Census will be out there. We heard from  
17 Rosalind Gold. But there are these various meeting  
18 types. I think she was really synthesizing what we all  
19 were talking about. So I just -- I included that.

20 What I'm thinking is that in mid-January to March,  
21 first of all, we won't have a line drawer by then. The  
22 RFP process is going to take too long. So even if we  
23 want to go out and collect community of interest  
24 information, we won't have a line drawer set up by that  
25 point to actually do that work. So that time period

1 during mid-January and March, then, should be our  
2 educational outreach, all of those things we've already  
3 talked about. I'm not going to say what that all looks  
4 like, Outreach can come up with that, or our staff can  
5 come up with it, whatever that looks like. We know we  
6 have ten regions. I would still continue to ask us to  
7 think about how many meetings, how many educational  
8 Outreach meetings would we want to have? What do we  
9 think that looks like, right? Maybe there are  
10 educational videos. Maybe it ties into the grants. I  
11 don't know. But that time period is that educational  
12 piece. And we don't have a line drawer anyway, because  
13 the RFP will simply be out.

14       Perhaps, I don't know how quickly the RFP will move  
15 for the Data Management system and/or a manager or a  
16 person, if that system ends up being -- having a person  
17 attached with it. Perhaps, during that time period, we  
18 might be securing that. We'll also be having, hopefully,  
19 fingers crossed, the RPV analysis that's going to be  
20 public statewide, which will give us recommendations of  
21 how to be VRA compliant, what additional analysis we  
22 need. Come March, right, hopefully, we'll be able to  
23 secure the line drawer and Data Management person or  
24 system. I know I've heard -- I know Commissioner  
25 Andersen's workshop is really important. So one of those

1 meetings, then, is a workshop and/or training for the  
2 CRC. How are we going out and collect community of  
3 interest info and how to map it, right? So in March, we  
4 have to make sure that whole plan is there and ready.

5 And I'm sorry, just to go back, I think a part of  
6 the education, then, part of that message -- and I know  
7 people have asked, well, what's our message? I think a  
8 part of it is, this -- you know, what is redistricting?  
9 Why is it important? All of those key pieces. But also,  
10 we're coming back to these regions. We're coming back in  
11 March to June to collect this information on communities  
12 of interest. Here's what that's going to look like.  
13 Here's how you can prepare yourself. Here's how you can  
14 use the COI tool, et cetera, right?

15 So in March, we're going to be more internally  
16 focused. We're getting all of these data points  
17 together. There's other pieces I don't have on here that  
18 Commissioner Andersen and I talked about, water  
19 districts, school boards, et cetera. We can be  
20 collecting all of that data. And then, March to June,  
21 and again, sometime in this time period we're going to  
22 get Census data. But regardless of whether or not we  
23 have Census data, we can go out and start collecting the  
24 communities of interest with a line drawer, right? I  
25 think that that's ultimately what we keep coming back to,



1 is we're going to need a line drawer present. That  
2 doesn't make them the artist, but simply that they can  
3 capture and be transparent with the community about where  
4 their community of interest is. We need to figure out  
5 how many meetings that would be. Is it thirty-five  
6 maybe? I don't know. I'm just throwing that out there.  
7 Rosalind Gold had also mentioned formal meetings with  
8 CBOs and VRA organizations, who are going to want to  
9 present their draft maps. I don't know if we want to do  
10 that or not. I heard that from her. But I would say  
11 maybe five meetings there. And I see I have a typo in  
12 here somewhere as well.

13         June, we move into drafting maps. And again, who  
14 knows when we'll get Census data. All of this is a rough  
15 timeline, right? That would again be public meetings  
16 with the line drawer. I don't know if ten meetings is  
17 realistic. I think that they met for an entire month  
18 every single day in 2010. But on our end, we need a  
19 sense of what these different meetings are and how many  
20 they'll be and a rough time frame for the RFP. If that  
21 were the timeline, then June -- would July we release  
22 those draft maps? And then, we go back out with the  
23 draft maps and collect feedback, to find out what are we  
24 getting wrong? What are we missing, right? Undoubtedly,  
25 there will be improvements to make. Again, we have ten

1 regions. Will we do about fifteen meetings there?

2       So that's kind of what I've just been putting  
3 together as everyone's been talking and as we're thinking  
4 about that. I'm going to stop there. But I'd love to  
5 get a little feedback. You know, as with anything that I  
6 present, I present it just for your feedback. We don't  
7 have to use this at all. But I feel like we need to  
8 start moving some of this forward. And certainly, we  
9 need some additional shapes for us to move forward in  
10 this RFP.

11       CHAIR KENNEDY: Commissioner Sinay. And then, I  
12 have one quick comment. And then, I'm looking for other  
13 hands, Commissioner Turner.

14       Commissioner Sinay?

15       COMMISSIONER SINAY: Thank you.

16       Thank you, Commissioner Sadhwani, for putting that  
17 together as we were listening.

18       You know, I think the numbers are fine, just because  
19 I'm -- you know, I'm new to this. But I want -- I did  
20 want to share, that last time the way they did the  
21 community map was they did one day, and they had two-hour  
22 slots. And the groups, kind of, just signed up for those  
23 two-hour slots. So they were able to do it all in one  
24 day. And each one presented their map. So I -- five  
25 days may be too much on that end. We may want to do it

1 in two days. But the -- but I thought all the other ones  
2 looked great.

3 CHAIR KENNEDY: Thank you, Commissioner Sinay.

4 My one comment would be, I would suggest moving the  
5 workshop back to February, instead of March. I think,  
6 you know, we may be looking to make good use of time in  
7 February before things start getting busy.

8 Commissioner Sadhwani?

9 COMMISSIONER SADHWANI: I think -- I love that idea  
10 in principle for the VRA and outside litigation. We  
11 already have those RFIs largely written. And they're  
12 ready to go. And they have a shorter process to go  
13 through at OLS. And we still don't anticipate actually  
14 hiring until the end of February. So I think the reality  
15 for us is that I don't know, and maybe Dan can add  
16 something here, but I don't know if we'll get a line  
17 drawer onboard by February.

18 CHAIR KENNEDY: Right. But we could perhaps use a  
19 fair and reasonable contract to bring someone in for one  
20 training event.

21 Director Claypool?

22 DIRECTOR CLAYPOOL: First, I'd like to say that  
23 getting together with Karin and Jaime Clark, and maybe  
24 even drawing in Angelo Ancheta for a discussion about  
25 what you're going to encounter is an excellent idea.

1 They -- you know, so that might even be a presentation  
2 possible for next time. But that -- they're really a  
3 wealth of information there. And they're willing to give  
4 it to you.

5       As far as the training, I believe that as in a role  
6 as at the Statewide Database, Karin might be willing to  
7 simply give you the training without being necessarily in  
8 place with a contract, if -- or even if she's going to,  
9 hopefully she will be one of the bidders on the contract.  
10 But she's a willing person like that. She likes to  
11 spread that information.

12       And then, finally, I have one other thing. We keep  
13 talking about the data manager. And last time it started  
14 with Karin's group, Q2. And then, it pretty much was  
15 taken over by the commission, because when we saw the  
16 volume. We never had anyone there. We would just pull  
17 the information straight across. Karin would send it  
18 over. And then, we would categorize it. I don't know  
19 that the data manager necessarily needs to be in the same  
20 room or in any of the meetings. I do have a strong  
21 belief that the line drawer needs to be there. Because  
22 they really do -- they really do add to the process. But  
23 we'll see what the data managers say.

