# STATE OF CALIFORNIA CITIZENS REDISTRICTING COMMISSION (CRC)

In the matter of:

CRC BUSINESS MEETING

FRIDAY, JANUARY 7, 2022 9:31 a.m.

Reported by:

Jacqueline Denlinger

#### APPEARANCES

#### COMMISSIONERS

Isra Ahmad, Chair
Russell Yee, Vice-Chair
Linda Akutagawa, Commissioner
Jane Andersen, Commissioner
Alicia Fernandez, Commissioner
Neal Fornaciari, Commissioner
J. Kennedy, Commissioner
Antonio Le Mons, Commissioner
Patricia Sinay, Commissioner
Trena Turner, Commissioner

#### STAFF

Alvaro Hernandez, Executive Director Ravindar Singh, Administrative Assistant Anthony Pane, Chief Counsel Fredy Ceja, Communications Director Marcy Kaplan, Director of Outreach

#### TECHNICAL CONTRACTORS

Kristian Manoff, AV Technical Director/Comment Moderator

### Also Present

PUBLIC COMMENT Helen Hutchison

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## 1 PROCEEDINGS 2 9:31 a.m. Friday, January 7, 2022 CHAIR AHMAD: Welcome, everyone, to our January 7th, 3 4 CRC Business Meeting. And Happy New Year to all. Before 5 we begin with our agenda, we'll jump into roll call. 6 Ravi will you be helping us with roll call this 7 morning? 8 MR. SINGH: Yes, Madam Chair. Thank you. 9 Commissioner Akutagawa? 10 COMMISSIONER AKUTAGAWA: Here. MR. SINGH: Commissioner Anderson? 11 12 COMMISSIONER ANDERSON: Here. 13 MR. SINGH: Commissioner Fernandez? Commissioner 14 Fornaciari? 15 COMMISSIONER FORNACIARI: Here. 16 MR. SINGH: Commissioner Kennedy? 17 COMMISSIONER KENNEDY: Here. 18 MR. SINGH: Commissioner Le Mons? 19 COMMISSIONER LE MONS: Here. 20 MR. SINGH: Commissioner Sadhwani? Commissioner 21 Sinay? 22 COMMISSIONER SINAY: Here. 2.3 MR. SINGH: Commissioner Taylor? Commission Toledo? Commissioner Turner? 24 25 COMMISSIONER TURNER: Holding it down for the Ts.

1 I'm here.

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MR. SINGH: Commissioner Vazquez? Commissioner Yee?

COMMISSIONER YEE: Here.

4 MR. SINGH: And Commissioner Ahmad?

CHAIR AHMAD: Here.

MR. SINGH: You have a quorum.

CHAIR AHMAD: Thank you so much, Ravi. Before we begin, I just wanted to draw everyone's attention to the handouts page labeled 1/7/22. There you will find the run of show for today as well as a few handouts that will be discussed during our report-outs.

I've only heard from two subcommittees in terms of having items to discuss, which are the Finance and Admin subcommittee as well as the Lessons Learned subcommittee.

So we will take the first portion of our day to go over directors' reports and subcommittee updates. And then we will break. And when we return from break, we will hop into closed session under the pending litigation exception as well as the personnel-related exception. So that's just a brief overview of today. I am anticipating that we will meet for about half the day, but if things change, obviously you all will be the first to know.

Are there any announcements before we go to directors' reports? Seeing none, I will pass it over to Alvaro.

MR. HERNANDEZ: Good morning, and Happy New Year, commissioners. How are you? I'm doing well. I'm here in the office practically by myself. As you know, we've kind of limited staff attending the in-office operation because of the COVID notifications we've received from the building here. Although it's not on our floor, we just want to make sure that staff is safe and taking any necessary precautions to avoid --

MALE SPEAKER: (Indiscernible) --

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MR. HERNANDEZ: -- getting that. I wanted to mention that we have lost two of our outreach staff. Our outreach Coordinator Sulma Hernandez has taken a job. Her last day was December 31st. So she's no longer with the commission.

And then Ashleigh Howick is also no longer with the commission as of January 3rd. She's decided to return back to school. So those two are no longer with us.

And we still have the outreach staff, the remainder of the staff with us, that are going to be working on a number of different activities including a lot of our data tagging for our outreach database that we have to make sure that we have all the tags in there. So we're shifting them to do some of that workload.

I'll be working with the subcommittee, the Finance and Admin subcommittee, to put together a plan, a

post-map operations plan for this next year, six months, year. We're going to look at the different options.

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It's going to include our staffing for the future, also a listing of the future staff meetings, closing out operation activities, what those are, what they look like. So there's more to come in the upcoming meetings. And the subcommittee and I will be working on putting together that for you so you can take a look at that.

I wanted to address the budgets. Our budget officer and staff are processing end-of-the-year invoices. As you can imagine, a lot of things have come in, so we're processing them, including the TECs (ph.) that many of you are submitting. We're reconciling and reviewing just to make sure that they're correct before we enter them into the FI\$Cal system. We're doing our due diligence to make sure that the accuracy and information is correct before it goes into the system. Otherwise it gets kicked back at any number of different points of review with the other agencies.

And the reason that we're doing this, this will give us a much better picture of our overall budget as we reconcile all these different invoices that are coming in to show actually what we've spent. And so it'll give us a much better picture for then. And I'll defer to the subcommittee to add any additional information there.

I wanted to mention about our data management. As you can tell by our database, it seems that there are much fewer entries going into the database at this point.

After the 27th it kind of died down. We're getting maybe ten a day, if that. Correspondence has pretty much stopped. Emails have also pretty much stopped up until this point. So there hasn't been a lot of activity in that regard since the 27th. I just wanted to make you aware of that.

That will conclude my information unless there are any specific questions I can answer.

Commissioner Sinay? Sorry.

COMMISSIONER SINAY: Thank you. Just two. One is, how can we support staff who are transitioning? I know that we've shared with them to connect with us on LinkedIn so they can see who our networks are and such. But is there anything else that you would recommend that we as Commissioners can do to help staff as they transition? Because they have been critical, and we want to support them in this.

And second is, are we responding to folks who are asking questions? There's a lot of going through the database even when people were just submitting the form as what we would expect to be an input, it was actually a question; where can I find the maps? There's just a lot

1 of different questions in there.

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And some of them I've copied and sent to Fredy if they were a press question or something. But who is looking at that and actually responding to the public?

Because I think it's still important to respond.

MR. HERNANDEZ: That is definitely something that we can utilize our outreach staff to look at and respond to those individuals or organizations that are asking questions. Thank you for uplifting that so we'll look at that more closely. I know that Fredy's continued to respond to media requests for information, so that's been ongoing, but for individuals, we'll take a look at that for sure.

In regards to how we can help staff with the transition, we provided them information in regards to questions they had asked earlier on. We had had an all-staff meeting early in December just to kind of go over what we had to do through December and to let them know that after December, we would be addressing some of the transitions for them.

We worked with the office of DGS to answer some of the questions. There were a lot of questions in regards to the (indiscernible) balance and in regards to what rights they have as a state employee and so forth. So we have that information. I have sent that out to them.

From the commission side, I would just encourage them to reach out to you. And if they do, maybe they will be asking for a letter of recommendation or something to that effect. I don't know if you have contacts, but you're more than happy to share those with them. I would encourage that if you can.

It depends on what it is that they want to do. And that's one of the big questions that we ask them. Moving forward, you can go this path, which is public entities, state service, also cities and counties. And then you also have the nonprofit world. And any of those, we know that Commissioners have experience in all of those areas, so please reach out to the commissioners when your interest is in that area.

So we've extended that offer to them. But anything that you can do when you do speak to them, that would be greatly appreciated. Thank you.

Commissioner Yee?

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COMMISSIONER YEE: Yeah, I was going to change the subject to the chair rotation, but maybe Marcy wants to get on this current subject.

MS. KAPLAN: Yeah. And just, I'm happy to facilitate if there's Commissioners that are willing to provide additional support that want to direct staff to other entities regionally, I know, given some of you are

in similar areas where staff are.

I've also shared some openings just having other colleagues with state agencies. I've passed along stuff with the labor commissioner in December and some other state agencies that may be looking this way.

So just echoing what Alvaro said, we have extended -- I've extended my network and really encouraged staff as they have been looking to connect with all of you on LinkedIn and with me and other staff to look at our networks as well to be able to provide recommendations and introductions.

CHAIR AHMAD: Back to you, Commissioner Yee.

COMMISSIONER YEE: Thank you, Chair. Okay. So with the new year and with our post-maps phase, we should revisit the chair rotation. Two questions. One is, who wants to stay on in the rotation? And the second question, what terms to go to?

Of course, in the near term, the litigation phase is still open until mid-February or so. I don't know how extra busy that may or may not be. And after that things should guiet down a lot.

So at this point, Chair Ahmad is open and planning to stay on for January. And then I would be on for February. That's just penciled in at this point. So I want to open it to discussion on what anyone thinks we

should do going forward.

So maybe first question: Does anybody want to drop out of the chair rotation?

CHAIR AHMAD: Commissioner Kennedy and then Turner.

COMMISSIONER KENNEDY: Thank you, Chair. My sense on this since the very beginning has been that we should

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probably go for longer rather than shorter. It just seems to me that it's been confusing for those outside of the commission to keep track of who's chair.

We could even consider splitting chairing from meeting facilitation if there's any interest in that.

But I would say quarterly is probably good, and I would think that even after the litigation phase, we'd probably be meeting at least quarterly. So that's where I am on this. Thanks.

CHAIR AHMAD: Commissioner Turner?

COMMISSIONER TURNER: Thank you. My suggestion would be that we go with the monthly through the litigation phase and then move to something further out, at least until we get a sense of how frequently we'll be meeting. So yeah, monthly and then perhaps quarterly when things start to slow down.

CHAIR AHMAD: Thank you. Commissioner Anderson and then Fernandez.

COMMISSIONER ANDERSON: Yeah. Thank you, Chair. I

1 agree with Commissioner Turner. I like the monthly. I know we're talking about the litigation phase. There's also then that pending referendum, so that would take us 3 4 three months. 5 So I would recommend that we do at least, say, the first three or four months monthly and then consider, do 6 7 we go to -- at that point, we'll have a better idea of 8 how often we'd want to have meetings. And at that point, I would suggest we revisit deciding on quarterly or 10 exactly how we would do that. And I would even go ahead 11 and propose that we go monthly until at least four months 12 in. 13 CHAIR AHMAD: Thank you, Commissioner Anderson. Commissioner Fernandez, has your hand been lowered now? 14 15 COMMISSIONER FERNANDEZ: Well, I didn't want to be 16 repetitive --17 CHAIR AHMAD: Okay. 18 COMMISSIONER FERNANDEZ: -- but I agree with 19 Commissioner Turner. Thanks. 20 CHAIR AHMAD: Okay. Thanks. Back to you, 21 Commissioner Yee. Looks like we have no other hands on 22 this topic. 2.3 COMMISSIONER YEE: Oh, very good. So nobody wants 24 to drop out? I believe, actually, we have an addition,

She would

which is Commissioner Sinay, mentioned to me.

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1 like to come into the rotation. And then I can double-check with Commissioners Sadhwani and Vazquez. 3 Since we're keeping pretty much the same rotation, I 4 think we can just continue to operate on consensus. 5 don't need a new vote on a motion since it'll be the same basic rotation that we approved long ago. 6 7 But this sounds good. So we can just plan on monthly for now until things die down and probably go 8 9 quarterly from there. Yeah, oh, yeah, and Pedro as well. 10 CHAIR AHMAD: Thank you, Commissioner Yee. I think it would be helpful if you're willing and able to draw up 11 12 a calendar maybe until the end of the litigation period 13 just so everyone has an idea of when their name will come 14 up in that rotation and can mark their calendars 15 accordingly, if you're willing. 16 COMMISSIONER YEE: We'll do that. 17 CHAIR AHMAD: Okay. Awesome. 18 Absolutely. COMMISSIONER YEE: Yeah. Yeah. 19 course, the litigation -- I mean, people can file up until early mid-February, but who knows how long any 20 21 actual cases may go? 22 CHAIR AHMAD: Right. Right. Good point. All 23 right. Then --24 COMMISSIONER YEE: Thank you. Thank you.

Thank you.

Yeah.

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CHAIR AHMAD:

Alvaro, is there anything left for your executive director report?

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MR. HERNANDEZ: Not really. And no additional information. But in regards to the rotation of the chairs, given that the subcommittee, the Finance and Admin subcommittee's going to be proposing a plan moving forward, I think that will tie into the rotation, and we can definitely insert the names on a monthly basis for now. And then thereafter, quarterly, and look and see how that's going to look moving forward. So thank you.

CHAIR AHMAD: Great. Seeing no other hands on executive director report let's move onto communications director report. So that's you, Fredy.

MR. CEJA: Thank you, so much, Chair. Hello, commissioners. Good seeing your faces again. Happy Holidays to everyone. Happy New Year.

Giving you some updates for the new year. We had a successful press conference in Sacramento. I wanted to thank Commissioners for both being professional and for holding your own during those grueling questions in the room. The actual reporter that was grilling us ended up writing a very favorable piece, so I was happy with that outcome.

We did see a spike in stories. I'll go over that report in a bit. But I wanted to tell you that all

advertising contracts have now ended. So we're waiting for final reports, and then I'll compile a master advertising report so you have an idea of the influence those efforts had on our outreach and our engagement.

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Like the outreach team, the comms team is determining staff needs for the rest of the month and to see if what our staffing needs are going to look like for this month and the remainder of the months that we have together. So we'll be working on that and hopefully get more direction from the commission today.

We will continue sending out daily media alerts. I know during the holidays, that slowed down a little. So we caught up with that, and we're going to continue to send those daily media monitoring reports so that you have an idea of what the media is saying about redistricting.

And then finally, I'm compiling a year-end media report to capture media hits and quantify the value of our earned media. So I'll give you a snapshot of the entire year.