24       And then, finally, we're going to keep our fingers  
25 crossed on that line drawer contract. It's going to



1 depend a lot on whether we can get some expedited  
2 services. And DGS has been very good at -- particularly  
3 the Office of Legal Services, has been very good at -- to  
4 the last commission. And I'm expecting they'll be good  
5 to this one. So I think perhaps we'll see what we can  
6 do. But as far as having that training, I wouldn't  
7 hesitate to ask Karin.

8 CHAIR KENNEDY: Okay.

9 Commissioner Turner?

10 COMMISSIONER TURNER: Thank you.

11 And thank you, Dan. Yes. The -- for our  
12 subcommittee, we do also intend to reach out to Karin, as  
13 well as to ask the questions of the digital response that  
14 we had. So we'll get back to you on what we're hearing  
15 as well.

16 I'm wanting to make -- and thank you, Commissioner  
17 Sadhwani, for just, kind of, moving us along and  
18 presenting it. It looked really good to me. The  
19 question, and maybe in the wrong placement that I had  
20 was, in thinking about the number of meetings, thinking  
21 in terms of the regions and what have you, I think we  
22 initially said that we were not set on these regions.  
23 And that we would leave this with them again. And it  
24 somehow sounds like we've, kind of, solidified that these  
25 are the regions. And so I just want to keep talking

1 about that, or at least lift it to make sure either we  
2 have definitely determined that these are such, in which  
3 we need to say that, and if not, let's just keep in mind  
4 that based on how we ultimately -- what -- where we  
5 ultimately land with regions, the meetings can begin to  
6 shift too. So maybe that's another conversation that we  
7 need to quickly have.

8 CHAIR KENNEDY: Commissioner Akutagawa?

9 COMMISSIONER AKUTAGAWA: Yeah. I want to support  
10 what Commissioner Turner just mentioned. I think, given  
11 also our earlier discussion about the size of some of the  
12 regions, I do agree with what she just said, that -- you  
13 know, I think we may just need to make it a little bit  
14 more manageable. I know that some commissioners, for the  
15 purposes of the -- I'll call it the data gatherings, you  
16 know, doubled up, and you know, participated in more than  
17 one region. I think if whatever solution it is, whether  
18 or not, you know, whatever -- anyways. I just wanted to  
19 say I do support that. I think LA County alone is huge.  
20 The far north is very, very large. And even the Inland  
21 Empire and San Diego County, you know, those could be  
22 broken up into maybe smaller pieces as well too, just to  
23 make it so that we're ensuring that we're covering these  
24 regions adequately.

25 CHAIR KENNEDY: Okay.



1 COMMISSIONER SADHWANI: Can I respond really quickly  
2 to that?

3 CHAIR KENNEDY: You can respond. And then, I have  
4 Commissioner Le Mons.

5 COMMISSIONER SADHWANI: Absolutely.

6 For me, it's not even about the regions, right?  
7 Like, I feel like that's still, yes, totally. I just  
8 threw that on there, because that's what we're working  
9 off of now. I have no -- what we need is a number of  
10 meetings, right? And we know, generally, are ten  
11 regions. So for me, the regions are important. I think  
12 that's an important conversation. I think we can also  
13 overlay that. Like, do we want in each region to do one  
14 evening of just Spanish language, one evening of, you  
15 know, Asian languages, or other languages that are needed  
16 in those places? But to me it's like, well, okay, how  
17 many meetings, right? So I hear you. And I'm totally  
18 onboard with that. But for the RFP, we don't need the  
19 regions to be figured out.

20 CHAIR KENNEDY: Okay.

21 Commissioner Le Mons?

22 VICE CHAIR LE MONS: I actually was thinking the  
23 same thing that Commissioner Turner and Akutagawa. When  
24 you were presenting Commissioner Sadhwani, I kind of was  
25 thinking we do need to know, because it kind of is the

1 math. So if we're talking about three touchpoints, or  
2 going with yet -- well, the education, I guess, wouldn't  
3 be tied to the line drawer. But we're talking about  
4 those other different types of meetings being tied to the  
5 line drawer. And we know that that's multiple trips.  
6 And knowing where we're going and how many different  
7 places we're going helps us get to the number.

8 Now, we could guesstimate it. We could say, well, we  
9 have ten now. I don't know how many they had last time.  
10 But let's say we carve it up a little bit differently,  
11 because of some of the big counties that people just  
12 mentioned. And we say, okay, we'll have somewhere  
13 between fifteen and twenty. Let's say we'll have twenty  
14 retouch points, sixty meetings. Like, I think we need to  
15 do some kind of -- we don't have to define the regions.  
16 But I do think we have to have some sense to give you a  
17 answer to the number of meeting question that is built on  
18 something, other than just pulling it out of thin air.

19 CHAIR KENNEDY: Commissioner Sinay?

20 COMMISSIONER SINAY: Even though I said everything  
21 looked great, afterwards I remembered. Is July late for  
22 us to have the maps? I mean, I know that's when they did  
23 it last time. But I guess I always, kind of, thought we  
24 might do it in June, or you know. So I just wanted to  
25 bring that up.



1 CHAIR KENNEDY: Director Claypool?

2 DIRECTOR CLAYPOOL: So you have a requirement to  
3 have, and I think we looked this up, fourteen-day display  
4 of maps in July. So automatically, you have to be there.  
5 The last commission actually -- there were, Commissioner  
6 Sinay, there were two large group meetings. There was in  
7 Northern California and one in Southern California, but  
8 exactly the same format that you were talking about, they  
9 were given expansive time. After that period, so they  
10 did twenty meetings, or about twenty meetings, maybe it  
11 was eighteen, then they did the large group meetings, the  
12 two. And then, they went to what they called a blackout  
13 period. And that'd been requested by one of the groups.  
14 They had actually requested two of them. But we did a  
15 five-day blackout period where the commission didn't do  
16 any work on any maps. Because they were going through so  
17 many iterations that it was just hard to follow which  
18 direction they were going in. After those five days,  
19 they received public comment regarding those maps.

20 And then, there were another -- it was either  
21 fourteen or sixteen days of going back out and doing  
22 refinements with those maps before they reached the  
23 July -- the July display. Then, after the July display,  
24 they went into a final refinement. And then, there was a  
25 brief period where Q2 needed to, kind of, solidify what



1 they had. And then, they had their final maps. But all  
2 those were done after July. All that work was done at  
3 McGeorge Law School here in Sacramento. So that was,  
4 kind of, the pattern and the pace. So they had phase I,  
5 large groups, blackout period; phase II, July maps; and  
6 then finished up.

7 CHAIR KENNEDY: Okay. It's 5 o'clock. We need to  
8 take a break. We need to have the discussion on future  
9 agenda items and future meeting dates. We may need ten  
10 or fifteen more minutes to provide everything that the  
11 subcommittee needs from us. So I'm estimating that we  
12 will be here until 6:15. So I've alerted the support  
13 staff to that. So let's take a break, and be back at  
14 5:15.

15 (Whereupon, a recess was held from 5:00 p.m.  
16 until 5:15 p.m.)

17 CHAIR KENNEDY: Thank you, everyone, for joining us  
18 after the break. Hopefully, we will be able to wrap  
19 everything up within the next hour. So first order is to  
20 get the subcommittee everything that they need.