I'm hoping to, like I said before, capture where the stories are coming from. So putting together a heat map of all the media hits that we got so you have an idea of where those stories came from or what coverage they got. So that'll take us a week or two to put together.

1 As far as interviews, we interviewed, since the last time we met November 29th, with LA Times, KESO, Coachella 3 Valley, The Independent in Livermore, Sac Bee a few 4 times, LA Times, The Recorder (sic), Sac Bee, Bakersfield 5 Californian, The Daily Journal, Telemundo 15, KESQ News Channel 3, San Diego Tribune, CalMatters a few times, 6 7 Desert Sun, LA Times, ABC 8 San Diego, RealClearPolitics, Winter Express, San Diego Union-Tribune again, Monterey 8 County Weekly, CNN, GV Wire Fresno, Northern California 10 Record, San Jose Spotlight, LA Times a few times, Fullerton Observer, San Francisco Chronicle, Northern 11 12 California Record, LA Times, (indiscernible) NBC, 13 Bloomberg, San Jose Spotlight, Washington Post, 14 CalMatters, The AP, LA Times, Southern California News 15 Group, Sac Bee, CalMatters, SD Tribune, Desert Sun, 16 Mercury News, Coast News, the BenitoLink; and just 17 yesterday, 91.9 KVCR and the Desert. 18 We got some really cool numbers. So if you look at 19 the report, our media mentions were up to 1,591. I just 20 updated that so I'll repost my report. 21 1,591 stories mentioned the commission, the CRC. 22 2,160 stories within the last month mentioned 23 redistricting altogether. And I will also shoot you over 24 where the spikes came from. I just found that on our 25 Meltwater report. 1,117 of those stories came from

December 20th when we actually announced the final maps and we posted them. And then the second-largest hit was the 27th when we did our press conference.

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So naturally, those spikes correlate to the press releases that we sent out regarding the final maps that we had approved and then, finally, the press release that we sent out for the press conference when we delivered the information to the Secretary of State.

Our contacts in the database are now up to 21,677. This is amazing. Our website views went up to 1.1 million during the last month. That's the highest we've ever had. 437,000 of those clicks were to our home page. 219,000 were to our map viewer. So people were looking for information.

As far as our e-blast, I won't go through all of them. But most of them were up in the thirty percentile open rate, which means that's the percentage of people that actually clicked and looked at the information that we're sending out in e-blasts. That is a killer percentage to have. Anything over twenty percent is ideal in the world of sending people e-blasts and spamming their inbox.

So having a thirty percent rate -- our highest was our court response when we sent out a statement regarding the court citing with the CRC that got a thirty-five

percent open rate, which was pretty cool. And I think the audience was pretty happy with the fact that we were exonerated on those baseless claims.

Social media-wise, I did include last month's numbers and this month's numbers so you can see how much it jumped. Facebook jumped from 1,878 likes to 2,074. Instagram jumped from 385 followers to 525. Twitter jumped from 2,580 followers to 3,226. LinkedIn, from 333 followers to 377. And finally, YouTube jumped from 100 subscribers to 126.

Not major moves, but for the bubble and the universe that we were communicating to this was pretty good. Any jump in these numbers is amazing. So I'll post up the updated report, and I'll take any questions if you have any.

CHAIR AHMAD: Commissioner Sinay?

COMMISSIONER SINAY: Thank you. Fredy, there's a lot we've learned from the beginning to the end. And in the past, the 2010, the staff report, it wasn't really focused on a lot of this stuff, and so a lot of it was created as we went. And so I was wondering if it made sense for your team maybe to meet with the Outreach and Engagement subcommittee and just kind of think those through and help you all. Maybe we ask the questions so that you can just think about it and write something

together. Because I think there's a lot that a lot of people can use of the great work that you all did.

I know we have the Lessons Learned document that's

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coming, but just -- we as subcommittees are coming together, but I think subcommittees with staff also makes sense just to talk through some of these things.

MR. CEJA: Yeah. If I can respond to that. When we were putting together the final report, we ended up wanting to include all this information of how we went about doing the work that we did, but that wasn't the appropriate place to put it. So we are putting together a staff report. We outline the mechanisms of how we built this organization.

And surely communications was a large portion of that from the first time we did media training to getting into the groove of doing interviews and having our daily media reports, our social media toolkit, and everything else that encompass the communications program. So we will do a deep dive, and I'll touch base with outreach.

CHAIR AHMAD: Commissioner Kennedy?

COMMISSIONER KENNEDY: Thank you, Chair. And thank you, Fredy, for the report and the good news.

I think at this point, I really would like to see communications working with us to develop and pitch kind of the bigger picture. I really think -- and I've seen

some comments from fellow commissioners -- what we achieved was, in my mind, nothing short of amazing.

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A unanimous vote on maps in a context where most oddsmakers would have said that ain't going to happen.

And I think we really need to kind of get our thoughts together on how that came about and really get that story out there.

I've said since the beginning -- I know Commissioner Yee has said, and others have said, we want to serve as a model. And I think getting that bigger picture story out there is important in that. So I would look forward -doesn't have to be now, but I'd look forward to your thoughts as to how we can kind of gather our thoughts on this and put together something that could be pitched more broadly. Thank you. MR. CEJA: Yeah, definitely. If I can respond to that too? Now that the map-drawing work is done, definitely want to talk about what the legacy you want to leave behind is, right, for this Commission, and if we can replicate any of the work that we did through lessons learned, and also not only in other states but also at the local levels, right, countywide, citywide, for those commissions that are interested in doing independent work. Can we replicate the efforts that we had here at

the state level in California to other states to local

1 jurisdictions? There is definitely a model to follow here, and that is going to be our next pitch is letting the world know about that. 3 CHAIR AHMAD: Great, thank you. Commissioner Sinay 4 5 and Commissioner Kennedy? I see your hand's up again? COMMISSIONER SINAY: Thank you. Commissioner 6 7 Kennedy, did you want to respond to what he just said? COMMISSIONER KENNEDY: If I could, that'd be great. 8 9 COMMISSIONER SINAY: Yeah, and I'll go after. 10 That's no problem. 11 COMMISSIONER KENNEDY: Okay. Thank you. 12 just wanted to say, yes, but we want to take advantage of 13 the crest of this wave, and there's going to be attention 14 on redistricting for not much longer. And I think that 15 before we get overwhelmed by other items in the news and 16 so forth, that we really need to kind of prioritize this 17 and get it out sooner rather than later. I mean, maybe 18 not too soon, but soon, before interest in redistricting 19 really does drop off, I think, pretty precipitously. 20 Thank you. 21 COMMISSIONER SINAY: Yeah. Kind of on that note, I 22 was thinking -- well, there's multiple stories, right? 2.3 And we can think through the stories. The story that I 24 think we all get asked often when we're interviewing is,

I don't even

how did we do this by a multi-partisan?

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want to say bipartisan.

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And so that's a story that we can keep bringing up at different times and with different examples. And I think it's something important for all of us to think about, and maybe we even need to talk about it collectively. How did we do this? Especially in the time of Zoom.

Because I can tell you people did not expect us to get along and build relationships and get to where we were. I mean, people bluntly have said that on Twitter, as well as to me, as well as -- and so I think that that's an important story that we need to figure out at some point.

But I think the other piece -- and I don't know if we want to get involved right now. But there's a lot going on at the congressional level right now around voting rights and around redistricting. And even just creating a piece from the Chair and whatnot to be in The Washington Post and New York Times on if we support it or not, we'd collectively have to decide that. But I just wanted to put it out there that right now there is that opportunity.

And then there's also stories to be had -- there's all these misinformation obviously. There's a lot of people who are not happy, and most of the people who

1 critique us are people who wish they had done the maps themselves or think they could have done it quicker and 3 faster and whatnot. But there is comparing us to a lot of other states, which I found interesting because 4 5 everyone has different models. So at some point, it would be interesting to sit with some of those other 6 7 states and have those conversations. But I do want to say that it's not just the story of 9 redistricting. It's really the story of working 10 collectively to a common end. And the other one that's a really big story for me, 11 12 just because I work a lot around systems change, is this 13 whole piece of -- this wasn't a change of the system. 14 This was a recreation of the system. And maybe it's time 15 we quit talking about system change and just say, if you 16 want something new, you've got to build it differently. 17 And so that's another big story that I think -- it 18 took me a while, but it hit me as I was doing some 19 systems change research for some clients, I'm like, wait. 20 I am in the middle of a huge systems reform. 21 And so those are things that are pretty -- yeah, I'm 22 getting tingles just saying that right now -- but are 23 pretty big, and so I don't want us to think that we're 24 just about redistricting. It's a lot of great things.

Thank you, Commissioner Sinay.

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CHAIR AHMAD:

Commissioner Turner?

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COMMISSIONER TURNER: Um-hum. Thank you, Chair.

I love that. I love the conversation that we're having now. And what it makes me think of is just exactly who do we want to be and become, and how broad do we want to be able to continue serving California? What roles do we want to engage in?

And so I love the discussion and the direction that it's taking. And I also wanted to lift -- I received a few calls from people that said, that's great. I'm still getting my mind wrapped around redistricting. I see you all in the news. Now tell me again, I know I can look it. What is it that a senator does? Why do I care about what these different --

Do we want to play a role even in education looking to an even greater participation level in 2030? People will participate when they understand the difference that it makes. And I'm wondering if there's even an appetite for us to do some sort of education video that's not the sterile words that you can just pull up on Google but one that we're talking about. And at the end, not "who the" senator, "who the" congressional party. Not that. Just this is what this role does for you, and this is why it was important for us to hear your voices and get it right to ensure that — people who serve at this level of

1 government. This is what they do. And at this level. So I just really want to test to see if there's even 3 an appetite for us to continue to educate California from 4 that perspective. I think it would be pretty cool. 5 CHAIR AHMAD: Thank you, Commissioner Turner. And it seems like the conversation's stemming a little bit 6 7 into Lessons learned. I know Commissioner Kennedy and I have had these conversations, and there's an exhaustive list of different ideas we can explore. 10 So with that, I'll jump to Commissioner Yee, then Kennedy, and then Anderson. 11 COMMISSIONER YEE: Thank you, Chair. Yeah, I love 12 13 all these ideas. The 2010 Commission got that 2017 Ash 14 Grant at Harvard Center -- the Ash Center at Harvard. 15 And like a six-figure grant, but I don't know anything 16 about what they did with that or who's doing what with 17 that money or any of that. Does anyone know? Can we tie 18 into that somehow? 19 CHAIR AHMAD: I'm sure that's something we can look 20 into outside of the communications director's report. 21 Maybe we can circle back to that at the latter part of 22 our subcommittee report-outs. 2.3 Commissioner Kennedy and Anderson, do you all have 24 comments related to Fredy's report, or is it more related

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to lessons learned?

Commissioner Kennedy?

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COMMISSIONER KENNEDY: Well, it was more in relation to Commissioner Turner's proposal. And then I wanted to briefly respond to Commissioner Yee. Or actually, I'll respond briefly to Commissioner Yee first and then turn to responding to Commissioner Turner.

As the first eight were beginning our work, I at least, and perhaps others, became aware that there was an unexpended balance on the Ash Grant even as we were assuming office. And I sought information from staff about that and even sought at least a little bit of legal advice as to whether those funds should remain with the members of the 2010 Commission who ceased being Commissioners on the date that the first eight were chosen or whether those funds should come to the 2020 Commission.

And I can say that I did not receive satisfactory answers to that. But that at this point, is water under the bridge.

As far as Commissioner Turner's thoughts go, I would certainly be very supportive of us being engaged in broader civic education, which is at least what we call it in my line of work. I've said on a number of occasions that as many people as we reached with California redistricting basics, there were millions that

1 we didn't reach. And I would see it as a significant contribution of this Commission if we -- and maybe not immediately now but certainly before the 2030 Commission 3 4 is seated, updated the redistricting basics presentation 5 and really did make an effort to go out and reach more of those millions that we didn't reach the first time 6 around. 7 I think it is vitally important information. 9 think that are people now who wish they had paid more attention to it when we were in the education phase. 10 11 so yeah, I'm very supportive of us continuing to play an 12 important role in getting the word out about the 13 importance of redistricting, the importance of these 14 offices that we have redistricted for, and ensuring that 15 people are well-prepared to engage with the 2030 16 Commission once it assumes office. Thank you. 17 CHAIR AHMAD: Great. Thank you. 18 Commissioner Anderson and then Fernandez. 19 I'll ask for any last questions or comments related to 20 Fredy's report-out. 21 COMMISSIONER ANDERSON: Thank you, Chair. 22 also on the essentially civic engagement, and I see that 23 as absolutely crucial for what we've done and what we continue to do for the 2030 Commission. 24

And I see

It's basically paved the way for them.

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1	that as approaching it with school education,
2	continuation of the census, and also the communications.
3	I think now is a time to use our communications team to
4	really kind of push what redistricting is, how it affects
5	everybody, and sort of start integrating it into how that
6	helped with the next election, how that helped with
7	the essentially, all of the political marks that come
8	up in continuing on.
9	I think we could we put a little, how redistricting
10	affected this as far as general public education because
11	I think it's a three-pronged approach, that you get the
12	young people who will be ten years older, and then the
13	natural is for mixing with the census. And then also
14	just the general public who are not being educated in
15	classrooms anymore. And I think if we do that we will
16	have done our jobs and certainly paving the way for 2030.
17	CHAIR AHMAD: Great. Thank you, Commissioner
18	Anderson.
19	Commissioner Fernandez, you put your hand down. I'm
20	assuming repetitive, slash okay. Awesome.
21	Commissioner Sinay and then Turner. And then we
22	will be moving on to the outreach director's report.
23	COMMISSIONER SINAY: Thank you. Just something to
24	think about when we're talking about subcommittees. This
25	piece on kind of civic education and what role can we

1 play? There's a lot of conversation right now around the only way to strengthen our democracy and those who think 3 that our democracy is in a decline is really around civic 4 education, civic engagement. And that's an area that 5 I've been working in for twenty-plus years, so I know a lot of the national philanthropic funders and such. 6 7 And I was going to, after a three-month period, kind of reach out and talk to them a little bit about our 8 experience. But I'm wondering if it shouldn't be just me 10 talking about my experience with them but if we would 11 like to put this on the Outreach and Engagement committee or create a different subcommittee to do it more 12 13 intentional and purposefully and so that we can report 14 back what we're learning and keep moving it forward. 15 So I just wanted to put that out there that I'm 16 willing to connect with my colleagues and have this 17 conversation on our behalf. 18 Thank you, Commissioner Sinay. CHAIR AHMAD: 19 Again, I'll ask if the comments are related to 20 Fredy's outreach -- or communication's director report. 21 Some of these ideas are great ideas. I'm super excited 22 here listening to these ideas and this conversation. 2.3 don't want us to steal some of the thunder of 24 Commissioner's Kennedy's conversation with lessons 25 learned.