21 So Commissioner Sadhwani and Andersen, what do you  
22 still need?

23 COMMISSIONER SADHWANI: I mean, I think, we have  
24 rough sketch here. You know, I know that there are  
25 definitely some lingering pieces around regions, et

1 cetera. But if we're all in agreement that something  
2 like the time frame that I put together -- and again,  
3 things can adjust, et cetera. Certainly, we don't know  
4 the time frame for the Census data, et cetera. But this  
5 is no longer exactly based on that. We can continue to  
6 work with staff and try to push out an RFP, hopefully,  
7 before the December 14th meeting, at least to get it to  
8 DGS for review, if the commission feels comfortable with  
9 that. And certainly we would have it -- would be  
10 reflective of this meeting and all of the comments we've  
11 had here, as well as all of the public comments that  
12 we've received.

13 Commissioner Andersen, do you have any follow up to  
14 that?

15 CHAIR KENNEDY: Can I --

16 COMMISSIONER ANDERSEN: Yeah. I totally agree. I  
17 think we've gotten -- this conversation has really moved  
18 along. We certainly have enough. Because as you say,  
19 you know, we're not saying there's a specific number.  
20 But we have a range that we can work with. And that's  
21 what we need to put in the RFP. Because that's a -- and  
22 then, we have, you know, the variations. So I believe,  
23 and with the comments and things, I believe we have  
24 enough that we can certainly move ahead. And I know that  
25 our wonderful staff is more than willing to help us. And

1 we should have this done, I would think in well before.  
2 We will have this done and be able to put it up on our  
3 website rather quickly, so. If the commission goes ahead  
4 with it, then we're ready.

5 CHAIR KENNEDY: Okay. The one thing that I would  
6 say is that Ms. Shellenberger indicated that there would  
7 very likely be more public comment forthcoming, that  
8 those were their preliminary high-level, et cetera. So  
9 we might expect some further input to arrive from  
10 partners.

11 The one other thing I would ask is if Commissioner  
12 Sadhwani could share the presentation with Commissioner  
13 Taylor and me, so that we can update the GANTT Chart.  
14 All right, and we will update the GANTT Chart with that  
15 and with Director Claypool's revised procurement  
16 timelines and have that ready in advance of the next  
17 meeting.

18 COMMISSIONER SADHWANI: I'm absolutely happy to do  
19 that.

20 Question for Council, do we need to -- because I  
21 screen shared, do I have -- do we have to make that  
22 publicly available in general? Okay. So perhaps --

23 CHAIR KENNEDY: Yeah. And -- we want --

24 COMMISSIONER SADHWANI: Yeah. Okay.

25 CHAIR KENNEDY: We want it shared in general. But I

1 just -- I'd like to get a start on updating the GANTT  
2 Chart.

3 COMMISSIONER SADHWANI: All right.

4 CHAIR KENNEDY: I don't want to -- I don't want to  
5 slow it down. But I'd like to speed my part up.

6 COMMISSIONER SADHWANI: Sure. It's a Google doc.  
7 So I'll share it with you right now. And I'll send it to  
8 Dan (indiscernible) for posting it at whatever point in  
9 time that can happen.

10 CHAIR KENNEDY: Okay. Very good.

11 Are we agreed that we can allow the subcommittee to  
12 move forward with finalizing this between now and the  
13 next meeting? Thumbs up. Thumbs up. Okay.

14 So thank you both for your work on this. We all  
15 know how important it is to the success of our joint  
16 effort. And we just want you to know that we appreciate  
17 the work that you've put into this, and we'll be putting  
18 into it.

19 Commissioner Fornaciari?

20 COMMISSIONER FORNACIARI: Well, just quickly. Is  
21 that -- was that your expectation, or did you want us to  
22 approve this based on our comments, so you can go ahead  
23 and get it done?

24 COMMISSIONER SADHWANI: This was it -- this was the  
25 expectation for us. I think there's a lot of pieces that

1 we need to change and clarify.

2 COMMISSIONER FORNACIARI: Okay. Okay. Okay.

3 COMMISSIONER SADHWANI: I wouldn't want it to based  
4 on words or anything like that. Yeah.

5 COMMISSIONER FORNACIARI: Okay. So well, the plan  
6 is we approve it then at the next meeting?

7 COMMISSIONER ANDERSEN: No. I'm taking it like the  
8 other ones. We have, sort of, approved it. It's going  
9 to go ahead. And we'll actually see the final, final  
10 document at the next meeting. But it will -- hopefully,  
11 at that point, it will be just like the others. It'll be  
12 into -- was it GSL, or you know, the -- sorry. I don't  
13 what it was.

14 COMMISSIONER FORNACIARI: OLS.

15 COMMISSIONER ANDERSEN: OLS.

16 CHAIR KENNEDY: Commissioner Fornaciari? Okay.

17 COMMISSIONER FORNACIARI: Okay.

18 CHAIR KENNEDY: Okay. With that, then, I would like  
19 to actually turn it over to Commissioner Le Mons, who is  
20 going to chair the next couple of meetings to lead the  
21 discussion on agenda items that need to be on the next  
22 couple of agendas.

23 VICE CHAIR LE MONS: Thank you, Chair.

24 Myself and Commissioner Taylor will be chairing by  
25 share beginning at the December 14th meeting. What I'd

1 like to do in this meeting is, there aren't any  
2 additional dates officially established, at least that  
3 I'm aware of. If you look at the agenda that we posted,  
4 it had a TBD. So if we can get through that part, that  
5 would be helpful. And then, I'd really like you to use  
6 the Google doc for additional agenda items, just post  
7 them there. And we will incorporate them in the  
8 subsequent meeting to follow. So I think we really need  
9 to focus on between now and the end of the year, if we're  
10 planning on scheduling some more meetings. So we  
11 probably need to get our calendars out.

12 Commissioner Sinay?

13 COMMISSIONER SINAY: My understanding was that we  
14 did have January meetings that were scheduled. We had  
15 January 6th, if we needed it; January 11th through the  
16 13th.

17 VICE CHAIR LE MONS: Excuse me.

18 COMMISSIONER SINAY: Oh.

19 VICE CHAIR LE MONS: So I'm talking about before the  
20 end of the year, before January? So what I -- so let  
21 me -- let me restate that. What we discovered is that  
22 there may be some things that need to get handled  
23 business wise between now and the 31st. And we didn't  
24 have anything scheduled between now and next year. So  
25 that's why I had TBD on the 1st -- I mean, the 14th

1 through 16th. And so I guess we need to, A, decide, do  
2 we need to do a couple of placeholder meetings? Even if  
3 we don't use them, but we actually have them scheduled.  
4 Because we may have business that we need to come and  
5 vote on or to address before the 31st. So that's really  
6 the discussion from my point of view. And I would  
7 imagine that if you think about future -- if you think  
8 about in the context of future agenda items, do you have  
9 things that can't wait until January?

10 And maybe Director Claypool might have some thoughts  
11 on that as well. Because staff may need some things from  
12 us.

13 Commissioner Sadhwani?

14 COMMISSIONER SADHWANI: Thank you.

15 The one piece that I know the VRA Subcommittee will  
16 need a little time on is to present a potential contract  
17 for a stage I RPV analysis for review and approval.