So Commissioner Turner and Akutagawa, related to Fredy's communication director's report-out?

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COMMISSIONER TURNER: Thank you, Chair. And this is how -- I think I'm tying it into Fredy's report. And if not, just stop me, and it'll be fine. I'll lift it later.

But Fredy did a lot of the education pieces and training and videos and things before, so this is why I'm thinking about it from a communications standpoint. And the only added piece I wanted to say is that I mentioned — and I see that the whole civic engagement is crucially important to have more people engaged for 2030. But I also think that there's an urgency around it now because civic engagement is a cycle.

And we moved some lines. We change some districts, and there are people that's throwing their hats in now to run for different things. Wonderful. All of that's great. But I think there is something to be said about the timeliness of having people understand now while they're leaned in, focused, paying attention. That's as people are applying in the different areas and now actually announcing where they're going to run, if indeed Californians are really clear on what it is they should do, it will help them engage even now in this process, as opposed to learning about it just for 2030.

So 2030 has a benefit for people going in, but even for right now, I think it's helpful, because if there's not an interest; if there's not education or understanding, people will continue not to engage in what the whole cycle -- the point of it is we want more people to be involved in the entire process. Thank you. CHAIR AHMAD: Thank you, Commissioner Turner. Commissioner Akutagawa and then Kennedy on Fredy's communications report-out? COMMISSIONER AKUTAGAWA: Yeah. I think this is connected to what Commissioner Turner said, and I may just say it a little bit differently. I think there's been suggestions about taking what we've done, creating stories about our process or about how we as a Commission came together. I think what I'm hearing -- and maybe this is part of a larger holistic kind of plan that connects both communications as well as lessons learned and perhaps even outreach. I would say, Commissioner Sinay, I think a different subcommittee would be warranted based on your last comments about civic engagement. But with that said, I just want to also say that from a lessons learned perspective, I believe that, to what Commissioner Turner just said, there are some suggested lessons learned not

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only for us but more importantly, suggestions perhaps

that we may want to give communities in how to continue to stay engaged and be better engaged when 2030 comes around.

Thoughts on what communities can do when 2030 starts up, suggestions for how they can be not better engaged, but to just be engaged period. And ways in which making sure that their communities' voices will also be heard could be a good Lesson Learned as well as part of a larger civic engagement education process. So anyways, that's what I wanted to share. Thank you.

CHAIR AHMAD: Thank you, Commissioner Akutagawa.

Commissioner Kennedy, you are the last in the queue for this sub-agenda item, and then we will be moving on to the outreach director.

COMMISSIONER KENNEDY: Thank you, Chair. I wanted to remind Fredy of a conversation that we had in the office last week, I think.

In my work, we usually go back after an election and go out with a big push to encourage people to accept the results, publicize the results, accept the results, and so forth. So I think there is some work that communications can continue to do to highlight the map viewer places where people can familiarize themselves with the maps.

And another item that I think really is timely and

1	is perhaps a good segue for us into some of this broader
2	work. There's clearly not a high enough level of
3	understanding of acceleration and deferral. And so I
4	think that is a topic that communications could really
5	push on now and help reduce some pieces, get the word
6	out, make sure that everybody in California understands
7	that one of the biproducts of this process is
8	acceleration and deferral and what that means. Thank
9	you.
10	CHAIR AHMAD: Thank you, Commissioner Kennedy.
11	Fredy, do you have any closing statements on your
12	report-out?
13	MR. CEJA: Closing statement. Yes, lots of work to
14	be done under the lessons learned activity we had today.
15	I just wanted to end my report by stating that we did
16	receive individual PDFs for districts yesterday from the
17	line drawing team.
18	We've been getting tons of emails from the public
19	asking for these. So I'm happy that we have them,
20	reposting them online and shooting out an e-blast letting
21	folks (sic) we have those available on our website.
22	CHAIR AHMAD: Great. Thank you so much, Fredy.
23	Moving on to outreach director, Marcy?
24	MS. KAPLAN: Hi, good morning, everyone. I just
25	want to reiterate all of the tremendous work that the

1 | outreach team did in closing up our efforts in December.

Just really highlighting that a significant portion of the outreach leads manager and coordinator's time in December was focused on supporting with notetaking. And the final report staff supported with the district overview summaries to provide to the final report subcommittee, which did require significant time reviewing copious meeting notes and reviewing the public input database.

I just really want to reiterate and highlight how flexible and responsive the staff were throughout this process, particularly the last week as the commission was finalizing maps. So many staff that were available working late into the night to support. And I did continue to share, ongoing with them, how thankful the commission was for their support and as we were able to finalize the report. There was also a significant amount of staff time spent on pulling from appendices from the line drawers to include pulling country split and city splits into the final overviews.

I also worked closely with the data team in order to provide and compile numerous stats throughout the final report. And I'd like to continue to work with the various subcommittees that have overlapped with outreach to identify other overviews that may be helpful as you

continue with your lessons learned.

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This week I was out, but I asked staff to put together just an initial summary of some of our language access efforts that I'll be sharing with that subcommittee and then looking forward with other subcommittees to identify what may be helpful to compile.

I did also direct outreach staff, this last week, to put together an expanded narrative of their regional and statewide efforts, including highlighting best practices in terms of their outreach and where they saw effective outreach strategies. So these were kind of a continuation of the summaries that they had provided to you all in September when we began a COI overview.

As Alvaro mentioned, our outreach coordinator has rolled off, but before she left, I also worked with her to put together -- she was really critical in a lot of the behind-the-scenes logistical efforts for a lot of our public input meetings, particularly the COI meetings over the summer and other public input meetings that the commission held.

So I did have her put together an overview of those efforts, including highlighting a lot of best practices in terms of collaboration across the outreach team as well as input for lessons learned for the commission as well.

1 And just following up on a highlight from I think it 2 was one of our previous meetings, I did connect again with the LA County Redistricting Commission. I had been 3 meeting with them and other local commissions ongoing 4 5 through this process, and we'll be meeting next week. I will connect with the Lessons Learned subcommittee if 6 7 there's any additional questions or particular lessons learned they want to hear more about or want to also 8 9 highlight. 10 I'm also going to forward the LA County local 11 commission report that has a lessons learned section if 12 that's helpful as well as other local commissions that 13 may be providing these reports. So I'll work with, I'm 14 assuming, the Lessons Learned subcommittee on this to 15 share ongoing. 16 And I think that's it for right now. I know there's 17 a lot of discussion on items going forward, so looking 18 forward to the lessons learned conversation and next 19 steps on how we can support with that. 2.0 CHAIR AHMAD: Thank you, Marcy. 21 I'll jump to Alvaro first and then Commissioner 22 Sinay. 2.3 MR. HERNANDEZ: I just wanted to formally thank Marcy. In addition to staff doing a lot of the work, 24 25 Marcy did a tremendous amount of work reviewing the

- 1 information I was provided, cleaning it up, adding
- 2 | information. So I wanted to acknowledge that. She did
- 3 | it up to the last minute, sleepless nights in many cases.
- 4 | So I wanted to acknowledge that before of all of you.
- 5 That was it. Thank you.
- 6 CHAIR AHMAD: Thank you.
- 7 MS. KAPLAN: Thank you.
- 8 CHAIR AHMAD: And Commissioner Sinay, any questions
- 9 or comments on Marcy's report-out?
- 10 | COMMISSIONER SINAY: Yes. Thank you, Marcy. Great,
- 11 amazing work. This is more my fault, but where's the
- 12 | final report housed? Is it easily found on our website
- 13 for the community? Okay.
- MS. KAPLAN: Yeah --
- 15 COMMISSIONER SINAY: I have -- go ahead.
- 16 MS. KAPLAN: We did create a final report page.
- 17 | It's on --
- 18 | COMMISSIONER SINAY: Okay.
- MS. KAPLAN: It's across the tabs. And the final
- 20 report is there along with a lot of the attachments that
- 21 are referenced throughout the documents. So those are
- 22 all there as well.
- 23 COMMISSIONER SINAY: Great. Thank you. I've tried
- 24 to stay off our website a little bit in the last few
- 25 | weeks. So I apologize.

And then, is one of the attachments kind of our final numbers on activation by counties? Because I think that piece is really important.

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To me, I keep reflecting back -- it's interesting when people got activated, right, in the different regions. And I'm not -- that would be interesting to do, but that's a lot of work, I think, unless you pulled old reports of what was the activation looked like during the COI inputs, what counties got involved then versus during whatever? There's, like, during the three phases.

But I say that because a lot of times people will say, well, we're forgotten, or we don't participate. And I think what the activation report shows is that we really did get engagement from all throughout California. And to me, every time I look at that, it just feels good. And at first, it was frustrating because it was like, okay, how come these aren't and those aren't? But in the end, we really -- even if it was just that they cut and paste an email that they had received from someone else, that's still activation. We still had to motivate to read that email originally and to feel like it was important enough to then send it to us.

And so I just want to make sure that we do have an activation report by county, summary for the whole, all our efforts up to the approval.

1 CHAIR AHMAD: All right. Thank you, Commissioner 2 Sinay. Marcy, do you want to respond to that? 3 4 MS. KAPLAN: Yeah. Thank you for highlighting that. 5 I was actually going to goal 1 for today's meeting, but I wanted to meet with you and Commissioner Fornaciari to 6 7 kind of really go over what else, just to kind of take a bit more of a thoughtful approach to what else you want 8 9 to highlight. 10 We are able to segregate by date, so if we want to 11 do something like that, we can. So happy to follow up 12 with the both of you offline so we can look at ways that 13 we may want to highlight that. 14 We did highlight in the final report, though, that 15 input was received from across California. And then that 16 was -- we made sure to include that as well. 17 CHAIR AHMAD: Great. Thank you. 18 Commissioner Andersen? 19 COMMISSIONER ANDERSEN: Yeah. Thank you, Chair. 20 Marcy, I've got a quick question. You mentioned 21 about the splits in the counties and things like that. 22 Did you get a splits report from the line drawers? 2.3 MS. KAPLAN: Yeah. So it's in the appendices of the 24 final report. 25 COMMISSIONER ANDERSEN: Okay.



1 There's the splits by cities, counties. MS. KAPLAN: And it also includes where there's, like, a zero 3 population spilt. 4 COMMISSIONER ANDERSEN: Right. 5 MS. KAPLAN: So each of the narratives for every district includes which cities and counties are whole. 6 7 And we also went through and also highlighted where there 8 was any zero population splits. 9 COMMISSIONER ANDERSEN: Thank you. And I just want 10 to say in front of the world and the commission here how 11 the outreach staff did phenomenal amounts of work towards 12 the end. All the additional pages from all the work that 13 we were kind of reviewing the drafts was next to, like, 14 almost forty pages the outreach staff put together. 15 that was an amazing amount of work. It was very well 16 done, and Marcy, particularly, gets a huge shoutout and 17 kudos from all of us. I just really want to highlight that and bring that 18 19 up because without you, Marcy, thank you, we would not 20 have gotten that done. And thank you. Thank you very 21 much. 22 CHAIR AHMAD: Thank you, Commissioner Andersen. 2.3 And thank you, Marcy, for your report-out. Seeing no other hands, we will move right along to 24

our chief counsel's report.

MR. PANE: Thank you, Chair.

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Good morning, commission. I don't really have anything, any updates. Continuing to pursue negotiations with Gibson and Dunn on the litigation contract. And other than that, the legal affairs division is now turning more towards dealing with administrative details like public record act requests and that sort of thing. So that will be occupying our time.

I'm happy to answer any questions.

CHAIR AHMAD: Commissioner Yee?

COMMISSIONER YEE: Yes. Thank you, Chief Counsel Pane. I'm wondering if you could just refresh us on Bagley-Keene and receiving redistricting input, and the restrictions that we've lived under until the maps were done, and whether those also apply in the same way, or whether we can be more free chatting with each other or not?

MR. PANE: Oh, that's a good question, Commissioner Yee. Oh, actually, technically for Bagley-Keene and any of the commission statutes that are obviously specific to this commission on top of Bagley-Keene, those all apply, even now. And they will apply through the end of this commission.

So we did get a little bit of a reprieve from the ten-day requirement, as you all know, from the California

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    Supreme Court, which was in the commission statutes,
    allowed the three-day notice period for the final few
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    weeks of the maps. But on December 28th, we went back to
 4
    the good old Bagley-Keene.
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         So that's where we are going forward.
         COMMISSIONER YEE: Thank you.
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         MR. PANE:
                   Thank you.
         CHAIR AHMAD:
                       Thank you.
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         Commissioner Akutagawa?
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         COMMISSIONER AKUTAGAWA:
                                  Yeah.
                                         I'm just curious,
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                         I know that the Bagley-Keene statute
    Chief Counsel Pane.
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    around virtual meetings is going to be ending soon, I
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    believe this month.
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         Can you tell me, have you heard anything? Given the
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    COVID surge that we're experiencing right now, is there
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    any indication that that's going to be extended again?
         MR. PANE: So to your point, Commissioner Akutagawa,
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    I haven't heard of anything. And right now, the change,
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    as you say, is temporary through January 31st.
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    in statute. But it repeals on its own, February 1st.
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         So it is always a possibility that beginning
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    February 1st, the governor could choose to do an
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    executive order as has been done previously. I haven't
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    heard anything about that.
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That's all I've heard as far as an actual -- on

1 meeting issues. 2 CHAIR AHMAD: Thank you. 3 Commissioner Kennedy? 4 COMMISSIONER KENNEDY: Thank you, Chair. 5 following up on that, a couple of things. First of all, is there any advocacy that we can or should engage in, in 6 7 that regard, as far as an extension of the current rules for Zoom meetings? 8 9 Second of all, and very closely related to that, no matter how we come down on that, I think we should do 10 11 some advocacy. We have a member who essentially would be 12 unable to participate in future meetings if her location 13 had to be open to the public. And I think, you know, we 14 need to approach this through a disability lens, and you 15 know, do what we can to ensure that we don't lose a very 16 good member because we get caught in a catch-22. 17 you. 18 Thank you, Commissioner Kennedy. CHAIR AHMAD: 19 Commissioner Fernandez? 2.0 COMMISSIONER FERNANDEZ: Thank you, Chair. I just 21 wanted to remind everyone -- gosh, I can't remember --22 the last business meeting, I think, was on the 21st. And 23 at that point, I believe the Government Affairs

Subcommittee was going to try to look into this further

in terms of extending the Bagley-Keene virtual versus in

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1 person and having to disclose your place of where you're meeting. Unfortunately, neither one of the subcommittee 3 members are here today, I don't think, not yet. 4 And then also, I'm not sure, Commissioner Kennedy, 5 if this could also be part of the other subcommittee with you and Commissioner Vazquez, I believe. 6 7 Was it you, Commissioner Vazquez, on the ADA and 8 Bagley-Keene? 9 So that could be another area that -- another 10 subcommittee that could look into the future advocacy for 11 virtual meetings and not having to disclose where you're 12 meeting from, if you're meeting virtually. Thank you. 13 CHAIR AHMAD: Thank you, Commissioner Fernandez. 14 Commissioner Andersen? 15 COMMISSIONER ANDERSEN: Yeah. Following up on that 16 very same thing. I thought another subcommittee was 17 created with Mr. Kennedy and Mr. Vazquez, and I don't see 18 it on our -- specifically on our agenda. But I cannot 19 remember the name of that subcommittee. Does anyone 20 happen to have that? And I'd love to hear a report-out 21 from it. 22 CHAIR AHMAD: Thank you, Commissioner Andersen. 23 we are not actually at the report-out for subcommittees 24 yet. So when we get to that portion, I'll definitely put

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a call out for that.

COMMISSIONER ANDERSEN: Correct. But do we know 1 2 what the name of it is? CHAIR AHMAD: I do not recall, but once we get 3 4 there, I'm sure that the subcommittee will eagerly jump 5 up to make their name known. Commissioner Akutagawa, on -- and this is 6 7 specifically to Chief Counsel Pane's report-out, or any questions related to his area. 8 9 COMMISSIONER AKUTAGAWA: Yeah. Yeah, so one more question. And I don't know, Chief Counsel Pane, if this 10 11 is something you can answer, or if there's even interest 12 amongst the commissioners. Given the question that's 13 been raised about advocacy for Bagley-Keene and allowing 14 these virtual meetings, I'm sure we're not the only 15 commission that's grappling with this and that there may 16 be other commissions that may also be grappling with it. 17 Is this something that we can reach out to other 18 commissions to perhaps -- I don't know -- I don't want to 19 say coordinate, but actually at least have a conversation 20 to see if this is something that they're also interested 21 in advocating for as well, too? 22 Is that allowable under Bagley-Keene? And is that 23 something that we should just do on our own, and then if others have -- if other commissions have the same, I 24

guess, interest, they'll do it on their own as well?

1 | That's a question. Thank you.

2 MR. PANE: Sure. So actually, what you just mentioned, Commissioner Akutagawa, is very similar to 3 4 what the, I believe it was the Government Affairs 5 Committee did the last time. I believe there was a conversation with the Little Hoover Commission. I think 6 7 there was an effort reaching out to the governor's 8 office, just trying to see if there was any interest. Also at the legislature, I think the letter was written 10 just to see if there was an interest in making these 11 legislative changes. 12 And I think in the midst of that, we were notified 13 publicly, everybody was in the public, that there was a 14 bill that was potentially going to make some changes to 15 Bagley-Keene. First it was on the local level, and then 16 it also included the state level, and then it was passed. 17 So it's a probably a little chicken and egg. I 18 don't know which came first because it all sort of 19 happened around the same time. But that's what this 20 commission chose to do the last time is to have a

particular subcommittee work on some particular advocacy routes. If the commission wanted to, they could certainly do that again. So I hope that answers your question.

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1 And thank you, Chief Counsel Pane, for your report-out. Seeing no additional hands at this time, we have concluded this agenda item, director's report. So we 3 4 will be calling for public comment on this agenda item. 5 Kristian, can we have the instructions read for public comment? 6 7 Yes, we can. MR. MANOFF: In order to maximize transparency and public participation in our process, the commissioners will be 10 taking public comment by phone. 11 To call in, dial the telephone number provided on the livestream feed. It is 877-853-5247. When prompted, 12 13 enter the meeting ID number provided on the livestream 14 It is 84858374868 for this meeting. When prompted 15 to enter a participant ID, simply press pound. 16 Once you've dialed in, you'll be placed in a queue. 17 To indicate you wish to comment, please press star, 9. 18 This will raise your hand for the moderator. 19 When it's your turn to speak, you'll hear a message 20 that says the host would like you to talk. Press star, 6 21 If you would like to give your name, please 22 state and spell it for the record. You are not required 23 to provide your name to give public comment. 24 And there is no one in the queue at this time,

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Chair.

1 CHAIR AHMAD: Thank you, Kristian. 2 While we allow some time for folks to dial in, I just wanted to go over our remaining agenda items. 3 4 I've heard from two different subcommittees that they 5 have updates. That's the Finance and Admin and Lessons Learned Subcommittee. And we have about twenty minutes 6 7 to get through as much as we can. We do have a mandatory 8 break at 11 o'clock to 11:15. 9 Upon returning from break, we will be jumping straight into closed session, and that closed session 10 11 will be under the personnel-related and pending 12 litigation exceptions. We would be in closed session, I 13 anticipate, until about 12:40, right before lunch. 14 So if there are items related to the subcommittee 15 updates that we do not get to, we might have to come back after lunch. 16 17 Do we have any callers in the queue at this time? 18 MR. MANOFF: There's no one in the queue at this 19 time, Chair. 2.0 CHAIR AHMAD: Great. And just a reminder for 21 everyone that we will be taking general public comment 22 before the close of our meeting today. So there is 23 definitely additional opportunities for folks to chime in 24 on any of the agenda items that we have discussed.

So moving right along to subcommittee updates, I

will pass the baton over to finance and admin.

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COMMISSIONER FORNACIARI: Okay. I'll start. Let's see. A couple things. Director Hernandez mentioned the budget and all of the invoices coming in, and what we call travel expenses and all that from the commission and the staff.

So we met briefly yesterday with Alvaro and Terry to talk about the budget and where we're at and going forward. And so we'll have a report for you all next time we get together, both looking backward and looking forward. We aren't quite there yet with regard to invoices and understanding where we're at for today, but we'll get something for next time.

And so for this coming year, as I mentioned in our last meeting, there's a demarcation point in our funding occurred when the maps were released. We had pre-map funding and post-map funding. So right now, we have about a million, and we've been budgeted a million and a half for the rest of this fiscal year to wrap things up.

And one of the things we need to think about and we're also going to be speaking more deeply with Alvaro about is, how do we wind down operations? We've got to close the office down. We've got to return equipment, all those kinds of things. And what does that look like?

So Alvaro and Raul are working on looking back at

what they did in 2010 and coming forward with a proposal for how we handle that. Of course, there's some uncertainty related to that because of litigation and uncertainty about litigation and what that's going to look like. But ultimately, we have to figure out how we're going to wind operations down. And so we'll be working on that.

Again, but our budget for next FY is -- our budget proposal for next FY is due in February. And so we're going to be working with Alvaro and the team to come forward with a proposed budget, but that kind of -- well, it's very much related to the conversation we were having earlier.

And I think there's two conversations going on here, not just one, right? We keep referring to lessons learned and lessons learned, and that's an important thing that we need to do. But I think that we have it tied up with lessons learned is kind of forward, and what's the path forward, and what are we going to be doing as part of the path forward?

And so I don't know if the lessons learned work is going to broaden into, what are the lessons we learned and what's the plan moving forward, the path forward, or if those are two separate conversations. But we need to decide how we're going to manage those conversations.

But you know, there's a bit of an urgency for figuring out what the path forward is for next year.

Because again, we have to put in a budget for next fiscal year next month.

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So I wanted to bring that up and just to say that we have a meeting set up next Wednesday, right? Yeah. A more in depth meeting with Alvaro to kind of hash out part of what this looks like, but part of it also is going to be, what do we, as a commission, want to propose to do, and work with the legislature to see if we can get some funding to do it, or work with outside organizations to get some grant money to do it.

So I don't know if you have anything to add, Commissioner Fernandez.

COMMISSIONER FERNANDEZ: Thank you, Commissioner

Fornaciari. And our meeting's on Tuesday. Yeah. So

we'll go into a little bit more in depth. And I think

you're absolutely right in terms of we need this path

forward discussion earlier than I believe the lessons

learned is going to be meeting, because I don't think

that's going to happen until February, and we need to

make sure that we have our budget information in prior to

that.

And then also, Commissioner Fornaciari mentioned that we have 1.5 million. That's for administrative

costs. We do have over 4 million for litigation. So I didn't want to -- I wanted to make sure that we had funding for litigation as well.

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And I think you pretty much covered everything else. The only other thing is, as you mentioned, the invoices. There are some that are fairly far behind where we haven't received invoices since September from some of our contractors. So what we're really trying to do, and when I say we, I have nothing to do with it because it's staff. So thank you very much staff for reaching out to those contractors so that we can get a better handle on what those expenditures look like.

And also, the more important piece of it is to determine whether or not we have to have another request to release additional funding. We do have funding, but we have to go back and request that funding. Right now, we're thinking we're going to be okay, but again, we're working on that information, and we will come back at the next meeting with a better picture of what our pre-map budget and expenditures look like, and as well as our post-map.

Back to you, Commissioner Fornaciari.

COMMISSIONER FORNACIARI: I have something different that I want to add. I'll defer to Commissioner Akutagawa at this point.

1	COMMISSIONER AKUTAGAWA: I was just going to build
2	on what you just said, Commissioner Fornaciari, about
3	whether or not it should be a separate committee or a
4	function that is part of lessons learned.
5	I have a different idea on it. Given the urgency,
6	my thought is either it has to be a separate subcommittee
7	which includes either one of you, Commissioner Fornaciari
8	or Commissioner Fernandez I hate to put more work on
9	you or it becomes a function more of finance and
10	administration, and so that the work is being done
11	simultaneously. Thank you.
12	CHAIR AHMAD: Commissioner Fernandez?
13	COMMISSIONER FERNANDEZ: Yes. Thank you for that,
14	Commissioner Akutagawa.
15	I was thinking of Commissioner Fornaciari, and I
16	would just kind of continue to lead that effort, but if
17	you're volunteering to be on a subcommittee, but I don't
18	know how Commissioner Fornaciari feels about that. But I
19	thought that was going to be our thank you.
20	CHAIR AHMAD: Commissioner Sinay and then
21	Commissioner Akutagawa.
22	COMMISSIONER SINAY: Commissioner Akutagawa, did you
23	want to follow up on what Commissioner Fernandez said?
24	COMMISSIONER AKUTAGAWA: Yeah. I was just going to

say, while I'm always happy to serve on a subcommittee, I

1 also feel like I think that it would be great if both you and Commissioner Fornaciari were to continue this work since you're both very familiar with the process. And I 3 4 think that that would be the best way. I just wanted to 5 give you an out in case you needed it. COMMISSIONER SINAY: I see it a little different in 6 7 that planning what activities is different than administrative and finances. And so I do feel that we do 8 9 need a separate committee because you need to know what 10 you're planning for. 11 And so I just wanted to put that out there that I think the activities is different. I mean, we can, and 12 13 it happens all the time, say, this is what you have; plan 14 within this budget. But sometimes, you need to see what 15 is the vision for next year and then figure out the 16 budget. 17 CHAIR AHMAD: Commissioner Fornaciari? 18 COMMISSIONER FORNACIARI: Yeah. I think that's a 19 good point. I mean, either way, it's fine. I mean, we 20 can -- we can gather your thoughts on what the future 21 looks like and bring it together, or we can have a 22 separate subcommittee do that. Either way is fine. 2.3 I think we do -- I think you bring up a good point 24 about planning the work within the budget that we have.

You know, I think we have some ambitions.