18 VICE CHAIR LE MONS: Okay.

19 Commissioner Akutagawa?

20 COMMISSIONER AKUTAGAWA: Are you thinking the week  
21 of Christmas, or the week between Christmas and New  
22 Year's? Because I agree, I think we should at least put  
23 something on the calendar. So that if it is needed, it's  
24 better than to not have it.

25 VICE CHAIR LE MONS: I was thinking that maybe what



1 we could do is put one day. Like, I'm talking about a  
2 one-day meeting, not a multi-day meeting. So maybe we  
3 could pick a day the week of the 21st, then we could pick  
4 a day the week of the 28th. And just one each. It  
5 doesn't mean we have to use them both. But we would at  
6 least have -- let's see, the 20 -- where are we? We need  
7 fourteen days, right? So today is the 9th. So I guess  
8 the earliest -- and we're not going to post today, right?  
9 So the earliest we actually could do one is Christmas  
10 Eve. So I don't anticipate we're planning on meeting on  
11 Christmas Eve, Christmas Day, the day after, so we're  
12 talking about the week of the 28th.

13 CHAIR KENNEDY: All right. Today is the 3rd.

14 VICE CHAIR LE MONS: Oh. I jumped to the 14th.  
15 You're right. You're -- thank you, Commissioner Kennedy.

16 So today's the 3rd. So I guess the earliest --  
17 yeah, so we could meet the week of the 21st, if we wanted  
18 to choose one day that week, and then one day the week of  
19 the 28th.

20 Yes, Commissioner Fernandez? Then, Commissioner  
21 Anderson.

22 COMMISSIONER FERNANDEZ: I'm just going to throw out  
23 dates, not that I am in a rush or anything, but how about  
24 December the 22nd and the 29th? That's a Tuesday,  
25 Tuesday meeting.

1 VICE CHAIR LE MONS: Commissioner Andersen?

2 COMMISSIONER ANDERSEN: Those were -- that was  
3 exactly what I was going to say.

4 Thank you very much, Commissioner Fernandez.

5 VICE CHAIR LE MONS: Okay. Is everybody comfortable  
6 with -- are everyone comfortable with those? Show of  
7 thumbs up. Okay. Well, it looks like we're going to  
8 pull together agendas for the 22nd and the 29th.

9 Yes, Commissioner Kennedy?

10 CHAIR KENNEDY: Also, I would like to apologize.  
11 The intent, Commissioner Le Mons and I had intended to  
12 have this discussion of commission dynamics, which,  
13 unless people are wanting to stay even later tonight is  
14 not going to happen. And so I want to apologize for  
15 that, and say, you know, we do want to have this. And so  
16 it's just a question of when it does go back on an  
17 agenda.

18 VICE CHAIR LE MONS: Commissioner Yee?

19 COMMISSIONER YEE: Thank you for that. I also  
20 wanted to mention Director Claypool's email that we all  
21 got yesterday about the chair rotation, and this would  
22 start affecting us in January. So Commissioner -- I  
23 think he mentioned that Commissioner Sadhwani is choosing  
24 not to be in the rotation. Where that affects us is that  
25 our policy directs us to -- then she would be followed --

1 she replaced by the next democrat, not the next in order  
2 and the rotation would continue.

3       However, at this point, that means it would be three  
4 democrats, four non, and five republicans in the  
5 rotation; and if we continue in that fashion, then  
6 basically the remaining three democrats would serve  
7 rather more than others. So at some point we'll have to  
8 decide whether to continue with that policy or change it.  
9 If we even out the work, that's all fine, but that means  
10 then republicans would serve more than others -- I meant  
11 serve more often than others if we even out the work, so  
12 we'll have to cross that bridge at some point.

13       VICE CHAIR LE MONS: So Commissioner Yee, I just  
14 invite you, if you'd like, to have a discussion about  
15 that in one of the meetings that we have upcoming to add  
16 it to the Google doc, and we'll incorporate it.

17       Commissioner Fornaciari.

18       COMMISSIONER FORNACIARI: I'm wondering if we could  
19 have the social meeting to talk about our dynamics?

20       VICE CHAIR LE MONS: My understanding is,  
21 Commissioner Kennedy -- we were actually agendizing that  
22 as opposed to a social meeting, so unless there's an  
23 objection to agendizing it, we would go with that model  
24 and just handle it at one of our future meetings.

25       COMMISSIONER FORNACIARI: Yeah, I was just thinking

1 it could be sooner rather than later that way.

2 VICE CHAIR LE MONS: Commissioner Turner, then  
3 Commissioner Fernandez. Thank you, Commissioner  
4 Fornaciari.

5 COMMISSIONER TURNER: One, to the meetings that we  
6 are potentially scheduling the 22nd and the 29th, would  
7 it be with the intent of needing to vote on anything that  
8 would require a majority vote, because there are a couple  
9 of folk that have indicated they will not be there on one  
10 day or the other?

11 VICE CHAIR LE MONS: I'm sorry I didn't catch that.  
12 I thought I had a pretty unanimous thumbs up on that, so  
13 let's ask Kari (ph.) if that is the BRA -- excuse me --  
14 Commissioner Sadhwani, you're going to want to vote,  
15 right?

16 COMMISSIONER SADHWANI: Do I want to vote? I --  
17 (Indiscernible, simultaneous speech) (audio  
18 interference)

19 VICE CHAIR LE MONS: What I'm saying is, we're going  
20 to need a vote, right?

21 COMMISSIONER SADHWANI: Yes, that will need a vote,  
22 I believe --

23 VICE CHAIR LE MONS: All right.

24 COMMISSIONER SADHWANI: -- to move forward.

25 VICE CHAIR LE MONS: And so we'll -- Chief counsel,

1 will that require a super majority -- is that what that's  
2 called?

3 CHIEF COUNSEL: Yes.

4 VICE CHAIR LE MONS: It will?

5 CHIEF COUNSEL: Yes.

6 VICE CHAIR LE MONS: Okay. So let's go back to the  
7 dates, so we're looking at the 22nd, how many people  
8 cannot make it on the 22nd?

9 COMMISSIONER VASQUEZ: I can't.

10 VICE CHAIR LE MONS: One, two -- okay. So I think  
11 we would still have a quorum, and we would still be okay.  
12 That's one democrat, and one non-party affiliate; am I  
13 correct, counsel?

14 CHIEF COUNSEL: Yes.

15 VICE CHAIR LE MONS: Okay. So there's no conflict  
16 there. How about the 29th --

17 COMMISSIONER TURNER: Is --

18 VICE CHAIR LE MONS: Pardon?

19 COMMISSIONER TURNER: Is either the 21st or the 23rd  
20 an option? I mean it seemed like there was random  
21 selection of the date.

22 VICE CHAIR LE MONS: Well, what I did is ask for  
23 dates, and those were the ones that was offered up, and  
24 then I asked for straw poll, and that's how we got there;  
25 so if we want to try another day, we can. The 21st?

1 Does any -- do we want to try a different day? Yes,  
2 Commissioner Turner?

3 COMMISSIONER TURNER: I'm sorry. I didn't realize I  
4 was still on off mute. What also may help with that, I  
5 don't want to offer a different date, but I'm wondering  
6 if that will help with the days for the just-in-case  
7 meeting for the BRA; are we anticipating a full day  
8 meeting, because maybe that'll make a difference in who's  
9 available when as well. Are we going to try to -- I'm  
10 sorry -- are we are going to try and build in a full  
11 agenda or are we meeting to be able to address that  
12 issue?