1 legislature last time around -- they had half an FTE budget for the out years. And so whatever work they wanted to do, they had to get external funding for it. 3 I don't know what the openness for the legislature 4 5 is to continue to support kind of the outreach we're talking about, but I think that the conversation needs 6 7 to -- I think it needs to be thought through what we want to do for the out years, and especially this coming 8 9 fiscal year, and have that conversation in the next 10 couple weeks. But either way, it's fine with me. Ι'm 11 happy to do it or defer. 12 CHAIR AHMAD: Commissioner Fernandez? 13 COMMISSIONER FERNANDEZ: Separate is fine. I guess, 14 for me, either -- I don't know. I guess I just don't see 15 the need for another subcommittee, but I'm happy to be on 16 another subcommittee if that's what we want to do. 17 I don't know if Commissioner Akutagawa would like to 18 do it with me. I'm going to call her our since she's the 19 one that --2.0 COMMISSIONER AKUTAGAWA: I'm happy to help. 21 COMMISSIONER FERNANDEZ: Because that's how I roll. 22 So just --2.3 MR. PANE: Commissioner Fernandez, if I could just 24 maybe interject one maybe point of consideration. 25 brought up Bagley-Keene earlier, and I want to make sure

- 1 | that we don't run afoul of any sort of serial meetings.
- 2 | So the lines would have to be very clear and different
- 3 and probably try to avoid having overlapping
- 4 commissioners, if possible.
- 5 | COMMISSIONER FERNANDEZ: Let me think. I think
- 6 | there's been many subcommittees that, like, I've been on
- 7 for materials that impacts the budget. I mean, every
- 8 | subcommittee I'm on is going to impact the finance. So I
- 9 don't know. I guess I would --
- 10 MR. PANE: Impacts are okay.
- 11 | COMMISSIONER FERNANDEZ: -- know how to -- I would
- 12 know how to differentiate --
- 13 MR. PANE: No problem with impact.
- 14 | COMMISSIONER FERNANDEZ: -- my roles, if that's what
- 15 | you're asking.
- 16 MR. PANE: No. Maybe I can help with that.
- 17 COMMISSIONER FERNANDEZ: Yeah.
- 18 MR. PANE: Yeah.
- 19 CHAIR AHMAD: So what's the consensus here? Are we
- 20 going with the new subcommittee, or are we punting the
- 21 ball back to Commissioner Fernandez and Fornaciari?
- 22 If I see -- oh, Commissioner Andersen, I didn't see
- 23 your hand there.
- 24 COMMISSIONER ANDERSEN: Yeah. This is unusual, but
- 25 | I agree with Commissioner Sinay that this is something

1 that you really need to think, what are we doing? However, it needs to be done quickly because we have to 3 consider the budget impact and get it done in February. So I do think there does need to be another 4 5 subcommittee, and I do think that Commissioner Fernandez can clearly divide her roles. We're all big boys and 6 7 girls. We understand Bagley-Keene, and I think we can handle that, and it's not going to be a serial meeting. 8 But I do think that we should have an additional 10 input on it, whether it be -- I'm not sure who, or even 11 if it's two other people. But there are a lot of things 12 that -- like one thing Commissioner Fornaciari said, 13 well, we should probably think about in our budget. I 14 think we need to think about what work we need to do and 15 then decide how much money we need to do it. 16 And one thing that we need to consider is litigation 17 that we're thinking -- not litigation -- legislation that 18 we're considering proposing, which is extremely 19 important, and that needs to be kind of thought through. 20 I have no idea what kind of money or outreach that 21 requires, but that's an item that we certainly need to 22 consider, as well as outreach. 2.3 CHAIR AHMAD: Thank you, Commissioner Andersen. 24 Commissioner Fernandez, do you have a suggestion one 25

way or the other?

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         COMMISSIONER FERNANDEZ: It's fine if you want to
    separate subcommittee that's -- I mean, I feel that the
 3
    finance and admin can also plan, but if we want to do it
 4
    separate, that's fine. I guess I have no preference at
 5
    this point. Is that what you were asking, Chair?
         CHAIR AHMAD: Yeah, I'm just trying to get an answer
 6
 7
    out from someone --
         COMMISSIONER FERNANDEZ: Oh, okay. And I --
 8
         CHAIR AHMAD: -- on how to proceed.
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         COMMISSIONER FERNANDEZ: And like I said, I don't
11
    mind doing it, and I called out Commissioner Akutagawa.
12
    And we are from different political parties, if you want
13
    to put it that way.
14
         CHAIR AHMAD: All right. Commissioner Sinay, before
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    I jump to you, can I ask Alvaro to interject his
16
    thoughts?
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         MR. HERNANDEZ: I was just going to mention that a
18
    lot of the planning part of it for beyond this year, this
19
    fiscal year, was going to be dependent or partially
20
    dependent on the conversation from the lessons learned.
21
    So I would suggest not having a new subcommittee just yet
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    until we've had the lessons learned conversation to
23
    figure out kind of where that might lead us.
24
         CHAIR AHMAD: Commissioner Sinay and then
25
    Commissioner Fernandez.
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COMMISSIONER SINAY: So how I'm kind of viewing this is that for our next meeting, we may want just buckets, like, of activities that we would like to do in the next year and what costs may be related to it, so that we can all have a conversation.

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It's going to be hard, unless we want to say at the next meeting -- well, we can't agendize it, is the problem, for the next meeting since we have to move quickly. But it's having that conversation of what the plan -- I hear exactly what you're saying, Director Hernandez, but as Commissioner Fernandez said, we need the budget now versus later, and we all agree that we wanted to wait on the lessons learned until later, that we didn't want to do it right now because lessons learned looks back at what happened, and we want to be able to -- we don't want to give any fodder out.

So the plan could be broad. And I also believe that the plan, you create a budget. And we may not meet -- we may not have enough funding, and we have to think of creative ways of where we're going to get additional funding, like the 2010 commission received a grant to do additional work.

But I think at least having just a little bit of an outline base on some of the conversations that have happened and what some of the costs may be related to

1 that. It would be good to bring up a draft plan to our 2 next meeting. CHAIR AHMAD: Great. Thank you, Commissioner Sinay. 3 4 With that, I will form a new subcommittee with 5 Commissioner Fernandez and Commissioner Akutagawa. You all can name yourselves however you choose. 6 7 Is that okay with you two taking on this task? 8 Okay. Great. 9 Is there anything else from finance and admin? 10 Yes, Fredy and then Commissioner Fornaciari. MR. CEJA: Yeah. Can we get that name? Because we 11 12 have to update the agendas that are going to go up on the 13 website. 14 CHAIR AHMAD: Commissioner Fernandez and Akutagawa, do you all have a subcommittee name? 15 16 COMMISSIONER FERNANDEZ: I'm trying to be creative, 17 but I -- Fredy, you're the creative one. What do you 18 think? 19 Oh, wait. Maybe Commissioner Fornaciari. I'm going 20 to phone a friend. No, you're not helping? 21 He's not helping me. Okay. 22 COMMISSIONER FORNACIARI: I'm not creative. 2.3 CHAIR AHMAD: Commissioner Akutagawa?

be at least for 2022, I believe, planning, can we just

COMMISSIONER AKUTAGAWA: Since this is supposed to

24

1 keep it simple and just call it the 2022 Planning Subcommittee? 3 CHAIR AHMAD: There we go. Fredy, it's called the 4 2022 Planning Subcommittee. 5 Commissioner Kennedy? COMMISSIONER KENNEDY: How about Long-Term Planning 6 7 Subcommittee? CHAIR AHMAD: Scratch that, Fredy. 8 9 Commissioner Akutagawa and Fernandez, I'll ask --10 you all have some ideas now on the table, so I will ask 11 you all to solidify your name and state it out loud so 12 that Fredy can document it. 13 COMMISSIONER FERNANDEZ: I think Long-Term Planning 14 is fine, but that --15 CHAIR AHMAD: Okay. 16 COMMISSIONER FERNANDEZ: -- just sounds so long, 17 right? 18 CHAIR AHMAD: All right. Fredy, their subcommittee 19 is called Long-Term Planning Subcommittee. 2.0 Going back to finance and admin, I see your hand, Commissioner Fornaciari. 21 22 COMMISSIONER FORNACIARI: Yeah. I just have one 23 thing that was separate for the Bagley-Keene 24 Subcommittee. The Little Hoover Commission did a report.

The report is number 261 from June 2021 on -- it's

1 called, The Government of Tomorrow: Online Meetings. I didn't know if you all recall, but they had put that 3 report out, and I wanted to look it up and let you know. 4 CHAIR AHMAD: Great. Thank you so much, 5 Commissioner Fornaciari. With that, we are right up against break. 6 7 reminder for everyone, we will be taking our fifteenminute mandatory break. And once we return from break, we will be jumping directly into closed session under the 10 pending litigation exception, as well as the 11 personnel-related issues exception. 12 From there, once we finish, we will come back out 13 into open session. We will report out on any actions, if 14 any, that were taken in closed session. And then we will 15 continue our conversation with the Lessons Learned 16 Subcommittee update. And at that point, I will also ask if there is any 17 18 other commissioners or any other subcommittees that would 19 like to provide an update that had not had the chance to 2.0 do so. 21 And once we run through that subcommittee list, we 22 will take public comment on the agenda item and then see 2.3 what remaining items we have left. But that is all I had 24 scheduled for today.

It's 11 o'clock.

See you all at

Sound good? Okay.

1	11:15 in closed session. Thank you.
2	(Whereupon, a recess was held from 11:00 a.m.
3	until 2:01 p.m.)
4	CHAIR AHMAD: Welcome back, everyone. So just a
5	quick recap. We went into closed session. We concluded
6	closed session around 1:15 and then took a forty-five-
7	minute lunch break, and now we are back at open session.
8	In closed session, under the pending litigation
9	exception, the commission took no action. Under the
10	personnel issues exception, the commission voted to
11	provide the executive director with the authority to
12	offboard the outreach and communications staff and to
13	provide the executive director with a 2.75 percent salary
14	increase.
15	Now we will continue with our agenda items. We left
16	off under the subcommittee updates. I just want to
17	circle back and make sure.
18	Finance and admin, did you all have anything else to
19	report, or did we conclude that conversation? Okay.
20	Great.
21	So now we will be moving on to lessons learned.
22	Commissioner Kennedy?
23	COMMISSIONER KENNEDY: Thank you, Chair. I did
24	share with staff for posting the other day, the current
25	version of the outline of what Commissioner Ahmad and I

1 have been pulling together as far as topics for lessons learned. I just want to clarify that the next step after 3 any further changes to the outline is actually developing 4 discussion questions that we could structure our 5 discussions around. I think I mentioned at some point that in the past, 6 7 I have done this using kind of a modified SWOT diagram so that instead of strengths, weaknesses, opportunities, and 8 9 threats, we discussed lessons learned in relation to 10 strengths, weaknesses, innovations, and recommendations. 11 So if we were to go forward along those lines, 12 strengths and weaknesses, pretty self-evident. 13 Innovations would be changes from the 2010 process to the 14 2020 process. And then recommendations would be what we 15 think should change between the 2020 process and the 2030 16 process. 17 My vision of this is that once we have these discussions, 18 Commissioner Ahmad and I would work together on drafting 19 a lessons learned report for the commission's 20 consideration. The commission, after considering it, 21 would then probably discuss and take action on 22 recommendations contained in that report and any other 2.3 recommendations that commissioners might have beyond what 24 is in the report, and that we would then take those

recommendations and move into the phase of working with

stakeholders and legislators to craft whatever legislative proposals the commission wishes to put forward.

We've discussed in the past, as I understand it, the legislature is able to pass changes to the sections of the government code relative to the Citizens

Redistricting Commission other than in years ending in 9, 0, and 1. But beyond that, they would basically take our recommendations and vote them up or down. They don't have the ability to take our recommendations and change them.

So the work that we will be doing once we get to that point is very important work. I look forward to working with all of you, as well as stakeholders and others, to make sure that this goes smoothly.

Before we get into any discussion of the outline that was provided, I also wanted to circle back and say that we had had a discussion previously. My initial proposal was to do this not as a one-off, because we recognized that we would need to circle back and have a discussion after the litigation phase.

So the initial discussion was around the possibility of a five to maybe seven-working-days event as step 1, dealing with those topics that we could deal with before the litigation phase was over, and then coming back later

and having a shorter, perhaps shorter, event focusing mainly on the litigation phase, as well as the recommendations.

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I certainly am cognizant of the fact that the colleagues have a number of demands on them. Some folk were reticent to commit to a week or two-week-long process, particularly this soon after finishing up our work on the maps. And so we started talking about what our other options might be.

And it seems to me that one option -- and I forget if any other colleagues had brought this up -- but we currently have meetings scheduled every Friday in January on a kind of as-needed basis. And one thing that I had said previously was, well, maybe we can start knocking off topics from this outline one by one on a time-available basis.

Rather than trying to do this all in one sitting or all in two sittings, maybe we break this up, take on the less sensitive topics first, get those out of the way, and move forward on a time-available basis. That would obviously be less demanding on staff. But we also wouldn't have the benefit of really focusing our attention on this.

So I did want to get thoughts from colleagues, both on the outline itself as well as on their preferred path

1 forward, as I think Commissioner Fornaciari had earlier 2 today. So I'll stop there and look forward to the 3 4 discussion. 5 CHAIR AHMAD: Thank you, Commissioner Kennedy. Any comments, thoughts, questions on what was just 6 7 shared? Commissioner Sinay and then Commissioner Turner. 8 9 COMMISSIONER SINAY: Thank you, both Chair and 10 Commissioner Kennedy, for all the work you've done on 11 this. 12 I was curious. Throughout the process we've been 13 sending emails and lessons learned, and I want to make 14 sure those are somewhere and we don't have to relook for 15 them or remember them because not all the topics are on 16 this outline. So I just wanted to touch base on that. 17 CHAIR AHMAD: Commissioner Sinay --18 COMMISSIONER KENNEDY: Thanks for that. 19 have -- sorry. 20 CHAIR AHMAD: Oh, sorry. Go ahead. Go ahead. 21 COMMISSIONER KENNEDY: I've gone all the way through 22 my emails in the process when I was going through for 23 Public Records Act request purposes, and I have flagged all of them that are lessons-learned-related. 24 25 So in a keystroke or two, I'm able to pull all of

1 those up, and I would certainly envision consulting those before coming up with discussion questions. And again, 3 always open to further input on the outline itself and, eventually, on the discussion question. Thank you. 4 5 CHAIR AHMAD: Thank you. Commissioner Turner, Akutagawa, and then Yee. 6 7 COMMISSIONER TURNER: Thank you. Thank you so much, Chair, Commissioner Kennedy. The list, lessons learned 8 9 outline, is extensive, and I recall the conversation we 10 had before and was actually kind of on the fence about the long session that would be required to have the 11 12 discussion and then even about just kind of splitting it 13 out. I think that for me, my preference would be to have 14 the longer session so that we're not losing any steam, so 15 that we're able to focus on it. 16 I feel like talking on it once every Friday, I feel 17 like I lose the connection to the previous conversations, 18 and it just -- to me, I'm hopeful that we still can have 19 maybe even two solid blocks of time, be it four or five 20 days, or whatever the case may be. I just think there 21 would be great value in having a session where we're all 22 in, focused on nothing but this, and being able to get it 2.3 done. 24 And then beyond that, putting it on -- yeah.

just stop there. That's my preference would be the

longer blocks, looking at the list that's here, which is very comprehensive. Thank you.