13 VICE CHAIR LE MONS: We could take guidance from  
14 commissioners. I mean, I think it's going to depend. I  
15 didn't think we were really wanting to get into it  
16 tonight, maybe we need to, but if we looked at the  
17 requests that are put in the Google doc, and we can build  
18 a full day and take advantage of being together and  
19 having that time to take care of things, I would -- that  
20 would have been my intention. However, if the commission  
21 feels like we only want to have that day for emergency --  
22 not emergency -- but things that require a vote and  
23 that's the reason we're having it, then I could limit the  
24 agenda to those type of things, which would then dictate  
25 the length of the meeting for that day.

1 COMMISSIONER TURNER: Okay. So for me, my  
2 preference would be that if -- since we're building in  
3 the day to take care of business issues that we don't  
4 want to have timing compromised -- I would prefer that we  
5 choose a day and just schedule in time to take care of  
6 the time-sensitive issues.

7 VICE CHAIR LE MONS: Okay.

8 COMMISSIONER TURNER: That would be a preference.  
9 I'm not stating that's all I could do.

10 VICE CHAIR LE MONS: Does most commissioners feel  
11 that way, time-sensitive issues only?

12 FEMALE SPEAKER: Yes.

13 VICE CHAIR LE MONS: Okay. Does that change your  
14 availability if it's a half-day meeting, Commissioner  
15 Vasquez or Commissioner Agutagawa on the 22nd?

16 COMMISSIONER VASQUEZ: Not for the 22nd, but it does  
17 for the 21st.

18 VICE CHAIR LE MONS: Okay. How does everyone feel  
19 about the 21st?

20 (No audible response)

21 VICE CHAIR LE MONS: That means that I need to have  
22 the agenda built and ready to be posted on this coming  
23 Monday, so just to let everybody just be aware of that.  
24 So hands/thumbs up for the 21st?

25 COMMISSIONER TURNER: Could you do maybe a hands

1 down, for (unintelligible) --

2 VICE CHAIR LE MONS: Hands down for the 21st? Hands  
3 down for the 21st? One hand is down. Okay. How about  
4 the 23rd? More hands down.

5 COMMISSIONER TURNER: Hands down.

6 VICE CHAIR LE MONS: You guys are making -- okay.  
7 How about the 28th or the 29th?

8 COMMISSIONER SADHWANI: Commissioner Le Mons, if I  
9 may --

10 VICE CHAIR LE MONS: Yes.

11 COMMISSIONER SADHWANI: We have actually already  
12 discussed to the, conceptually, the idea of this  
13 analysis. The problem is we just didn't get the  
14 information. We don't have a contract ready yet. We  
15 could probably have it ready for the 14th to the 16th  
16 meeting, and just do it as part of the subcommittee  
17 report, I just know that people like to discuss, and I  
18 know and we are trying to keep those subcommittee reports  
19 to 10 minutes. If there's a way to just make a little  
20 bit extra time for any discussions --

21 VICE CHAIR LE MONS: Sure.

22 COMMISSIONER SADHWANI: -- then we might not need  
23 that meeting. I don't know if there's a lot of other  
24 agenda items. We just -- and that -- it was on -- I  
25 failed to get that information.



1 VICE CHAIR LE MONS: No worries. No worries. We  
2 can certainly do that. We'll go to Commissioner  
3 Fernandez, and then I do want to check in with Director  
4 Claypool, because I know staff are working on multiple  
5 things behind scenes; and I think we should have at least  
6 one day between now and the 31st scheduled for a business  
7 meeting. It doesn't have to be the week of the 22nd,  
8 that gets right up on Christmas, then we'll look at the  
9 last week as an alternative.

10 Commissioner Fernandez.

11 COMMISSIONER FERNANDEZ: Okay. If I was the only  
12 one for the 21st, I mean go ahead and have the meeting.  
13 I just -- that's my last official day, and I just don't  
14 want to.

15 VICE CHAIR LE MONS: Understood. Would it matter,  
16 Commissioner Sadhwani, whether it happened the week of  
17 the 21st or the week off the 27th?

18 COMMISSIONER SADHWANI: Well I know I won't be  
19 available the week of the 27th, so I don't know if that  
20 is --

21 VICE CHAIR LE MONS: Okay.

22 COMMISSIONER SADHWANI: -- I mean if Commissioner  
23 Yee can be there to explain it, then I feel very  
24 confident with that, but that's what --

25 VICE CHAIR LE MONS: Okay. Thank you. Commissioner

1 Turner.

2 COMMISSIONER TURNER: I was going to -- yes,  
3 Commissioner Le Mons, back to our original date 22nd, I  
4 think I saw heads that if it was a time-sensitive meeting  
5 that was specific, that it seemed like there were at  
6 least one of the commissioners that would not have been  
7 available, so we might be only missing one the 22nd, if  
8 we needed --

9 VICE CHAIR LE MONS: That's correct.

10 COMMISSIONER TURNER: -- to address.

11 VICE CHAIR LE MONS: You're correct. I think we'll  
12 be missing Commissioner Vasquez. Is that correct, Ms.  
13 Vasquez, if we go with the 22nd?

14 COMMISSIONER VASQUEZ: Yes, there may be -- it may  
15 be possible for me to join, but I will not guarantee it,  
16 so yes, you should proceed without me.

17 VICE CHAIR LE MONS: Okay. So, I think, because  
18 Commissioner Vasquez was so gracious to suggest that we  
19 proceed without her, we'll go -- because we'll be in the  
20 same dilemma, either we be without someone on the 21st,  
21 or we'll be without someone on the 22nd; so we'll stick  
22 with the original 22nd. I have until the 8th to get the  
23 agenda, and I'd like to do that by Monday the 7th -- so  
24 if there are any -- and we will have an abbreviated -- so  
25 it'll be just if you have business that needs to be taken

1 care of in terms of votes or pressing matters, we'll  
2 build in. We'll build in the time around what we have on  
3 the agenda. It won't have to be necessarily, a full-day  
4 meeting. Everyone in favor of that?

5 COMMISSIONER TURNER: Yes.

6 VICE CHAIR LE MONS: Okay. Fantastic. So I know  
7 I've said I was going to ask Director Claypool, so I have  
8 to -- Director Claypool, would that suffice for staff if  
9 there's any business that the commission needs to address  
10 that can be handled on the 22nd of December?

11 DIRECTOR CLAYPOOL: That would be great. That's  
12 actually perfect timing. The only real issue that we  
13 would have outstanding is the interagency agreement, and  
14 we would want to just get approval, so that we could move  
15 it to see what type of a quote we're going to get on it.  
16 Other than that, it's strictly an emergency -- if  
17 something came up, but --

18 VICE CHAIR LE MONS: Perfect.

19 DIRECTOR CLAYPOOL: -- so that works for us, 22nd.

20 VICE CHAIR LE MONS: Perfect. Okay. There it is.  
21 We'll schedule December 22nd. Again, please, if there  
22 are any issues you'd like us to address, I have taken  
23 note, but I would like to actually use the Google doc; so  
24 if you would go there, subcommittee Yee and Sadhwani and  
25 enter it there. We'll capture it from there and any

1 other commissioners between now and next Sunday. I'll  
2 send out an email reminding you, and then we can  
3 establish that agenda by the 22nd and get it posted on  
4 time.