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CHAIR AHMAD: Thank you, Commissioner Turner.

Commissioner Akutagawa and then Commissioner Yee.

COMMISSIONER AKUTAGAWA: Yeah. I guess I'll start with the time line. I was just thinking about what you suggested about every Friday that we have scheduled right now.

My thought is, could we perhaps even look at -- I know people don't want to lose a weekend, but perhaps we use a Saturday and make it a Friday, Saturday so that we have two solid blocks of days perhaps to focus on one, if not two, of the, as you said, Commissioner Kennedy, some of the easier ones to knock out.

And then for some of the ones that I think we know are going to be a little bit more complicated and/or going to just generate a lot more conversation, taking what Commissioner Turner has said and maybe looking at something that would be somewhere between a three-to-five-day block, depending on what is possible for everybody.

So it's kind of a best of both worlds. We don't try to knock -- I don't think there's going to be any way that we're going to be able to knock out this whole entire list in one five-to-seven-day block. I think if

we try to take some of the shorter ones, the easier ones, 1 maybe do a two-day block every Friday, Saturday that we 3 have scheduled, those might be the easy ones, but just 4 allow us to have the conversation that you know that we 5 all like to have. And then at the same time, ensure that we do justice to it. 6 7 And then the last question, or the last thing I have is, is this the order in which you intend it to be, or is it just -- it was just kind of stream of consciousness, 10 and you just put it down? Okay. Thank you. 11 CHAIR AHMAD: Thank you, Commissioner Akutagawa. Commissioner Yee and then Commissioner Fernandez. 12 13 COMMISSIONER YEE: Thank you, Chair. Yeah. 14 know, I love this exercise. I'm one to always -- one to 15 not reinvent the wheel and to always try to improve 16 things. At the same time, I think back to what we 17 inherited from 2010 and what was useful and what wasn't. 18 I mean, they produced a pretty solid report that went 19 over, point by point, their recommendations. 20 And it's not documenting that is the issue. 21 like, what you actually do. So it's like, one of our 22 experiences was we should've gotten on the VRA counsel 23 hiring sooner. Well, we were told that, and we read 24 that. We just didn't get to it. And it had turned out

to take longer than we thought.

So I think part of me is thinking on one hand, it's good to document things in quite some detail, just to document them because you never know what might be useful to someone. On the other hand, if we're thinking that we really want to focus on what is most useful to 2030, which will be operating under very different circumstances. Who knows what it would be like? I don't think -- we can get -- I think we can get eighty-five percent of it together in two days, two or three days. The last fifteen percent might well be worthwhile. It might take longer, but I don't want us to feel like we just have to -- I mean, I realize we dragged each other up such a dizzying learning curve to do all of this, and we don't want to waste everything we learned, for sure. I don't want to waste everything that we learned. Again, what's going to actually be useful to 2030? Look at what we used and didn't use in 2010, and I feel like we need a little reality check there if we're trying to do every last thing that we could. Thank you, Commissioner Yee. CHAIR AHMAD: Commissioner Fernandez, Kennedy, and then Akutagawa. COMMISSIONER FERNANDEZ: Thank you, Chair. thank you Commissioners Kennedy and Ahmad for this list. It's very comprehensive, and I appreciate it.

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And thank you, Commissioner Yee, for saying that.

Because I will have to be honest, and the lessons learned report from 2010, I only read a few parts of it. So that's what we also have to remember, that the 2030 is supposed to be an independent commission. So how much do we want to lead them versus part of it is they need to be independent?

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But actually, that's not what I was going to comment on. I agree with Commissioner Turner in terms of, like, one or two longer blocks. And what I was thinking of is maybe prioritize the list opposite of what you were thinking, because you were thinking some of the simpler things.

I was actually thinking of prioritizing maybe those items that we think will require longer time to complete, like legislation. So maybe we do those first so that we can start the motion on that moving forward, and then we can whittle down some of the other that won't require the length of time to get that accomplished. But I think that was it.

And then in terms of the report, kind of coming back to Commissioner Yee, is maybe when we get to the report, we prioritize in terms of what we feel you should really look at or the VRA hire, or whatever the case may be.

But anyway, that's further down the road. And thank

1 you very much. 2 Thank you, Commissioner Fernandez. CHAIR AHMAD: Commissioner Kennedy, Akutagawa, and then Sinay. 3 4 COMMISSIONER KENNEDY: Thank you, Chair. 5 things. One, I want to return to Commissioner Akutagawa's question. The order isn't entirely stream of 6 7 conscience. There is some -- or there was some attention paid to kind of logic and chronology. 8 9 But what I want to say is it's not rigidly 10 determined that this is the order that these are going to 11 be done in. In fact, we've talked about doing some of 12 the easier ones first, and leaving some of the harder 13 ones for later, and that certainly would mean things 14 going out of order that they're presented here. 15 there was some consideration of logic and chronology in 16 putting this together, but it's certainly not rigid. 17 Responding to Commissioner Fernandez, I think 18 that -- I mean, this is intended to be helpful for the 19 2030 commission, but it's also intended to be for public 20 consumption, for stakeholder consumption, as a basis for 21 whatever legislative changes we might end up making or 22 proposing. So it's not just for the 2030 commission 23 itself, and I think we need to be conscious of that as we 24 go through it.

Thank you.

25

I'll stop there.

CHAIR AHMAD: Commissioner Akutagawa and then Sinay and then Fornaciari.

COMMISSIONER AKUTAGAWA: Yeah. Thank you, Chair.

And again, Commissioner Kennedy and Chair Ahmad, I do want to also say thank you to you. And I do see the logic now. I think when I first took kind of the quick glance through the list, I thought -- not that it was random, but there were certain things that I wasn't sure whether or not that was really the intended order, but as you were speaking, I saw that.

You know, I wanted to come back to something that Commissioner Yee said. And it got me thinking. I mean, he's right in the sense that the 2030, and I think Commissioner Fernandez said this, the 2030 Commission is going to be independent. They're going to do what they want to do.

But I have two feelings about it. One, there's going to be probably people in 2030 that is going to appreciate having the lessons learned that we have and will be looking through it. And then there's going to be others that are going to look through it very quickly. But at that time, you're just really drinking from the fire hose, and you're just trying to just kind of get up to speed and to understand.

But one thought that did pop in my mind based on

1 what Commissioner Yee said, is that there are certain things that 2010 did say that we've learned that I was like, oh, wow, we should've listened to that. And I 3 4 think maybe that could be the very high level kind of 5 summary section where it says, if you don't look at anything else, just look at these X number of things. 6 7 Hire your VRA counsel first, for example, right? Is there anything else that 2010 told us that 9 perhaps, okay, we did, but maybe we didn't do it in the 10 time that we should've, and now we thought, okay, we 11 should've done that in a different kind of time? Maybe 12 those are the things that we have -- where we can add 13 value to 2030, to help them really, one, ramp up a little 14 bit more efficiently because now they'll have the benefit 15 of now three. They'll be the third commission. 16 I like what you also said, Commissioner Kennedy, 17 about this document is not only going to be for them but 18 for any other independent redistricting commissions that 19 are going to seek to do something similar to what we did 20 as well, too. And as much as possible where we can give 21 roadmaps, I think that that's going to be a really 22 important tool. And the more information that's out 2.3 there for truly independent commissions to consult, I 24 think that's where our legacy will also be as well, too. 25 Yes, many people said that our process was messy,

1 but at the end of the day, we came in on time. created maps that really honored, I think, the voices of 3 Californians, looking at it through a data lens. I think sometimes that's forgotten is that we were looking at 4 5 data that also helped to quide us in terms of the maps that we drew. And I think if we can also then pass on 6 7 those lessons learned to future commissions, both local, as well as statewide, then I think that that's also part 8 9 of our gift and our legacy to those organized entities. 10 Thank you. 11 CHAIR AHMAD: Thank you, Commissioner Akutagawa. 12 Commissioner Sinay and then Fornaciari. 13 COMMISSIONER SINAY: Thank you, Chair. So I'm 14 probably on the complete opposite end of Commissioner 15 Fernandez, in that I read both the League of Women 16 Voters' report and the 2010 report multiple, multiple 17 Sometimes I found it helpful. Sometimes it times. 18 didn't have the answers that I was looking for. 19 did appreciate what's been said. 2.0 There are going to be different audiences for 21 different parts of this, and it may be that it's an 22 exercise that we do all the exercise at one time, and 2.3 then once we collect the data, we realize how we're going 24 to share it or how we're going to put it together.

But I think the one piece that would've been much

more helpful, and I think I would recommend we think about on how we organize this, is why -- do it by the same three phases that we did. And we may want to add the first phase being buildup, but then buildup, outreach, engagement, just using map phases.

Because you have administrative -- all these sets are subsets of those three phases, and that's the part I struggled with. And I mean, I read all the reports all at once. And then it was like, okay, I need this information; how did they do this? And obviously, they called it something different, or theirs was a much shorter period.

But if we put it in the phases and then kind of talk about all the other things underneath it, I think it might be more useful and helpful for all those who might be wanting to use it at another time. Because it's been helpful for me, when talking to folks, doing presentations, or even writing about our work, going back to the different phases and what we've learned at each of those.

And then I was just going to give one concrete thing. Under policies and procedures, one piece I'd really like us, as a lesson learned, is you have to have a place where to put it. Any time I'm looking for a policy or procedure, I have to try to remember what

1 meeting, when we had it, and I know the public complains
2 about the same thing.

Oh, no, you guys know where it is? Okay, then please tell us, because I have been trying to -- okay, but it's -- obviously, it's not that easy if the public and I -- yeah, maybe I'm -- yeah, we haven't found them. So please do share.

CHAIR AHMAD: Commissioner Fornaciari?

COMMISSIONER FORNACIARI: Yeah, that's why I raised my hand, just to make sure everyone knew where to find that. It's actually in a shared folder called Commission Documentation.

So let's see, a couple things. I want to follow up on what Commissioner Sinay said. I think that's a good way to look at it, but we have to frame it in the context of the time frame that they will have, not the time frame that we had, or that we expect they're going to have, right? And so you know, we have to keep that in mind.

It was originally -- I raised my originally to think -- because I thought, well, we need to do all these things to figure out what kind of legislation we want to propose. And we've got to be in a hurry to do that. And I guess we don't have to be in a hurry because there's no time line for that. Although, we have money now, and we may not have money later. So that's just something to

think about. I like the idea of documentation.

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And then I have a very specific question for Commissioner Kennedy. Number 16(a), lessons learned from other states, find or develop a comparison table. So I already started kind of doing that just for fun. But maybe we can talk offline about what -- did you have something specific in mind that that table would look like, or just kind of open-ended? Yeah, what were you thinking?

COMMISSIONER KENNEDY: It's really intended to be the main legal parameters. How many members? How long do they serve? How are they chosen? Along those lines. Very concrete objective parameters on which we can compare and contrast commissions. Thanks.

also including outcomes, types of commission and what kind of outcomes they had, partly for us to use to think through -- have a comparison of what the other commissions look like and how they're formed and whether they're independent or dependent, what their level of authority is, whether they -- I mean, we have one hundred percent authority, right? Other commissions send maps to the legislature, and they ignore them, and redraw.

And so if we're going to propose some changes just

1 the landscape looks like out there, and maybe there are some ways to tweak our commission to be more effective in 3 other ways, or provide lessons for others, so anyway. 4 CHAIR AHMAD: Thank you, Commissioner Fornaciari. 5 Commissioner Andersen? 6 COMMISSIONER ANDERSEN: Thank you, Chair. 7 Yeah, I also like the idea of working on actually 8 little bits of it because I understand the whole idea of let's work on a big chunk at a time. And quite frankly, 10 when we get together and we start working on things, we But I don't want us to just 11 need a larger chunk of time. 12 wait, and wait, and wait. And I think there are areas 13 where we do have ideas that we'll come back to, but there 14 are areas that we could kind of almost deal with right 15 now. 16 And so I kind of like the idea of maybe once a week. 17 I don't really like the ideas of Saturdays, though. 18 just finally got our weekends back, and I'd really like 19 to hang onto those. 2.0 A couple of items, though. In terms of, one, great, 21 inclusive outline, but we don't have training in there, 22 in terms of how we all got trained ahead of time and what 23 we want to modify and what we found useful and what we

Then under

didn't find useful. So I'd like to add that in. Also,

That, I didn't find in anywhere.

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website.

1 3B, ramp up consulting services contracts, big contracts, 2 needs to be there.

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As far as legislation, there are several items that we know right away that we want to talk about. And it is specifically assuming that we don't have a crisis with the census data and the August dates are the real dates. We changed, and there's a month that's gone now from how it was originally written until what we did. And that is something that we have to do some legislation for, or they really can't -- the 2030 Commission will not succeed. That's during the present reallocation I'm speaking of here.

And also, there are items here which are actually for us, and they're not for the 2030, which is on education, like the census, putting our redistricting into the census as part of the -- part and parcel of the census, and then redistricting goes next. That needs to happen before the 2030 essentially is almost put together, almost.

So there are a couple of items here I'd like to -one, I just want to bring up right now just because I
thought of it, and I don't know if someone forwarded it
to you already -- I'm assuming someone has -- but a
buying authority. That's something we need to get on
board before the 2030 commission gets there. And I don't

know if that's the right terminology.

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Mr. Fernandez, you can correct me on that.