5 So with that, Commissioner Kennedy, I'm going to  
6 turn it back to you. I think we accomplished -- I  
7 guess -- not yet.

8 Commissioner Agutagawa.

9 COMMISSIONER AGUTAGAWA: Can you just repost that  
10 link to the Google doc?

11 VICE CHAIR LE MONS: Yes, I'll include it in the  
12 email. Chair?

13 CHAIR KENNEDY: Okay. Commissioner Fornaciari, were  
14 you about to say something?

15 COMMISSIONER FORNACIARI: No.

16 CHAIR KENNEDY: Okay. We also need to be looking at  
17 dates in February and perhaps even into March, so let me  
18 flip over to January. We currently have a meeting  
19 scheduled on the 6th, if needed. We have the 11th  
20 through the 13th. We have the 21st, if needed. We have  
21 the 26th through the 28th -- yes, Commissioner?

22 FEMALE SPEAKER: I have it -- it's not the 27th  
23 through the 29th?

24 CHAIR KENNEDY: I have it down as 26 to 28th.

25 FEMALE SPEAKER: I'm glad we're reviewing. Thank

1 you.

2 DIRECTOR CLAYPOOL: Could you repeat that? So we  
3 have the 6th for the just in case, and then we had the  
4 next one, Commissioner Kennedy, was January what?

5 CHAIR KENNEDY: The 11th through the 13th.

6 DIRECTOR CLAYPOOL: Okay.

7 CHAIR KENNEDY: Then we have the 21st if needed. My  
8 calendar says the 26th through the 28th, for me, I have a  
9 potential speaking engagement on the 26th, so, I'd be  
10 happy with the 27th through the 29th, but my  
11 understanding was that we landed on the 26th through the  
12 28th. We have plenty of time to change that. We still  
13 have several weeks during which we could change that.

14 FEMALE SPEAKER: I'm actually good either way. I  
15 just had it wrong, so I'm glad that we are reviewing.

16 CHAIR KENNEDY: Okay. So then we go into February.  
17 Director Claypool, I wanted to ask your thoughts on what  
18 we might need from your perspective in February.

19 DIRECTOR CLAYPOOL: Okay. I'm just looking at the  
20 timeline because at that point, we will have posted RFP's  
21 across the board. We'll have some stuff coming back from  
22 the review. Most of our contracts will be either in in  
23 February, but they come back late, if we go with 30 days  
24 and we don't get some type of relief. So I would just  
25 say that from February 15th through the end of February,

1 there's the possibility that we're going to need staff  
2 review, and the committee reviews of different people  
3 coming back with their proposals. So at the end of  
4 February, at the earliest, we would have to have votes on  
5 those contracts.

6 The only other thing is going to depend on your  
7 public engagement schedule, and so staff will be working  
8 through. So as far as votes go, we're really only  
9 looking at about the end of February, 1st of March;  
10 everything else will be taken care of during January, the  
11 30th, the litigation and so forth, the RFI's. So that's  
12 the only thing we have going. End of February, we'll  
13 have a slew of votes to do, and then whatever we're doing  
14 in support of the commission for engagement.

15 CHAIR KENNEDY: Okay. Let me ask, are commissioners  
16 better with two days a week every week, or alternating  
17 one day, if needed with a three-day meeting agendized for  
18 the following week, and then one day, if needed, and  
19 three days the following week?

20 Commissioner Le Mons.

21 VICE CHAIR LE MONS: I kind of like one day if  
22 needed and two days the following week, and if we need to  
23 add it on, we'll know that session before based on how we  
24 build the agenda that would be my thought. Three-day  
25 meetings are tough, I know, three days in a row.

1 FEMALE SPEAKER: Seconded.

2 CHAIR KENNEDY: Director Claypool?

3 DIRECTOR CLAYPOOL: So before we do that, we're  
4 looking clear into February. We're looking into a period  
5 where you are now also going to start scheduling other  
6 events. Do you want to wait until possibly, at least  
7 through the next meeting set, to see what that's going to  
8 look like for your schedule before we start planning  
9 business meetings on top of it all, or do you want to  
10 spot your education and engagement meetings in between  
11 your meetings?

12 CHAIR KENNEDY: I guess, my understanding was that  
13 we needed to start scheduling some meetings in February,  
14 so that's why I brought the subject up.

15 Commissioner Sadhwani.

16 COMMISSIONER SADHWANI: So if you recall when we  
17 updated everyone on the VRA and outside litigation RFI's,  
18 we need to identify states for interviews and such. Now  
19 there's an outstanding question as to staff about whether  
20 or not those interviews need to be public, if so, the  
21 parameters for them, et cetera; but we have proposed a  
22 number of dates. We are under the assumption, at this  
23 point, that those interviews will be public and therefore  
24 would need to be in a publicly noticed meeting. And the  
25 recommendation of our two-person subcommittee was that we

1 expand at least into three people to conduct those  
2 interviews in the subcommittee, and then bring it back  
3 for the full commission.

4       Regardless, those need to be noticed to meetings,  
5 and so the dates that we had suggested were February  
6 10th, the legal committee would review the applicants,  
7 publicly. February 16th, public interviews, and that  
8 February 24th that committee would make a recommendation  
9 to the full commission, somewhere in and around there,  
10 right.

11       CHAIR KENNEDY: Okay.

12       (audio interference)

13       COMMISSIONER SADHWANI: And I --

14       CHAIR KENNEDY: Direct --

15       COMMISSIONER SADHWANI: Oh I --

16       CHAIR KENNEDY: No --

17       COMMISSIONER SADHWANI: Oh, sorry.

18       CHAIR KENNEDY: -- yeah, no go on.

19       COMMISSIONER SADHWANI: Oh, I just wanted to note,  
20 so did the other piece of removing myself from chairing,  
21 thinking about all of these pieces that I'm already  
22 working on -- and I've had some home issues as well, some  
23 family issues -- that was why I removed myself. I'm  
24 happy to serve in the future and to chair, so it doesn't  
25 necessarily mean that there's only three democrats that



1 are carrying, but if I could just be removed and put to  
2 the end of the list, that was my question. I just have a  
3 lot of family obligations as well, and especially during  
4 COVID.

5 CHAIR KENNEDY: Okay. Very good. Could we  
6 tentatively -- Director Claypool.

7 DIRECTOR CLAYPOOL: Well I just wanted to clarify  
8 what Commissioner Sadhwani had asked whether those  
9 interviews have to be in public. Our counsel would have  
10 to say whether they have to be in public or not; however,  
11 in 2010, they were in public with the legal subcommittee.

12 CHAIR KENNEDY: Very good.

13 Commissioner Le Mons.

14 VICE CHAIR LE MONS: Commissioner Kennedy, can we  
15 have Commissioner Sadhwani -- invite her to put those on  
16 the agenda building list with the dates; and then that  
17 way, the chair that's building that agenda for that time  
18 will build it in. So I mean, I don't know that we, as a  
19 committee right now, have to establish the February  
20 dates. If we start to use that tool to drive what we  
21 need to do businesswise, and the chair, sort of, takes  
22 the responsibility of building it; and if we see it  
23 already on there, like she said it publicly, we know to  
24 kind wrap our mind around it and then go from there,  
25 would that work?

1 CHAIR KENNEDY: Well, I'm proposing that we  
2 tentatively schedule meetings, and this could include the  
3 expanded legal committee so that not all members need to  
4 be present; but if we go ahead and schedule two-day  
5 meetings for the 9th and 10th of February and the 16th  
6 and 17th, and the 23rd and 24th -- so that would be  
7 Tuesday and Wednesday of three consecutive weeks. And we  
8 will figure out, in the next few weeks, which of those  
9 days all commissioners would be needed, and which of  
10 those days only a subset of the commissioners would be  
11 needed.

12 Commissioner Le Mons.

13 VICE CHAIR LE MONS: I think we might be saying the  
14 same thing, and I'm just suggesting a different process  
15 to get there. I think if we post that there and invite  
16 all of the commissioners -- so for example, if  
17 Commissioner Sadhwani, if it's just a three-person  
18 meeting, then she could note that in the agenda builder.  
19 And then I still would imagine that the chair of that  
20 particular period of time would be responsible for  
21 building that agenda, not the commissioner asking to have  
22 space; so I don't even know who that chair is --

23 CHAIR KENNEDY: Right.

24 VICE CHAIR LE MONS: -- but I think at this point, I  
25 just kind of feel the energy of the room and wondered, do

1 we really want to get that deep into February dates, and  
2 trying to figure what we want to do or don't want to do  
3 today, but we do have time in January. But I would  
4 encourage to put them in that agenda builder now, so that  
5 people can start to look ahead.

6 CHAIR KENNEDY: Okay.

7 Commissioner Agutagawa.

8 COMMISSIONER AGUTAGAWA: I just have a question.  
9 Thank you, Commissioner Le Mons, I do agree with you. I  
10 think it might be a little early -- and it's late right  
11 now -- but I do have a question. I'm looking at the  
12 dates, and I know that at some point, we did say that we  
13 would try to vary the dates so that then we're not having  
14 meetings every week on the same set of dates. And then  
15 for those of us where certain dates of the week might not  
16 be as good will have to be away, and we just all agree  
17 that that's just what's going to happen and we're all  
18 going to be good with it.

19 So I just wanted to ask Commissioner Sadhwani, the  
20 dates that you've selected are essentially all, I think,  
21 Tuesdays or somewhere along those lines. Can you vary  
22 the dates a little bit so that we can -- if we need to  
23 have three consecutive weeks -- we can shift the dates  
24 like by a day every -- for each week -- so then --

25 COMMISSIONER SADHWANI: Absolutely. Absolutely.



1 And I think, and I hear you, Commissioner Le Mons, and I  
2 will most certainly do that. I think for Commissioner  
3 Kennedy, the one day that we would need everyone to make  
4 a decision, is probably that February 24th date; and  
5 again, we were just throwing those out there so that we  
6 have a sense of the timeline of the weeks. We can most  
7 certainly change to a different day within the week, um-  
8 hum.

9 CHAIR KENNEDY: Very good. So we will leave the  
10 setting of a firm --

11 Commissioner Agutagawa.

12 COMMISSIONER AGUTAGAWA: Yeah, just one more  
13 question. I just want to also clarify, did we -- are we  
14 agreeing to date change for January because I did have  
15 the 26th through the 28th on my calendar, and if we make  
16 a shift, it does impact. I'll be away for about three  
17 hours on the 29th if we shift it forward or whichever way  
18 we're going to shift it.

19 CHAIR KENNEDY: No, we have not shifted it, it was  
20 just a matter of Commissioner Turner updating her notes,  
21 so we are still set for the 26th to the 28th.

22 COMMISSIONER AGUTAGAWA: Okay. Thank you.

23 CHAIR KENNEDY: Director Claypool?

24 DIRECTOR CLAYPOOL: So a point of clarification, so  
25 we have Commissioner Le Mons, and Commissioner Taylor up

1 next. Then they have the first meeting in 2021, but they  
2 will be -- they will cover the one day just in case is on  
3 December 22nd and January 6th. Then their second actual  
4 meeting will be January 11th and 13th; is that correct?

5 CHAIR KENNEDY: What do you think, Commissioner Le  
6 Mons?

7 VICE CHAIR LE MONS: That's what I understood.

8 DIRECTOR CLAYPOOL: And then the --

9 VICE CHAIR LE MONS: -- is that what you what you  
10 understood, Commissioner Taylor?

11 COMMISSIONER TAYLOR: That's what I understood. I  
12 figured we would also have a conversation about that on  
13 our usual Sunday mornings --

14 DIRECTOR CLAYPOOL: Okay.

15 COMMISSIONER TURNER: -- and then we would discuss  
16 whether or not what is optimal for us to cover that or  
17 how that would factor in, so that we could present a plan  
18 or a willingness together to cover these emergency days.

19 VICE CHAIR LE MONS: Okay. I'm good with that. So  
20 it will be one of us on the 11th or the 13th.

21 DIRECTOR CLAYPOOL: I get it. Okay.

22 VICE CHAIR LE MONS: It might be both of us or  
23 opened with Commissioner Taylor --

24 (Indiscernible - simultaneous speech)

25 VICE CHAIR LE MONS: -- and his policies.

1           DIRECTOR CLAYPOOL: Commissioner Taylor,  
2 Commissioner Toledo will pick up the emergency day on the  
3 21st, and then they start their first meeting set January  
4 26th to 28th. That's the way it looks to me.

5           CHAIR KENNEDY: Commissioner Agutagawa.

6           COMMISSIONER AGUTAGAWA: Just again, clarification.  
7 So are we -- I thought it was every two meetings, or is  
8 this now every -- they're going to take a month?

9           CHAIR KENNEDY: Commissioner Le Mons.

10          VICE CHAIR LE MONS: Well it isn't that we're taking  
11 a month. We were -- it's because of either one day  
12 insert meetings, so rather than have somebody just pick  
13 up a one day -- I think that's the thinking behind that.  
14 So the 6th may or may not happen, but you have to prepare  
15 for it, kind of thing, so we just see that through to  
16 back to certainty, which would be the 11th through the  
17 13th, and then we switch. Because we would have done two  
18 full-set meetings, but we might have a couple extras in  
19 there. I think that was the thinking, if everybody's  
20 okay with that.

21          MALE SPEAKER: I would agree. I think one of our  
22 concerns was continuity, and we're just trying to ease  
23 that continuity in the shift from one chair to the next.

24          CHAIR KENNEDY: Very good. Commissioner Yee, I  
25 apologize for skipping you.

1           COMMISSIONER YEE: No worries. I think the current  
2 agreement was two full meetings, so these inserted  
3 meetings are, we can count them with one of the preceding  
4 by the following meeting. The meeting that Director  
5 Claypool just mentioned just now, with Commissioner  
6 Toledo coming in, that's the point at which the  
7 rotation -- that's the point at which we need to discuss,  
8 the rotation, so I will put that on the agenda for the  
9 next meeting to discuss.

10           For the BRA Committee, the dates we chose were  
11 Wednesday/Tuesday/Wednesday because we didn't know which  
12 part of the week the full meetings would end up being, so  
13 there is some flexibility there. It could be the first  
14 day or the last day of a two-day meeting and so forth.

15           CHAIR KENNEDY: Okay. So we will proceed with  
16 commissioners who are aware of items that are -- that  
17 need action on a particular day, to put that in the  
18 agenda building document, and we will not have set dates  
19 at this point for February.