The one other item I had. Oh, the most important thing I think that we should save for -- now, what do we present to the 2030? A big fat time line. This is your final date. These are windows. If you don't start the contracts by here, they're not going to get through DSA. They're not going to be able to do da-da-da-da. And you have to start them by here or you're not going make it. Big fat time line is what I would put out there.

And the rest, I like the idea of an executive summary. If you ignore everything else, don't ignore this. And number on that would be a time line, like your Gantt Chart thing.

CHAIR AHMAD: Thank you, Commissioner Andersen.

Commissioner Kennedy, back to you.

COMMISSIONER KENNEDY: Thank you, Chair. And yes, if you recall, that was the discussion that we had when we were talking about sunsetting subcommittees, was that the Gantt Chart would now come under the Lessons Learned Subcommittee and be a prominent part of that.

And yes, the training element is number 9, and I just slotted in the word curriculum, but that stands for all of the different topics that we heard about from the many panels that were organized for us. So yes, that

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   portion of the outline can certainly be expanded upon,
   but it's there at least as a placeholder. Thanks.
         COMMISSIONER ANDERSEN: Sorry, Chair, could I
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 4
    just -- back on training. I mean that how we were
 5
    trained in terms of what our job is, not in terms of once
    the full commission was together and then we learned
 6
 7
    about all of the different other components. I mean how
    we found out about VRA. How we found -- how we all
 8
    learned about what our job is. And there are two
10
    different phases of that. And that's what I was
11
    specifically talking about.
12
         And I guess that goes in formation, sort of, but I
13
    think that was a very vital importance of -- remember, we
14
    had to bring -- we had to bring it back because there
15
    were ideas that we didn't quite learn and didn't --
16
    thought we did, but didn't. In the training part there,
17
    I would add a little bit of time line in that original
18
    formation.
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         CHAIR AHMAD: Great. Thank you, Commissioner
2.0
    Andersen.
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         Are there any other comments right now on the
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    lessons learned item?
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         And I do have to give credit where it's due.
    Commissioner Kennedy has been leading this effort, in
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    terms of consolidating all of the notes and putting
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1 together this outline. So he's done a great job to put everything together so that we can look at it all in one 3 place. 4 Commissioner Kennedy, do you need anything else from 5 the commission at this point to advance this objective? COMMISSIONER KENNEDY: Thank you, Chair. I'm still 6 7 hearing a variety of preferences on whether we go with a 8 large, five-to-seven-day kind of initial event, with a perhaps shorter, or at least not to exceed that, later on 10 after the litigation phase is over. Or do we start 11 knocking these off with the easier ones first on a time-12 available basis? And particularly for the budget that 13 needs to be submitted next month, I think this is an 14 important decision point that I'm not yet comfortable 15 with. Thank you. 16 CHAIR AHMAD: Great. Thank you for raising that, 17 Commissioner Kennedy. 18 So if we can help guide Commissioner Kennedy on 19 those questions that he just outlined, that would be 20 great. So I'll just go down the line. Commissioner 21 Akutagawa, Fernandez, Sinay, and then Turner. 22 COMMISSIONER AKUTAGAWA: I guess I'll just say this. 23 I mean, I think you got 13 other people, Commissioner 24 Kennedy, with lots of opinions.

I think at this point -- I would just like -- I'll

1 go with whatever is decided. Sorry about that. think we just need to determine what it is that we're 3 going to do so that we can get dates calendared, especially if we're looking at a five-to-seven-day block 4 5 at some point, even if it's in February. I think for those of us that are still working, I 6 7 think it'll be very helpful to have that time blocked out so that we could also plan around it as well, too. 8 9 So whatever you think is going to work, given, like 10 you said, the budget kind of considerations that would be 11 helpful to have. So as you heard, my preference is let's 12 knock out some of the things that we can and then do the 13 big one. Thank you. 14 CHAIR AHMAD: Thank you, Commissioner Akutagawa. 15 Commissioner Fernandez, Sinay, and then Turner. 16 COMMISSIONER FERNANDEZ: I enjoy my newfound freedom 17 of hours and day, and so having it every Friday, if there 18 isn't another need to have a business meeting, I'd rather 19 just have, like, a three-day session at the end of the 20 month, instead of every single Friday is now taken up in 21 January or February, however we do it. 22 I'd rather do it in chunks of two to three days 23 than, like, once a week for the next two months. And my 24 actual optimal preference would be to try to get it out

Thanks.

25

in one or two big chunks.

1 CHAIR AHMAD: Commissioner Sinay? COMMISSIONER SINAY: I'm torn. If we were to do it, two topics or one topic every Friday, and we were given 3 4 homework and the questions to ponder ahead of time, we 5 could come prepared to maybe go deeper. At the same time getting it all done sounds good, and we won't forget 6 7 things. But I will make it work, whichever way works best for folks. 8 9 I wanted to go back to what Neal -- I mean --10 Commissioner Fornaciari, said. When he shared, if I 11 heard him correctly, the idea of looking at the other 12 commissions throughout the State, and then maybe even 13 inviting two commissioners from each of them just to ask 14 questions, would actually clarify some of the things that 15 maybe we want to do. 16 And maybe that's step 2. Maybe this step 1 is just 17 us doing our thinking, and then step 2 is learning from 18 our colleagues and them learning from us. But I do -- we 19 only know our own reality, and we don't know what the 20 possibility is of things being completely different by 21 hearing what others maybe have done or are doing. 22 CHAIR AHMAD: Thank you, Commissioner Sinay. 2.3 Commissioner Turner? 24 COMMISSIONER TURNER: Yeah, so ditto to what 25 Commissioner Fernandez said exactly would be my

preference.

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I'm not certain on our selected days of Fridays; I'm not sure how Fridays was selected. And I'm going to be here as many Fridays as I can, but of any days, that probably wasn't the best day for me. So if we plan these meetings on Fridays, there's a good possibility that I would miss being there. And of course, there's 14 other commissioners, and that's always the answer, and it can get done. I just want to name my preference because I'd love to participate as I can.

So to me, putting calendared dates down, be it three, four, or five days, be it a Saturday, a Sunday, a whatever. If it's on, and we're talking perhaps two sessions, I can make anything work with advanced notice, calendar it, plan on being there for it, so that we can have, hopefully, maximum participation. And from my perspective, it just seems that it would work better than taking up the Fridays indefinitely until we get done.

CHAIR AHMAD: Thank you, Commissioner Turner. And these January dates were selected in case we needed them for litigation purposes. So that's why we have those on the calendar for January on Fridays.

And if we don't need these meetings on Fridays, we intended to cancel them, but Commissioner Kennedy and I, upon conversation, thought that, hey, if we already have

1 them calendared in and we already have the time there, perhaps we could lose some of the time to tackle some of 3 the more smaller items on the list. But of course, 4 everything is still up for consideration. 5 Commissioner Kennedy, did you get additional clarity 6 on which way to go? 7 I think I'm good at this COMMISSIONER KENNEDY: 8 point. I think you and I can sit down or get on a call with Director Hernandez and perhaps Chief Counsel Pane 10 and come up with a plan. And colleagues will -- we will 11 be sensitive to the input that we've received from 12 colleagues, and colleagues will do their best to 13 accommodate the plan that's presented. 14 CHAIR AHMAD: Great. Thank you so much. 15 That is all I had on the agenda, run of show, in 16 terms of subcommittee updates. I just want to check with 17 my colleagues, however. Are there any other updates from 18 subcommittees that we need to visit? 19 Commissioner Kennedy? 2.0 COMMISSIONER KENNEDY: Thank you, Chair. 21 This is in lieu of the Data Management Subcommittee, 22 which has been sunsetted. And I'll do this under the 23 Website Committee, even though we're really talking about 24 somebody else's website.

But I was approached probably because I was the

1 person who initially contacted USDR to begin with way, way, way, way back when by Rebecca Heywood, Government's 3 team lead. And USDR puts out a newsletter occasionally. 4 They also have their website. They are interested in 5 featuring their work with us on their website. And so I wanted to put that before the commission, get your sense. 6 7 I can read the two short paragraphs that they are 8 contemplating. I can certainly have this circulated 9 before next Friday's meeting or whenever we next meet, if 10 folks aren't ready to say yay or nay at this time. 11 These are the folks USDR is U.S. Digital Response. 12 that we reached out to and that helped us, I guess, pull 13 together our data management approach. And certainly 14 Commissioner Ahmad and Commissioner Turner can speak to 15 us at great length about the great value that USDR 16 brought to this process. But I'll just read the two 17 short paragraphs, and then we can see what colleagues 18 what to do. 19 So they said a draft of what we would include is: "The State of California reached out to USDR to 21 support their 2021 redistricting process, in 22 which a Citizens Redistricting Commission is 2.3 required to collect public input on coherent 24 communities with the goal of keeping them 25 together in new districts. The Commission had

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a tool to collect geographic data from userdrawn maps, but needed a way to digitize and store the unstructured feedback mechanisms, including public forums, email, and phone calls.

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The USDR volunteer team deployed a database for digitized comments and a cloud storage system to hold any images, maps, or other artifacts associated with the inputs. By building the back-end systems to ingest, hold, and show the data, the commission was able to accept over 35,000 pieces of public input and make them publicly available." And then on wedrawthelines.ca.org/data.

So that's what they're proposing. They're certainly open to edits from us. Again, I'm happy to distribute this. We don't have to get back to them urgently. It's for their website. So looking forward to comments. Thank you.

CHAIR AHMAD: Thank you, Commissioner Kennedy. And thank you for responding to that. USDR certainly does not have to reach out to the commission to get us to edit what goes on their website, right? It's their content, so they could publish whatever they want. So that's very kind of them to make sure they're representing the work

1 accurately. On that piece, on what Commissioner Kennedy brought forward, does anyone have any super urgent comments right 3 4 now, or is that something that we can exchange over email 5 through staff? Okay, I don't see anyone's human hand up. So 6 7 Commissioner Kennedy, perhaps what we can do is ask 8 commissioners to relay any comments or edits that they 9 have through staff to you, and then you can lead that 10 effort to get that information back to USDR. Does that 11 sound okay? 12 COMMISSIONER KENNEDY: Sounds okay to me if it's 13 okay with Chief Counsel. 14 CHAIR AHMAD: Okay. Seeing that he has ---15 MR. PANE: I am --16 CHAIR AHMAD: Oh. 17 MR. PANE: I am completely in support of that, 18 Commissioner Kennedy, yes. Thank you. 19 CHAIR AHMAD: Okay, awesome. 2.0 Commissioner Fernandez? 21 COMMISSIONER FERNANDEZ: Thank you, Chair.

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My comment was we had talked about this earlier, I think it was during either communications or executive director report, we were talking about the virtual meetings and the new subcommittee that was established, the Bagley-Keene Access Subcommittee, with Commissioners Kennedy and Vazquez. And I didn't want to lose this piece, because as we noted earlier, come February 1st, right now we would have to meet in person, or else disclose where we're meeting from.

So I just want to, I guess, move forward with some sort of action, in terms of if we're going to work with the Governor's office, or whoever it may be to try to get that Bagley-Keene exemption continued or what the process is going to be to maybe permanently put some language in there.

And that was it. I'm just kind of punting it, but I don't want to lose it.

CHAIR AHMAD: Thank you, Commissioner Fernandez.

And that subcommittee name, Commissioner Andersen, was that the name of the subcommittee you were looking for earlier? Yeah? Okay, awesome.

Commissioner Turner?

COMMISSIONER TURNER: Thank you. With that, Chair,

I'm just wondering, with ending certain positions and

1 starting to even sunset the office, I think I heard us say, and equipment and all. I'm wondering how does 3 that -- what's the connection to continued meetings if we 4 have to come in person? Is there a connection, or what 5 does that look like? CHAIR AHMAD: Is that question specifically for 6 7 someone or just to the ether? COMMISSIONER TURNER: To the ether, for you, for 8 9 whoever knows the answer. I just recall in our earlier 10 conversation, we talked about ending office, turning in 11 equipment and all that other stuff. And if indeed the 12 Bagley-Keene is not extended where we're able to continue 13 to remotely work --14 CHAIR AHMAD: Um-hum. 15 COMMISSIONER TURNER: -- how does that come into 16 play, or is that something completely separate? 17 CHAIR AHMAD: Yeah, that's a good question. 18 Alvaro's hand up, so maybe he has some insights into 19 this. 20 MR. HERNANDEZ: Yeah, and I think Chief Counsel Pane 21 will also chime in on this piece of it as well. 22 Once the Bagley-Keene exemption expires -- as far as 23 we know, it's going to expire on the 31st of January --24 we are now required to post the location and have it open 25

for people to join the meetings, if they so choose.

1 that being the case, any meetings that we have, have to be open to the public and have to be agendized with the 3 location in which people can attend. 4 CHAIR AHMAD: Yes, Commissioner Turner? 5 MR. PANE: So just a quick -- just a quick follow-up on -- oh, go ahead, Commissioner. 6 7 CHAIR AHMAD: Oh, go ahead, Anthony. You might 8 answer her question. Who knows? 9 COMMISSIONER TURNER: The piece I want to make sure 10 he answers also, though, is how does that relate to 11 shutting down the office? That's all. 12 MR. PANE: On the shutting down office piece, I 13 can't speak to that, Commissioner Turner. But Executive 14 Director Hernandez is probably more equipped to address 15 that piece. 16 But on the piece of the Bagley-Keene extension, so 17 the part that's exempted right now currently is the 18 requirement that on an agenda, we post the location or 19 locations. That exemption, to not have to post that on 20 the agendas, is what goes away after January 31st. 21 So it's not that we can't have meetings. It's that 22 where we have the meetings, we have to post the 2.3 locations. If we were to have one location at our 24 headquarters, for example, we would post that location.

But that would mean that people are there as a location.

1 And so that's the issue that frankly all state boards are going to be up against if they are choosing to 3 teleconference or otherwise attend remotely, is that 4 teleconference location is going to have to be posted. 5 Now, that could be at a public library. That could be in various public locations, but wherever they are, 6 7 they need to be posted as a location, unless the law 8 changes or an executive order extends that. 9 CHAIR AHMAD: Does that answer your question, 10 Commissioner Turner? No? 11 COMMISSIONER TURNER: No. I mean, that's good. 12 That adds to it. But the specifics of what I'm asking 13 about -- and maybe I misunderstood. I thought I heard --14 and I'm not sure who, maybe Alvaro -- talk about shutting 15 down the office, returning equipment, and things like 16 that. And it seems that maybe it's different equipment. 17 I'm wondering how do -- is it the same -- is it different 18 equipment that would be required, whether it's at a 19 library, or at our headquarters, or wherever else. 2.0 If the meetings are going to continue, it looks like 21 there still needs to be office functions, people to be 22 able to facilitate the meetings, equipment that's needed 23 to have the meetings. And if on one hand, we're talking 24 about shutting all that down, but now we're talking about

coming back into the office with posted locations, I'm

just trying to get my mind wrapped around, how does that
work together?

CHAIR AHMAD: Yeah, I see Alvaro's hand up, so he might be able to answer that.

MR. HERNANDEZ: Yes. Thank you, Chair.

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So as we're winding up operations, we're not talking about tomorrow or in the next six months. And that's part of the plan that the Finance and Administration Subcommittee will be putting together, will be working on.

At some point, this commission, the staffing, the office suite, the equipment, has to wind down. And so it's going to be important to figure out when they're going to meet and then how we're going to meet moving forward. What kind of funding is going to be available? What kind of support, administrative support, is going to be available for the commission moving forward? And I'm talking two years through, what is it, 2029, is what we're talking about.

So how does that function? How does that work? So we're still trying to figure out that piece. I know that the previous commission had a PY (ph.). And what that PY is a person. It's half a person, essentially, because they base it on hours. And so that was equivalent to half a person being available to administrate, processing

of TECs, scheduling of meetings, updating the website, a number of different things.

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Those are the conversations that we'll need to have as part of the planning moving forward. What is it that the commission's going to need if they want to maintain the website, if they want to have administrative support for other activities, and so forth? All of these things need to be addressed, and that will be part of the planning that we're going to be working on, and part of the conversation that the commission will need to have moving forward.

So hopefully I've answered your question (audio interference).

CHAIR AHMAD: Thank you, Alvaro.

Commissioner Fornaciari, Fernandez, Kennedy,
Akutagawa, and then Yee, all related to subcommittee
updates.

Go ahead, Commissioner Fornaciari.

COMMISSIONER FORNACIARI: Yeah, just to follow up on what Director Hernandez said. That's a big part of what we're going to be working on figuring out. What is the administrative support we're going to have going forward?

So in looking back, just to let you know what the last commission did, in looking back, I'm looking right now at an agenda they had from April 15, 2016. And they

listed eight locations for their meetings. Some look
like people's houses, homes. Some look like businesses
or foundations that they went to, foundation offices that
they went to and held their meetings.

I believe they had a contract, an ongoing contract with a videographer team to broadcast their meetings on the way. So these are all the things that we have to work through and budget for.

CHAIR AHMAD: Great. Thank you for that insight, Commissioner Fornaciari.

Commissioner Fernandez?

COMMISSIONER FERNANDEZ: Thank you, Chair.

Just my other question, I think, piggyback off

Commissioner Turner is, okay, we're going to have a

Sacramento office probably for another year, but has the office -- Alvaro, have you thought of what that's going to look like when we have to start making accommodations for the public?

So I mean, there's been room for us as commissioners, but now we're also talking about making room for potential individuals that are coming in that want to sit in on our meetings. So that also has to be taken into consideration with all the other COVID restrictions that we have. So I just want to make sure that that's also on your radar in terms of planning for

1 that and making sure that we do have accommodations for 2 that. CHAIR AHMAD: Thank you for that, Commissioner 3 4 Fernandez. 5 Commissioner Kennedy? COMMISSIONER KENNEDY: Thank you, Chair. 6 7 Yes, Commissioner Vasquez and I will get to work as 8 the new subcommittee looking into Bagley-Keene issues. 9 guess in the short-term, my question for counsel and 10 perhaps Executive Director Hernandez is what if, due to 11 COVID restrictions, whether from California Department of 12 Public Health or county departments of public health, or 13 even individual entities, we're not able to find 14 locations. And we've even been asked to stay away from 15 the main office as much as possible. We could have 16 problems having a quorum if we can't come up with enough 17 meeting places to actually facilitate our meetings. 18 The flip side of that is rather than residences and 19 businesses and so forth, I'm thinking we really need to

businesses and so forth, I'm thinking we really need to be looking at, okay, state offices or county offices.

Libraries could be, but I know, for example, that when the statewide Voting Accessibility Advisory Committee meets in Sacramento, that the registrar's office in Riverside is one of the remote locations.

One of the staff at the Riverside Registrar's office

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1 is on the state VACC (ph.). But I think even before that, the Riverside Registrar's office was listed as a 3 remote location. And I would certainly be approaching Riverside County Registrar's office, San Bernardino 4 5 County Registrar's office, et cetera. But we also, when we had to take computers in 6 7 earlier this year, we know that Office of the Attorney General has offices in various parts of the state. 8 know that other relevant state entities have offices around the state. So I would think that we would need to 10 11 be looking at and getting in contact with those to see if 12 we would be able to list them as meeting sites. 13 And maybe the main office is where the Northern 14 California folks are, and somewhere like Riverside or San 15 Bernardino, or something like that, is where the Southern 16 California members gather. Yeah, I'm just talking, 17 whatever. Thanks. 18 Thank you, Commissioner Kennedy. CHAIR AHMAD: 19 I'm sure that Alvaro and team are actively monitoring 20 this and thinking about different options for us. 21 still do have about three weeks until that order expires. 22 And who knows? There's a new order every day, so that 23 might get extended and resolve all of this, right? 24 So Commissioner Akutagawa, your hand went back down.

25

Okay.

1 Commissioner Yee, and then Andersen. 2 COMMISSIONER YEE: Thank you, Chair. Quick question for Director Hernandez. What's our agreement with 3 4 Department of Rehab, and when does that run out? 5 MR. HERNANDEZ: I don't know the extent of the time frame. We have maintained very good relationships up 6 7 until now, and we're hoping to continue those. I don't 8 think they have a specific time frame for us. I think 9 that's going to depend on, as we wind down, we communicate with them and let them know what the time 10 11 frame is going to be. 12 COMMISSIONER YEE: Do we pay anything for the space? 13 MR. HERNANDEZ: No. 14 COMMISSIONER YEE: Staff, building use, nothing? 15 MR. HERNANDEZ: No. There are some costs, 16 obviously, that we can incur. We've made some decisions 17 not to incur certain costs because of the very limited 18 budget that we have. And so we don't have use of a lot 19 of the building itself because of that, and so we've been 20 very fortunate that there has not been any costs to the 21 conference room that we've used. And we're hoping to 22 continue that as well. 2.3 COMMISSIONER YEE: So that's why we keep the 24 hallways dim, I quess, huh? 25 MR. HERNANDEZ: Yes, sure.

1 COMMISSIONER YEE: Thank you. CHAIR AHMAD: Thank you. 3 Commissioner Andersen, you are last in the queue. COMMISSIONER ANDERSEN: Oh, boy. Just a quick 4 5 thing. The one thing to consider in all of these different locations is we have to allow the public in. 6 7 And like, I know at all the libraries around here, the 8 little "meeting rooms" are certainly not large enough to, 9 yes, you can be there, announce it, and then also 10 accommodate the public. Because you have to have a 11 microphone, that kind of stuff. And these are things 12 that I think we need to think of if any of us or all of 13 us are remote. It's not just us. It's the public. And 14 that's the one thing I wanted to mention. 15 And then when we're done, I have a different topic. 16 CHAIR AHMAD: Thank you, Commissioner Andersen, for 17 that reminder. 18 So I see that we do not have any other hands up 19 regarding subcommittee updates at this time. So I just 20 wanted to do a quick recap and what I anticipate for next 21 week. So if you do have any subcommittee updates for 22 next week, please relay that to Alvaro and team so we can 23 make sure to allot the appropriate amount of time for 24 each of those updates. 25 We will keep next week on the calendar just in case,

1	as originally planned, in case we need the time for
2	closed-session, pending-litigation items. But if there
3	is no substantive updates that the commission is
4	requesting time for, there is a chance that we would
5	cancel next week's meeting.
6	So please make sure to bring forward any updates
7	that you need. I've already heard finance and admin is
8	expecting to bring something forward. Lessons learned, I
9	think Commissioner Kennedy may or may not bring something
10	forward by next week. I'll check in with Alvaro and team
11	to see if there's any number of director's reports.
12	And then the agenda for next week has already been
13	posted, so you have that for your reference. And if I am
14	seeing no other items regarding subcommittee updates, I
15	would like to call for public comment on subcommittee
16	updates.
17	Commissioner Andersen?
18	COMMISSIONER ANDERSEN: Yeah, I have a different
19	I guess it's not specifically related directly to
20	subcommittee, so should I wait until after public
21	comment?
22	CHAIR AHMAD: Do you have an agenda item which your
23	item falls under? Because it does have to be addressed.
24	COMMISSIONER ANDERSEN: Well, it is sort of under

it sort of has to do with lessons learned, actually.

1 CHAIR AHMAD: Okay, go ahead. 2 COMMISSIONER ANDERSEN: Okav. 3 CHAIR AHMAD: Lessons learned is now, yeah. COMMISSIONER ANDERSEN: Great, thank you. 4 5 actually -- it deals with our commission itself and how we have performed -- we've thrown politics out the door 6 7 and performed together in our 14 unanimous decision. And specifically the state auditor, Elaine Howle, is 9 retiring. And I want to specifically thank her for her 10 work over these many years, but specifically her role in 11 the formation of the Citizens Redistricting Commission. 12 And I believe we all know that our formation starts in 13 the State Auditor's Office. 14 And her essentially taking politics out of the State Auditor's Office was certainly the tone that started 15 16 this. And I was -- probably dealt with the state 17 auditors more than anyone else on the commission, being 18 the chair of the first eight. And I just really want to 19 let the public know how that tone helped us. 2.0 Everyone there -- I later found out that all of 21 our -- the Application (sic) Review Panel, none of them 22 knew who was in what party until they actually had to 23 say, hey, we need three people, and each one of them has 24 to be a different parties. And then they kind of said,

oh, and they found out, well, who wants to apply? Well,

oh, yeah, I'm of this party. Oh, you are? And no one 1 knew. And that whole tone followed all the way through. 3 It was get the job done. Politics does not come into 4 this. What is the job? 5 And I just want to really sort of acknowledge that in this time of great partisanship divide, how that 6 7 overall tone that starts from the top really follows 8 down. And I think that was -- even though we may not acknowledge that outwardly, that wasn't something that I 10 think was ingrained into us, it was the example that we 11 saw. 12 And I really think that that's helped us come 13 together, and it's something that I think -- was the 14 first thing that struck me is, wow, this is an example of 15 good government. And I think that is the role and our 16 legacy that I believe that we should be continuing. 17 is a good government, and good government doesn't 18 necessarily involve politics, even though it works with 19 politics. 20 So I just want to thank Elaine Howle for all her 21 work. And I think that helped us. Thank you, Chair. 22 CHAIR AHMAD: Thank you, Commissioner Andersen. 23 Beautifully said. 24 With that, I will actually be calling for public

comment on subcommittee updates as well as general public

1 comment.

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So Kristian, would you please help us call for public comment?

PUBLIC COMMENT MODERATOR: Sure thing.

The commission will now take general public comment and comment on subcommittee items. To give comment, please call 877-853-5247 and enter meeting ID number 84858374868.

Once you've dialed in, please press star nine to enter the comment queue. The full call-in instructions are read at the beginning of the meeting, and are provided on the livestream landing page.

And we do have a caller. And we'll be enforcing a minute and a half.

We have Caller 6252, if you could please follow the prompts to unmute. The floor is yours.

MS. HUTCHISON: Thank you very much, and good afternoon, commissioners. This is Helen Hutchison with the League of Women Voters of California, and I just had a couple of quick comments.

Could -- is it possible to -- to make sure that your policies and then also your -- the calendar of commission chairs are accessible to the public? If you have them on a shared drive, they're accessible to you, but they are not accessible to the public, and we would very much like

1 to have that. And so if they could be on the website, it would be helpful to all of us. 3 And then the second comment I had was, as you think 4 about where you go from here, and you're planning for 5 essentially the next nine years, think about really engaging some of the 2010 commissioners, not just reading 6 7 their reports, but engage them to talk about their 8 planning process and how they moved forward. And they, you know, they -- they're still around, and they're the 10 only other people that have been in the same position you 11 are. Thank you very much, and good afternoon. 12 PUBLIC COMMENT MODERATOR: Thank you. 13 And that was all of our callers at this time, Chair. 14 CHAIR AHMAD: Thank you, Kristian. 15 So I think that concludes our agenda items for 16 today. Again, I ask all of my colleagues to please send 17 forward any items you would like to discuss next week, if 18 any, to Alvaro and team, and we can make sure to allot 19 appropriate time for next week's agenda. 2.0 Seeing that there's nothing else, I will call this 21 meeting adjourned. 22 PUBLIC COMMENT MODERATOR: Thank you so much, Chair. 23 We are adjourned. 24 (Whereupon, the CRC business meeting adjourned

at 3:08 p.m.)

## CERTIFICATE OF REPORTER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand this 26th day of January, 2022.

JACQUELINE DENLINGER, CER-747 Court Reporter

## CERTIFICATE OF TRANSCRIBER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were transcribed by me, a certified transcriber and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

I certify that the foregoing is a correct transcript, to the best of my ability, from the electronic sound recording of the proceedings in the above-entitled matter.

Ollison Sewell
ALLISON SEWELL

January 26, 2022