20           Commissioner Le Mons.

21           VICE CHAIR LE MONS: Just as a point of  
22 clarification. It sounded like Commissioner Sadhwani  
23 wanted a firm commitment on the 24th; is that accurate or  
24 did I misunderstand -- of February that is? February  
25 24th.

1           COMMISSIONER SADHWANI:  Either way -- I was actually  
2 just saying that because it sounded like Commissioner  
3 Kennedy had wanted to be able to put it on his calendar,  
4 so I would add to it.

5           CHAIR KENNEDY:  My calendar is flexible.  I'm trying  
6 to be sensitive to those who move to know farther in  
7 advance than I do.

8           Commissioner Andersen.

9           COMMISSIONER ANDERSEN:  Just, again, I agree with  
10 the views of everyone this, and it was the staggering,  
11 and it was just trying to get people to have an idea of  
12 when their calendars would be.  In which case, I would  
13 say in February, if you want, if we're penciling it in,  
14 why don't we pencil it in as the 8th/9th, which is a  
15 Monday/Tuesday, then the 16th/17th, which is a  
16 Tuesday/Wednesday, and then the 24th/25th, which is a  
17 Wednesday/Thursday.  Does that give people who really  
18 want to stagger those days -- that's just the two  
19 day/two, day/two, day/two, but it's just instead of being  
20 Tuesday/Wednesday all three weeks, it's Monday/Tuesday,  
21 Tuesday/Wednesday, Wednesday/Thursday.  And it covers the  
22 days -- well except for the 10th -- you have to move that  
23 one, but it covers the days that the VRA Committee was  
24 talking about.

25           CHAIR KENNEDY:  Commissioner Yee?



1           COMMISSIONER YEE: Could we then adjust that just to  
2 the 9/10, 15/16 -- no that's President's Day, yikes --  
3 sorry. I can't pack up into Monday. We got a 9/10 -- oh  
4 gosh -- 16, or 10/11, is 10/11 better for people if we  
5 stagger it that way? 10/11, 16/17, and then 22/23, I  
6 mean is staggering it that way desirable?

7           CHAIR KENNEDY: Commissioner Agutagawa.

8           COMMISSIONER AGUTAGAWA: If we can avoid that 10th,  
9 that's just like a really, really bad day. So the  
10 8th/9th was ideal, so I was, like, yay, Commissioner  
11 Andersen, I like that suggestion. That works.

12           COMMISSIONER ANDERSEN: So that's that the  
13 subcommittee said it would review the submissions in open  
14 session, so maybe that's when our new Legal Affairs  
15 Committee does so, and not the whole commission.

16           CHAIR KENNEDY: Right. Right. We're saying that  
17 some that of these days may not be the full commission.  
18 They may be a subset.

19           COMMISSIONER LEE: In which case, Commissioner  
20 Andersen's suggestion or proposal is fine.

21           COMMISSIONER TURNER: Right. I did just -- I  
22 thought that those days were arbitrary, they hadn't  
23 already been set. That's why I proposed changing it. I  
24 didn't realize that you had actually gone ahead with the  
25 temp.

1 CHAIR KENNEDY: Okay. But are we able to go with  
2 the 8th and 9th?

3 COMMISSIONER ANDERSEN: Yes.

4 CHAIR KENNEDY: Okay. 8th and 9th, 16th and 17th,  
5 24th and 25th. This is tentative. This is tentative,  
6 and it not necessarily that all commissioners will be  
7 required both days for any or all of those meetings, but  
8 this is to help people block out time that may be  
9 required for commission business.

10 Okay. Director Claypool, is that your hand that's  
11 about to go up?

12 DIRECTOR CLAYPOOL: I just wanted to -- just if  
13 we've come into a conclusion here, I'd like to just like  
14 repeat on the dates. We're saying, the 8th/9th?

15 CHAIR KENNEDY: 8th/9th, 16th and 17th, 24th and  
16 25th.

17 DIRECTOR CLAYPOOL: Perfect. Thank you.

18 CHAIR KENNEDY: Okay. And with that, we have a  
19 caller in two. Katy (ph.), you can invite them to join  
20 us.

21 PUBLIC COMMENT MODERATOR: Can you please state and  
22 spell your name for the court reporter?

23 MS. HUTCHISON: Hi. My name is Helen Hutchison,  
24 it's H-E-L-E-N, H-U-T-C-H-I-S-O-N. And good evening, and  
25 thank you, commissioners, for sticking with this really

1 long meeting. I'm Helen Hutchinson, with the Legal Board  
2 of Voters in California, and I just have a really quick  
3 suggestion for you to add to your future agenda meeting  
4 that -- some of us are thinking that if there's a  
5 reflection on your onboarding and training doing that  
6 sooner rather than putting it off until after all your  
7 work is done might be a good idea. You're now kind of  
8 really up and rolling, and so having that time to sit and  
9 think about what could have been done better with the  
10 good to do now, sometime in the near future, rather than,  
11 too far in the future. So thanks, that's it.

12 CHAIR KENNEDY: Thank you, Ms. Hutchinson. As one  
13 of the members of the lessons-learned subcommittee, I  
14 appreciate the suggestion, and I'll confer with  
15 Commissioner Ahmad, and we'll look at when would to  
16 schedule that.

17 MS. HUTCHISON: Thank you.

18 CHAIR KENNEDY: Katy, do we have anyone else? Katy,  
19 do we have anyone else online?

20 PUBLIC COMMENT MODERATOR: No, we do not. That was  
21 it.

22 CHAIR KENNEDY: Okay. So one, are there any  
23 questions, comments, announcements before we adjourn?

24 Commissioner Sadhwani.

25 COMMISSIONER SADHWANI: So sorry. The dates for in



1 February, the middle dates, were 16th/17th?

2 CHAIR KENNEDY: Correct.

3 COMMISSIONER SADHWANI: Okay. I wrote them down as  
4 12/13 -- it's late.

5 CHAIR KENNEDY: Director Claypool.

6 DIRECTOR CLAYPOOL: Go ahead, and per Commissioner  
7 Ahmad's suggestion, put this -- I just put all the dates  
8 and left it the way it was without making any adjustments  
9 for democrat and so forth. That one can go next, but  
10 I'll put what we have right now into our Google box, so  
11 everybody can have access to it.

12 CHAIR KENNEDY: Very good. I want to thank all of  
13 you for your patience, not just for today, but for all  
14 three days. Things have gone -- I've tried to be  
15 flexible enough to get done what we needed to get done,  
16 and also allow time when it seemed that discussions  
17 needed to go beyond the allocated time. I hope that this  
18 has worked for all of you, and I think, I mean -- I  
19 actually keep a list of who has raised their hand so I  
20 can check people off, and we've had a lot of  
21 participation from commissioners, and I really appreciate  
22 that.

23 DIRECTOR CLAYPOOL: Well, thank you, for all your  
24 hard work. I think you did a great job. I really want  
25 to appreciate you and the work you've done on the agenda.

1 CHAIR KENNEDY: Thank you very much.

2 MALE SPEAKER: Good job, Chair.

3 (Unintelligible - simultaneous speech)

4 CHAIR KENNEDY: With that, unless there are any  
5 objections, we stand adjourned until the 14th of  
6 December. Thank you.

7 (Whereupon, the CRC business meeting adjourned)

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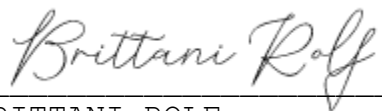
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BRITTANI ROLFJune 6, 2022

DATE

